



CITY OF CHEBOYGAN

P.O. Box 39 • 403 North Huron • Cheboygan, Michigan 49721 • 231-627-9931

www.cheboygan.org • TDD: 231-597-0315 • Fax Phone: 231-627-6351 • Department of Public Safety: 231-627-4321 • Crime Stoppers: 1-800-465-STOP

January 30, 2019

Grants Management
Michigan Department of Natural Resources
PO Box 30425
Lansing, MI 48909-7925

Re: City of Cheboygan Five-Year Parks & Recreation Plan – 2019-2024

To Whom It May Concern:

Enclosed please find an the adopted City of Cheboygan five-Year Parks & Recreation Plan, 2019-2024, for the City of Cheboygan, as well as the Plan Certification Checklist.

Very truly yours,

A handwritten signature in blue ink that reads "Thomas E. Eustice".

Thomas E. Eustice
City Manager

jmg
Enclosures

MISSION STATEMENT

The Mission of the City of Cheboygan is to promote economic opportunity and enhance quality of life through innovative commitment of human and natural resources with continued planning, financial allocation, and implementation of goals by responsive staff, and elected and appointed officials.

[The City of Cheboygan is an Equal Opportunity Provider and Employer.](#)

At a Regular City Council Meeting held in the Council Chambers in the City Hall, 403 N, Huron Street, Cheboygan, Michigan, the following was the Public Hearing for adoption of a new Parks & Recreation Plan for the City of Cheboygan:

City Manager Eustice commented Council should have a copy of the Recreation Plan that has been recommended by the Recreation Commission for adoption. The Commission believes the Plan is all inclusive as far as what the Council's wishes are for the recreation opportunities in the City. The Committee of the Commission, consisting of Catherine Schulz, Scott Hancock, Selina Hayden and himself have reviewed this extensively since April 2018 and have been meeting on a regular basis to review the Plan and update. City Manager Eustice went on to state it is a five-year Plan and we are required to have a five-year Plan for any grant type purposes. The previous Plan had expired in 2017 so as a Committee and Commission we tried to accelerate this process to get a new Plan in place. It was initially intended to be in place by April 2019, but it was backed up a little bit and it is now completed. City Manager Eustice then informed Council the Plan is presented to them tonight for adoption, then asking the Mayor to open the Public Hearing.

Mayor Bronson open the Public Hearing.

City Manager Eustice noted this Public Hearing is for consideration of adoption of the Plan. He then asked for questions from the Council, followed by questions from the City Council. He also stated that the Plan has been available for review on the City's website, as well as at the City Hall. He then stated there were several comments of people who reviewed it on the website, but nobody came in to review a hard copy of the Plan. City Manager Eustice also said that after its adoption, the Plan can certainly be amended at any time through the five-year period. Sometimes grant opportunities come up that we did not project or plan on and to get any kind of grant funding for recreational opportunities it has to be in the Plan, so it is not unusual to amend the Plan to add new projects or developments for recreation planning. This was done for Festival Square.

Councilman Temple commented he feels the Committee did a real good job on the Plan and it took a lot of work. City Manager Eustice informed Council that Parks & Recreation Commission Kate Schulz is in attendance, but she can help answer any questions. She spent a lot of volunteer time on this Plan. Councilman Mallory commented he is really impressed, adding if half of the stuff goes through we will be doing real well and there is a lot going on and thinks that is great. City Manager Eustice said the Plan is very comprehensive and is what we need to do to continue to move forward as a tourist/recreational community. We have a lot of public assets and public properties in our community and we need to continue to develop them and work towards that. Financially we always need help from the State or Federal Governments, but we are a community that is looked at very favorably when it comes to grants because we are a low to moderate income community so having this Plan in place is beneficial and helpful to us to get monies from the State and Federal Governments.

Mayor Bronson then asked Council for additional comments or questions, noting it appears that many of the people in attendance in the audience have been involved with this project or similar projects, i.e. trails, bikes, etc. City Manager Eustice commented the Mayor is right and there are many people in the

audience that have attended the Parks & Recreation Commission meetings on a regular basis so we have had a lot of input up front, which is probably why no one has any input now – it has already been said.

Ms. Connie Rieger commented Ms. Schulz and that other Commission Members, including Parks & Recreation Director Hancock, did a fabulous job putting this together and knows that Council will approve it because obviously it is an excellent Plan and is going to move the City forward. Like City Manager Eustice said it can be amended in the future. It is so comprehensive and is really a good thing. Ms. Rieger commented she says this in support of all the hard work everybody did because they really worked hard to get it together and did an excellent job.


Mayor Bronson said he thinks the Plan ties in nicely and knows some have worked with the sanctuary and the property the City sold two years ago on Lake Huron to Little Traverse Conservancy and there is a lot of elements that tie into all the things that are happening. City Manager Eustice noted Connie and Dale Rieger did a lot of work on the process; it is not completed yet but it is a nice program. Mayor Bronson clarified they are speaking of a boardwalk. City Manager Eustice noted that was a nice project to partner with Little Traverse Conservancy with.

Parks & Recreation Commission Chairperson Schulz noted 11-E on the Agenda to expand the jurisdiction that we can draw from for our Commissioners on the Recreation Commission is directly tied to Goal No. 4 of the Plan. They are hoping to establish a Commission with representation from all the municipalities within the School District so that each municipality would be contributing when it comes to developing programming and communication specifically for programs that are already taking place. She went on to state the Commission had a problem with getting a quorum for some time and drawing from just City residents is quite limiting. She asked Council to keep this in consideration when they get to that Agenda item. Mayor Bronson said he thinks that ties into the longer-range plan that the City has been discussing. Chairperson Schulz added for purposes of this Plan it is just to establish that Commission and it does not really go any further than that; it is just to get the municipalities working together for quality meaningful programs that are well communicated that will take place at our parks and facilities. Mayor Bronson said it will give the City a bigger pool to draw from. Chairperson Schulz then said then they can make sure they are meeting everyone's needs and then the added benefit is if we are community better, such as trying to get people into town from Aloha State Park, it serves multiple purposes.

There being no further comments, the Public Hearing portion of the meeting was closed by Mayor Bronson.

Councilwoman Kwiatkowski moved to adopt the new Parks & Recreation Five-Year Plan, 2019-2024, as presented; supported by Councilman Mallory. A roll call vote was taken: Yes votes – Kwiatkowski, Johnston, Bronson, Mallory, Temple and Couture; No votes – None; Absent – King. Motion carried unanimously.

I, Bridget E. Brown, Clerk/Treasurer, of the City of Cheboygan certify that the above motion is a correct and true copy taken from the Regular City Council Meeting Minutes of January 8, 2019.


Bridget E. Brown, Clerk/Treasurer
City of Cheboygan



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RESOLUTION OF **THE CITY OF CHEBOYGAN PARKS AND RECREATION COMMISSION** **REGARDING THE 2019/2024 RECREATION MASTER PLAN**

WHEREAS, the City of Cheboygan Recreation Commission adopted a planning outline for the development of a new Recreation Plan on May 23, 2018, and

WHEREAS, the City of Cheboygan Recreation Commission has completed a draft Recreation Plan pursuant to the the adopted planning outline which is intended to meet the recreation needs of the City of Cheboygan, and

WHEREAS, the Cheboygan Recreation Plan has been developed according to the Guidelines for the Development of Community Park, Recreation, Open Space and Greenway Plans as developed by the Michigan Department of Natural Resources, and

WHEREAS, notice has been provided with respect to the availability of the Recreation Plan draft for review and public input has been sought.

NOW, THEREFORE, BE IT RESOLVED, that the City of Cheboygan Recreation Commission recommended on December 19, 2018 that the City Council for the City of Cheboygan adopt the proposed Recreation Master Plan and support it's Goals, Objectives and Plans of Action, with the following taken from said meeting of December 19, 2018:

Motion by Commissioner LaLonde, seconded by Commissioner Clouser.

The vote of the Commission being duly recorded by the Secretary of the Commission as:

Ayes: 4

Nays: 0

IN WITNESS WHEREOF, the undersigned Secretary hereby certifies that on this 16th day of January 2019 that the above Resolution was duly adopted.

Thomas E., Eustice, City Manager
Secretary, Cheboygan Parks and
Recreation Commission

MISSION STATEMENT

The Mission of the City of Cheboygan is to promote economic opportunity and enhance quality of life through innovative commitment of human and natural resources with continued planning, financial allocation, and implementation of goals by responsive staff, and elected and appointed officials.

REGULAR PARKS & RECREATION COMMISSION MEETING
December 19, 2018

The Regular Parks & Recreation Commission Meeting was called to order by Chairperson Schulz at 5:30 p.m. in the City Council Chambers.

Present: Schulz, Hayden, LaLonde, Chastain and Clouser

Absent: Horrocks, Hayden and LaLonde

Also Present: City Manager Eustice

Sara Johnston, Council Liaison

Scott Hancock, Parks & Recreation Director

City Manager Eustice introduced Councilwoman Sara Johnston who is the Council Liaison to the Parks & Recreation Commission.

APPROVAL OF AGENDA:

Motion by LaLonde seconded by Clouser to approve the Agenda as presented; motion carried unanimously.

APPROVAL OF NOVEMBER 19, 2018 MINUTES:

Motion by Clouser seconded by Chastain to approve the November 19, 2018 minutes as presented; motion carried unanimously.

NEW BUSINESS:

Final Review of Five-Year Parks & Recreation Plan – Chairperson Schulz stated the Commissioners should have received the Plan draft via e-mail and regular mail. She commented on one of the attachments regarding a pool. City Manager Eustice said there are 19 municipalities in the County but only 11 of them even responded at all regarding a pool.

Chairperson Schulz asked if any Commissioner would like to see any changes to the Plan before making a motion to adopt the Plan and recommend the same to the City Council. Someone commented the Plan is extremely comprehensive, well-thought out and well-developed and is sure there will be glitches as there always is with everything but thinks it looks good as to what she was able to read as an audience person. Chairperson Schulz commented it is very comprehensive because it was such a collaboration with feedback from so many people including the Commissioners, Parks & Recreation Staff and the community. Several comments were made on the amount of work put into this Plan by Chairperson Schulz. Someone commented it is amazing how much the Parks & Recreation full-time staff, Scott Hancock and Michelle Corsaut, are responsible for in the City. Commissioner Clouser asked if the Parks & Recreation Commission wants to add something to the Plan later on does it have to go before the Council. City Manager Eustice replied yes, stating all amendments require a public hearing, which is typically held at the Council level. Chairperson Schulz thanked everyone for their comments, noting she is not taking credit for the Plan draft at all and anytime it is referenced she would like it referenced as a group effort. Commissioner Clouser said the Ad Hoc Committee and the City Manager and Parks & Recreation Director did a majority of the work.

Regular Recreation Commission Meeting, December 19, 2018

Councilwoman Johnston referred to page 7 and did not see the City Marina listed as a municipal property and also did not see Cornerstone Christian School with Other Recreation Facilities and Fields. Chairperson Schulz commented Cornerstone does not have a gym; also, on Page 6 Water Street Park is mentioned which covers the City Marina. She noted that funding sources will designate it as a Neighborhood & Incidental Park or Urban Park. She then asked audience member Ms. Connie Rieger regarding not listing the Cheboygan County Historical Center correctly on page. Ms. Rieger said the name is The History Center of Cheboygan County, but she will get clarification on this and contact Chairperson Schulz. Commissioner Chastain asked if the Plan is done in a word document. Chairperson Schulz replied it is done in word but when it is shared it is done in a PDF.

Someone inquired on improving the bike ability and walkability on page 11 asking if improving safe routes to school and shopping districts off Main Street also include Mill Street and Huron Street going up to Walmart. Chairperson Schulz replied yes. She noted with regards to the safe routes to school there is no sidewalk all the way along Lincoln Avenue and kids walk in the street. Commissioner Chastain commented seeing women with baby strollers going from Huron Estates to Walmart and there are no sidewalks along that stretch at all. The bike path to the high school have cars driving in them. Chairperson Schulz said they do not get plowed in the winter, either. Discussion held. City Manager Eustice said the City looked at putting sidewalk in on the south side of Lincoln Avenue where there is currently no sidewalk from Loomis Street to the Trailhead at Western Avenue. Cost estimates for concrete sidewalk was \$250,000.00; a combination 5 foot wide asphalt pedestrian/bicycle path estimate came in at \$30,000.00. The City is now considering putting in the asphalt pedestrian/bicycle path. He went on to state he has talked to some of the property owners along there and they were okay with that.

Chairperson Schulz informed the Commission she has received the following feedback:

- Why are we keeping all the neighborhood & incidental parks when nobody ever uses them? [Chairperson Schulz said the way there were listed in the survey, she is not sure that people know the parks by name and does not feel the data is accurate. This comes down to branding and signage and we need to preserve and protect our parks and not selling our parks. If we are applying for grants, etc. and they see we are selling our parks, why would they invest?]
- There is a lot of contention surrounding the Ice Pavilion. She talked to Ice Rink Manager Coxé to make sure the needs of the Ice Pavilion are being accurately reflected. Chairperson Schulz then commented a Hockey Association Member spoke to the Commission at a previous meeting and the Association wanted someone to buy the Ice Pavilion, some type of private sponsorship for the Pavilion and wanted the City to take over the Hockey Program. She included in the Plan that we could fundraise for the use of the Ice Pavilion, it is a benefit to our community to maintain that property, etc. The capital improvement needs are also listed in the Fundraising Plan, Attachment "G" as a sponsorship opportunity. She asked how can the City adopt the Hockey Program as its own and not adopt Soccer, Little League, Bowling and Hockey and every other sports program. City Manager Eustice said we do not have the staff or capabilities to do that sort of thing, which is why independent groups do these type of things. Discussion was held on what it entailed doing this in St. Ignace. Commissioner Clouser asked how many employees are under Rink Manager Coxé. City Manager Eustice replied one part-timer who works 29 hours a week and there are a couple concession stand workers. Chairperson

Regular Recreation Commission Meeting, December 19, 2018

Schulz stated the Hockey Program is struggling, but every sport in the County is struggling because there are not enough kids. The Ice Pavilion is noted in both the Recreation Administrative Structure, Part II, on page 4. Discussion held, with City Manager Eustice noting there is going to come a time when City General Fund monies are going to be needed to operate the rink.

- Using Parks & Recreation staff to address blight with selling the parks and taking staff to make a blight committee. Parks & Recreation Director Hancock explained his staff gets overtime for addressing the blight, clarifying it is not done during their regular work hours. The property owners are charged for it.

City Manager Eustice said he wanted to explain the process for the Plan. Changes can be made to the Plan at or during the Public Hearing, which will take place on January 8, 2019 at 7:00 p.m. during the regular City Council meeting. The public still has input into this plan up until and including the public hearing. This Plan will also be available to the public at City Hall and on the website. A Public Hearing notice will be published in the *Tribune* on Friday of this week, as a 15 day notice is required. Also, based on our policy, we send this document to the County Parks & Recreation, Planning Commission, County Administrator Lawson, surrounding Townships, and other public entities that will get a copy.

Chairperson Schulz stated the pool is a big thing and wants to make sure the Commission is on the same page when it comes to the pool. The Plan does not include any mention of a swimming pool other than it would be a good commercial investment for someone to open an aquatic center or event center with aquatics that is open to the community. This Commission is not recommending any swimming pool construction. We are recommending maintenance and development of our existing parks and facilities and then five years from now if we get our Recreation Authority passed and Cheboygan is booming and bustling, then we will talk about building a pool. It is not feasible at this time. The engineering for a site that the City already has will not change in the next five years.

An audience member commented a number of schools that built pools have closed them. A brief discussion was held.

Motion by LaLonde seconded by Clouser to adopt the 5 Year Recreation Plan 2019-2024 with the change of the History Center and recommend the same for approval by the City Council; a roll call vote was taken: Yes votes: Schulz, LaLonde, Chastain and Clouser. Motion carried.

STAFF REPORT:

Parks & Recreation Director Hancock reported a Punt, Pass & Kick was held for over 300 kids in 4th, 5th and 6th grades. Boys and girls nights are going very strongly; there were 25 boys this past Monday night. Night volleyball was started three weeks ago on Sunday. The Eagles donated \$500.00 to the Parks & Recreation Department; a thank you letter was sent to them telling them we are going to buy something big and will show them what was bought. A 50" older big screen TV was donated recently. Director Hancock then announced on Saturday nights the Center is open from 7:00 pm to 11:00 pm for high school kids, co-ed, to give them a place to go, with 20 kids there last Saturday. Special Olympics uses the building every Saturday morning. The staff also cleans for the Ice Pavilion on Tuesday and Thursday for a couple hours. On January 19 the Knights of Columbus will use the Recreation Center for the next level of free throw competition.

Regular Recreation Commission Meeting, December 19, 2018

Commissioner Chastain asked if there are snacks kids can buy on Saturday night. Director Hancock replied no, there is only water and pop to purchase. Also photos will be posted on Facebook. Audience member Connie Rieger asked if Director Hancock would be interested in a business sponsoring Saturday night and provide pizza or something. Director Hancock replied he has no problem if someone wants to sponsor. Chairperson Schulz commented she told a lady from Up North Prevention/Catholic Human Services because she might drop off literature on opiate prevention but not hanging out to talk to kids.

COMMISSION MEMBER COMMENTS:

Thank You - Commissioner Clouser thanked Chairperson Schulz and the Ad Hoc Committee for their work on the Plan.

Bring It Committee – On January 7 at 9:00 a.m. at Secrets on Main the Bring It Committee will be talking about the Recreation Plan.

Trails Town Sub-Committee – City Manager Eustice noted the Trails Committee meets at 11:00 a.m. on January 7, 2019.

Fundraising Sub-Committee – Chairperson Schulz noted the Fundraising Sub-Committee does not have another meeting date set, adding the Sub-Committee is looking specifically at a fund raising plan, grants and capital campaign.

Various Fundraising Campaigns - Chairperson Schulz stated information was received from Scott Beard, President of the Cheboygan Visitors Bureau, explaining a separate fundraising campaign. City Manager Eustice replied this is for Pure Michigan. Chairperson Schulz then read the information regarding the Great Up North Marketing Alliance, which transferred the administration duties and responsibilities of Pure Michigan advertising to the Cheboygan Area Visitors Bureau. She asked who is attending the boat shows. City Manager Eustice replied the Visitors Bureau is still very active. The Great Up North Marketing Alliance is being disbanded, which was part of the Tourist Bureau and Pure Michigan Campaign, but now the Tourist Bureau/Cheboygan Area Visitors Bureau will handle all of it. Chairperson Schulz inquired as to the reason for the Great Up North Marketing Alliance. City Manager Eustice explained it was Cheboygan County and the Chambers within the County, noting Mackinaw City and Indian River both have their own Visitors Bureau. Chairperson Schulz expressed her concern with the Parks & Recreation Commission now having a fundraising plan that includes a capital campaign, the Michigan Main Street has a capital campaign and now there is another capital campaign. City Manager Eustice explained the Visitors Bureau receives a tax on the motels so they have money that continues to come in. They raise about \$50,000.00 on motel tax. The Visitors Bureau partners with Pure Michigan and they do radio advertising for the most part and whatever the Visitors Bureau puts into marketing, the State matches that. Chairperson Schulz asked if it is specific to marketing or if a community was trying to get designated as a trail town and there were goals such as signs, paving and lighting that were needed to improve the trail town, would they pay for that. City Manager Eustice answered it could, it is not 100% marketing and believes that Board could approve some of those expenditures. Chairperson then asked if this needs to be included in our fundraising plan or is it separate, noting that both Pure Michigan and Trail Town are both written into the Plan. City Manager Eustice suggested it be known only as a resource to get money to help us. Chairperson Schulz commented these are a lot of fundraisers for a very little town; perhaps we could organize all of the fundraising campaigns in some way as they are all equally important but does not see any of them being extremely successful unless they are working together. Commissioner Chastain agreed. Chairperson Schulz noted the Major City Park is not in the Michigan Main Street redevelopment district. She then asked who is in charge

Regular Recreation Commission Meeting, December 19, 2018

at the City that does the website and communications. City Manager Eustice stated all staff is involved; there is not just one person. Chairperson Schulz stated the various campaigns would be listed on separate websites. Ms. Connie Rieger asked if the City is approved as a Main Street candidate and there is a director, would that person have responsibilities possibly for coordinating all the fundraising. City Manager Eustice replied not necessarily, as the director of Main Street would be focused just on downtown. The question was asked if we got to pick what our Michigan Main Street downtown zone is. City Manager Eustice explained he thinks we have an expanded district as we went to the River and Main Street may recommend that we don't go as large as we are; he does not think they are going to ask us to expand the district we have. The Main Street Program really focuses on the immediate downtown and maybe a few blocks off of the immediate downtown, explaining the DDA District goes to Gordon Turner Park and the Michigan Main Street stops are First Street. The Carnegie Library is part of both the DDA District and Main Street District. The DDA District ends at Nelson Street. Chairperson Schulz asked if the plan is to move the Downtown Enhancement Administrator from part-time to full-time to take on Michigan Main Street of part of the job responsibilities. City Manager Eustice stated that is correct, noting a requirement of the Michigan Main Street Program is that you have a full-time director that is focusing on Main Street but not on any other aspect of the DDA. Main Street frowns on that; there probably are some things that we could do outside of Main Street with a director but the job description focuses specifically on downtown and Main Street. He went on to state there has been a lot of conversation on why not focus on other aspects of the City that would benefit from improvements downtown. Chairperson Schulz said her concern is it is one thing to invest in facades but if all you have is facades and not a lot of quality of life, then what.

Ad Hoc Committee for Recreation Plan – Chairperson Schulz stated now that the Plan is completed and awaiting approval, there are four goals to accomplish in five years.

Applications for New Commissioners – Chairperson Schulz asked where we are at with regards to an amendment to the Ordinance in order to allow Commissioners from outside the City. City Manager Eustice said we have to have a public hearing, which is not set. Commissioner Clouser asked what City Attorney Stephen Lindsay said. City Manager Eustice said he is okay with that; we needed to make sure we could expand it residents outside the City. Chairperson Schulz asked when the public hearing would be held. City Manager Eustice replied most likely the second meeting in January. Chairperson Schulz commented the Commission would like to recruit members from outside the City, mentioning the goal of a Recreation Authority.

Follow-Up Items from Last Meeting – Chairperson Schulz suggested tabling the items from the last meeting that needed follow-up, i.e. footbridge elevator, Trailhead restroom and Kiwanis Park, to the January 16, 2019 regular meeting.

PUBLIC COMMENTS: It was mentioned by a woman that she is in complete agreement with Chairperson Schulz on the fundraising campaigns; being a downtown business they get hit up for money from absolutely everybody and it would be nice to see a plan of how everybody is working together and how the whole community is going to grow. Also, if we have three different campaigns, we need to paint a picture of how they will all work together. Chairperson Schulz commented communication is important. Someone then mentioned the importance of knowing what the Pure Michigan Campaign is for. City Manager Eustice commented the Pure Michigan Campaign is mainly radio spots. What was done in the past with the Great Up North Campaign and Pure Michigan partnership, most of the radio spots were done in southern Michigan, including Toledo, Ohio, that promote Cheboygan. Chairperson Schulz read “in order to participate as a featured destination in Pure Michigan we need to raise \$50,000.00 to continue



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January 31, 2019

NEMCOG
80 Livingston Blvd., Suite U-108
PO Box 457
Gaylord, MI 49734

Cheboygan County Planning & Zoning
PO Box 70
Cheboygan, MI 49721

To Whom It May Concern:

Enclosed you will find a copy of the City of Cheboygan's Recreation Plan as adopted on January 8, 2019 by the Mayor and City Council.

Sincerely,

A handwritten signature in black ink, reading "Thomas E. Eustice".

Thomas E. Eustice
City Manager

MISSION STATEMENT

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December 26, 2018

Jeffery B. Lawson, Administrator
County of Cheboygan
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Cheboygan, MI 49721

Director
Community Development
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991 LaHaie Road
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Ronald J. Neuman, Supervisor
Inverness Township
1473 Riggsville Road
Cheboygan, MI 49721

Public Officials:

Attached is a copy of the new five-year Recreation Plan for the City of Cheboygan. Please review this document and provide any comments or suggestions you deem appropriate.

City Council will hold a public hearing on the Plan on January 8th meeting at 7:00 p.m. in Council Chambers.

Very truly yours,

Thomas E. Eustice
City Manager

jmg
Attachment

MISSION STATEMENT

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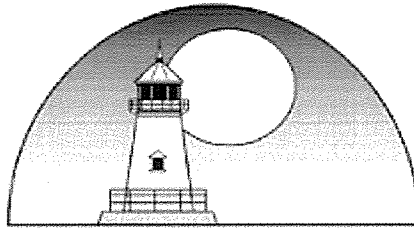
NOTICE OF COMMENT PERIOD AND PUBLIC HEARING CITY OF CHEBOYGAN PARKS & RECREATION PLAN

The City of Cheboygan Recreation Commission is recommending the adoption of a new Parks & Recreation Plan for the City of Cheboygan. The City Council has set a public hearing to consider adoption of the Plan for Tuesday, January 8, 2019 at 7:00 p.m. in the City Council Chambers, 403 N. Huron Street.

The City Council and the Parks & Recreation Commission are encouraging review and comment of the Plan by interested persons and agencies. A copy of the Plan is available at the City Hall and is also available for review at the Cheboygan Area Public Library.

Public comments both pro and con are invited. If attendance is not possible, written comments should be addressed to the City Clerk, Bridget E. Brown, City Hall, P.O. Box 39, Cheboygan, Michigan 49721 for inclusion in the Public Hearing.

Bridget E. Brown, Clerk
City of Cheboygan



CITY OF CHEBOYGAN

PARKS & RECREATION COMMISSION 5 YEAR RECREATION PLAN 2019-2024

Prepared by City of Cheboygan Recreation Commission:

Catherine Schulz, Chairperson

Donald Horrocks

Selina M Hayden

Michael J. Lalonde

Angela Chastain

William Clouser

Cheboygan City Council:

Mayor Mark C. Bronson

Thomas Eustice, City Manager

Scott Hancock, Recreation Director

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PART I – COMMUNITY DESCRIPTION

This Plan is being prepared for the City of Cheboygan. The City of Cheboygan has a current estimated population of 4,867¹ (as of 2017) and is the County seat of Cheboygan County. The City of Cheboygan is located at the extreme northern tip of Michigan's Lower Peninsula in the I-75 corridor and is on the southern channel of the historic Straits of Mackinaw in northern Lake Huron.

This Plan focuses on recreational opportunities currently serving residents of the City of Cheboygan and the surrounding area. City Recreation Department capital planning items are included in the Plan as well as stated needs for future programming and coordination of programs resulting from a community survey conducted in March-April 2018, excerpts specific to Parks and Recreation can be found in **ATTACHMENT A**². The survey found that many of the families and individuals who make use of parks and facilities provided and maintained by the city live outside of city limits including those from neighboring townships, other parts of the county and tourists to the area. Historically, Cheboygan has benefited greatly from an abundance of natural resources, with residents and tourists enjoying the land and water trails that make our city unique. This plan aims to maintain existing parks and facilities and to maximize opportunities to expand and meet stated community needs and interests.

Current community and economic development efforts through the Planning Commission, Downtown Development Authority and the Michigan Main Street (MMS) program state goals of making our community more family friendly. Cheboygan has an abundance of beautiful and well-maintained parks that provide for excellent placemaking opportunities. Physical activity, performing and visual art, and cultural programs are all available through various entities within the city. Through quality parks and recreational programs, the Parks and Recreation Commission hopes to retain existing and attract new residents to the City of Cheboygan.

Looking to the future, the City of Cheboygan hopes to improve use of parks, facilities and programs to support economic development, promote healthy and strong families, and as a 'Community for a Lifetime' (**ATTACHMENT B**)³ provide accessible recreation opportunities for the aged and those with mobility limitations. Through collaborative efforts to make green and sustainable improvements to parks and facilities, and to coordinate recreational programs the Parks and Recreation Commission will support all Cheboygan residents, working families, schools, businesses and the regional economy.

¹ <https://suburbanstats.org/population/michigan/how-many-people-live-in-cheboygan>

² **ATTACHMENT A** City of Cheboygan Community Survey: Summary of Results (April 2018)

³ **ATTACHMENT B** Cheboygan achieved designation as a 'Community for a Lifetime' in Fall 2018

PART II – RECREATION ADMINISTRATIVE STRUCTURE

The City of Cheboygan Parks and Recreation Plan was developed by the City of Cheboygan Recreation Commission comprised of seven (7) members appointed by the City Council operating under P.A. 150, 1917. Two (2) of these Commission members are recommended to the City Council for appointment by the County Board of Commissioners, since the city has assumed a role providing recreation county-wide. The Recreation Commission recommends recreational programs and courses of action to the City Council for consideration. The City Manager and Recreation Director then implement the actions or plans approved by the City Council with the assistance of full and part time staff members, Recreation Commissioners and community partners.

The Parks and Recreation Department employs 4.25 FTEs who report to a full-time director; the Cantile Ice Pavilion is funded and managed through a separate enterprise account held by the City of Cheboygan with a Rink Manager who also reports to the City Manager. While the city owns the property and is responsible for maintaining utility and funding capital improvements, for the purpose of this plan, the Ice Pavilion and its operations as an independent entity have not been included. Parks and Recreation Department staffing, and job functions are detailed in **ATTACHMENT C**⁴.

The Parks and Recreation Director works closely with other departments including Public Works, Public Safety and Downtown Development. Parks and Recreation staff provide custodial maintenance at over 22 parks and facilities throughout the City of Cheboygan and at times provide similar service for Cheboygan County and the Department of Natural Resources (DNR) through cooperative agreements. Parks and Recreation staff address seasonal needs at all parks and facilities including lawn care, raking leaves and shoveling snow. If blighted properties are identified Parks and Recreation staff work with Public Safety to correct those deficiencies (property owner is charged for lawn care or snow removal as applicable). When there are special events downtown such as the Waterways Festival or programs held at Festival Square, Parks and Recreation works closely with the Downtown Development Director to plan and set up for these events.

While the Parks and Recreation staff provide limited programming due to the many parks and facilities they are responsible for maintaining, the department supports many of the youth sports recreational programs through maintenance of fields and facilities where programs take place. The Recreation Department is funded through the City of Cheboygan general fund with a current year projected operating budget of \$193,500. **ATTACHMENT D** includes copies of the immediate past fiscal year budget activity, current year budget and upcoming year projected budget⁵. **ATTACHMENT E** details the Recreation Department Five-Year Capital Improvement Plan⁶. The Capital Improvement Plan is subject to change as needed.

Through the Recreation Department, the City of Cheboygan provides and maintains physical space for many recreation opportunities with the support of various community programs and

⁴ **ATTACHMENT C** Parks and Recreation Director Job Description and Detailed Responsibilities

⁵ **ATTACHMENT D** City of Cheboygan current operating budget

⁶ **ATTACHMENT E** details the Recreation Department Five-Year Capital Improvement Plan

volunteer groups including: Cheboygan Little League, Cheboygan Soccer Association, Cheboygan Hockey Association, Cheboygan Junior Chiefs, Men's Fastpitch Softball, Cheboygan Area Arts Council, Cheboygan Public Library, Cheboygan Area Schools and others. Current 'Cheboygan Recreation Programs' are detailed in **ATTACHMENT F**⁷.

PART III – RECREATION INVENTORY

RECREATION PROGRAMS

Sports programs are provided by community-based non-profit sports teams including Cheboygan Little League, Cheboygan Soccer Association, Cheboygan Hockey Association, Cheboygan Junior Chiefs, Men's Fastpitch Softball, Cheboygan Area Schools and others. Educational, environmental and cultural programs are provided by Cheboygan Area Arts Council, Cheboygan Public Library, the Faith Community, Seedums Gardening Club, Cheboygan Farmers Market, MSU Extension 4H, Cheboygan Youth Center, the Department of Natural Resources and others.

A recently formed collaborative with representation from some of these groups is addressing need to coordinate and better present programs available through a periodical (quarterly or biannual) publication that would be an expanded version of the city newsletter, 'The City Review' to include programs and resources in the interest of better communication and utilization of programs and services available in Cheboygan. This information will also be made available through the City of Cheboygan website.

NEIGHBORHOOD & INCIDENTAL PARKS

JAMES FELIX MERCHANT NEIGHBORHOOD PARK

Located on Eastern Avenue, serving as a neighborhood park to the residential northeast section of the City of Cheboygan. Approximately one-acre in size, the park features a baseball field, picnic facilities and playground equipment. Improvements are needed at this park.

Accessibility of Park based on American with Disabilities Act:

Parking is limited to a small grassy area. There are no accessible parking spaces or walkways. No accessible features or equipment.

Self-Assessment Accessible Score (1=not accessible, 5=exceeds ADA accessibility requirements): 1

The entire space needs to be redesigned and redeveloped.

GALBRAITH PARK

Located at the corner of Fourth and North 'F' Street, serving as the neighborhood park to the northcentral section of the City of Cheboygan. Galbraith Park is .8 acres featuring playground equipment and open space. This park is frequently used, playground equipment has been painted and refurbished recently.

⁷ **ATTACHMENT F** 'Cheboygan Recreation Programs'

Parking on street only. There are no walkways through grass to playground equipment.

No accessible features or equipment.

Self-Assessment Accessible Score (1=not accessible, 5=exceeds ADA accessibility requirements): 1

Equipment is newer but could be enhanced with addition of accessible equipment.

KIWANIS PARK

Located on Mackinaw Avenue, serving as a neighborhood park to the northwest section of the City of Cheboygan. Kiwanis Park is approximately 2.8 acres in size featuring a fenced play area with new playground equipment installed in spring of 2018 made possible through community support and donations managed by the Cheboygan Kiwanis. During this renovation, the former picnic pavilion was removed, replacement of that feature is pending; installation of bathrooms has also been discussed.

Paved parking is accessible with designated spaces available.

The park features accessible playground equipment and rubberized ground cover.

Self-Assessment Accessible Score (1=not accessible, 5=exceeds ADA accessibility requirements): 5

Kiwanis Park was recently redeveloped however there have been requests for a bathroom to be installed.

WATER STREET PARK

Water Street park is in Cheboygan's downtown on the west bank of the Cheboygan River, serving as a park for downtown residents and visitors to the City of Cheboygan. Water Street Park is approximately 2.1 acres in size featuring boat mooring, public access fishing, public restrooms and free public parking. The City of Cheboygan has been working with Tip of the Mitt Watershed Council to install a rain garden at this park; that work is pending.

Handicapped parking spots and curbing in most areas including dock.

Accessible bathrooms. There is no equipment or other features.

Self-Assessment Accessible Score (1=not accessible, 5=exceeds ADA accessibility requirements): 4

Needs beautification. Installation of benches and improved lighted would enhance accessibility.

LARGE URBAN PARKS

JOSEPH DOYLE RECREATION AREA

Located at the north end of the City of Cheboygan with expansive views of Lake Huron and the Mackinaw Bridge, the Joseph Doyle Recreation Area includes 'Gordon Turner Park', 'Captain Gordon Hall' soccer fields and the Cheboygan County Marina and boat launch, and fish cleaning station.

- Gordon Turner Park serves the City of Cheboygan, Cheboygan County and visitors to the area. Gordon Turner park is 5.3 acres in size with an adjacent boardwalk and cattail marsh encompassing approximately 15 acres. Gordon Turner Park attracts residents and tourists visiting the Cheboygan Crib Lighthouse and enjoy amenities including a

fishing pier, bathing beach, picnic facilities, boardwalk and observation deck, volleyball nets and 'Project Playland' playground with access to public restrooms.

- Captain Gordon Hall soccer fields provide three (3) full-size fields and is used for youth soccer ages 8 and up. Cheboygan travel soccer hosts home contests against regional teams at these fields as well.
- The marina and boat launch located in Joseph Doyle Recreation Area is managed by the Cheboygan County Harbor Master through the DNR. Cheboygan County Marina provides access to Cheboygan's most unique attraction, the 40 mile 'Inland Waterway', and includes boat slip rental (reservations taken by Michigan DNR), restroom facilities, and bike rental with access to downtown within walking distance.

No Handicap parking spaces.

No accessible playground equipment all in sand.

Lookout is ramped with 6 foot wide accessible path to area. There is a path through picnic area with ramping, this will be marked in Spring 2020.

Self-Assessment Accessible Score (1=not accessible, 5=exceeds ADA accessibility requirements): 3

Bathrooms recently renovated. Plans are being developed to update this park. Soccer fields are not accessible.

MAJOR CITY PARK

Major City Park serves the City of Cheboygan, residents of Cheboygan County and visitors to the area. Major City Park is 20 acres in size with approximately one half (1/2) mile of Cheboygan River frontage. City of Cheboygan Pete Kendzioriski Recreation Center, Cantile Ice Pavilion, outdoor skate park, bump track, batting cages, basketball courts and seasonal activities including sledding are located in the park. Little League baseball and softball and adult recreational baseball and softball also maintain fields within Major City Park. Recreation Center staff and activity information can be found in **ATTACHMENT C**. Within in this 5-Year Recreation Plan, Major City Park is the focus of the stated Goal #1, 'Maintenance and Development' because of its location visible from and adjacent to Cheboygan's downtown development district, and prime location and amenities to expand **commercial opportunities in recreation** (**ATTACHMENT G**⁸).

Playground has handicapped parking paths to playground and accessible equipment.

Ball fields are not accessibility designed.

Self-Assessment Accessible Score (1=not accessible, 5=exceeds ADA accessibility requirements): 3

⁸ **ATTACHMENT G** 'Commercial Opportunities in Recreation'

CITY OF CHEBOYGAN PARKS & RECREATION – 5 YEAR PLAN

Approved by Recreation Commission and Recommended for Adoption 12/19/2018

SPECIAL USE CITY PARKS

WASHINGTON PARK & CHAMBER OF COMMERCE Self-Assessment Accessible Score (1=not accessible, 5=exceeds ADA accessibility requirements): 5

OTTAWA ART PARK Self-Assessment Accessible Score (1=not accessible, 5=exceeds ADA accessibility requirements): 4

CHEBOYGAN TRAIL HEAD (DNR/City of Cheboygan Cooperative) 5

CITY OF CHEBOYGAN MUNICIPAL RECREATION FACILITIES

SPORT FISHING FACILITIES

CITY OF CHEBOYGAN RECREATION CENTER

RALPH G. CANTILE ICE RINK/PAVILION

CHEBOYGAN COUNTY MUNICIPAL RECREATION FACILITIES

COUNTY MARINA, BOAT LAUNCH & FISH CLEANING STATION

CHEBOYGAN COUNTY FAIRGROUNDS

GARFIELD SOCCER FIELDS & GARY ISON FOOTBALL FIELD

CHEBOYGAN VETERANS PARK

DNR FACILITIES

CHEBOYGAN LOCKS AND DAM

STATE STREET BRIDGE

ARTS AND CULTURE AS RECREATION

CHEBOYGAN OPERA HOUSE

HISTORY CENTER OF CHEBOYGAN COUNTY

CHEBOYGAN PUBLIC LIBRARY

COMMUNITY GARDENS

WESLEYAN CHURCH COMMUNITY GARDEN (FAITH BASED)

LINCOLN AVENUE COMMUNITY GARDEN (City of Cheboygan)

OTHER RECREATION FACILITIES AND FIELDS

CHEBOYGAN YOUTH CENTER

SAND ROAD SENIOR CENTER

CHEBOYGAN AREA SCHOOLS (4 Buildings)

BISHOP BARAGA CATHOLIC SCHOOL

PART IV – DNR GRANT HISTORY

Project Title: Multi-Purpose Ice Rink (Project No: TF-046):

The City of Cheboygan constructed a multi-purpose ice rink, which is used for ice skating activities from October through March and non-ice uses from April through September. The building has been upgraded with additional locker room facilities.

Project Title: Major City Park Expansion (Project No: TF-1047):

The City of Cheboygan acquired property contiguous to its Major City Park, which includes additional Cheboygan River frontage. Since that time a portion of this property has been developed with the most recent Major City Park Riverfront Improvement Phase II, which was also funded by a Trust Fund Grant, being Project No. TF02-002. The facilities constructed on a portion of this property include rip rap bank stabilization, First Phase of a planned walkway through the Major City Park with lighting, and fishing piers.

Project Title: Major City Park Expansion (Project No: TF-130):

Additional properties lying south of the previous mentioned Park expansion were acquired from Consumers Energy. Much of this property remains undeveloped and contains proposed future improvements pursuant to the City of Cheboygan's Major City Park Master Plan.

Project Title: Gordon Turner Park Restroom (Project No: TF-95-118):

A new restroom facility was constructed at Gordon Turner Park within the Joseph F. Doyle Recreation Area providing up-to-date facilities, which had not before been provided. The restroom facility remains in very good condition.

Project Title: Major City Park Riverfront Improvement (Project No: TF-99-055):

Riverfront improvements based on this project were established pursuant to elements of the Major City Park Master Plan. Improvements include parking area & drive area for vehicles with boat trailers, boat launch, rip rap bank stabilization, walkway lighting, and an ADA accessible fishing pier.

Project Title: Major City Park Riverfront Phase II (Project No: TF01-002):

Improvements by this Project include additional rip rap bank stabilization, two additional handicap accessible fishing piers, First Phase of the Major City Park pathway & lighting.

Project Title: Pedestrian Bridge Connecting Washington Park and Major City Park Across the Cheboygan River (VSC1, 200773V-1 and 200773V-2):

Pedestrian Bridge with elevators which make the bridge handicap accessible and bicycle accessible, crosses the Cheboygan River from the west side at Washington Park to the east side at Major City Park. Project was 66 2/3% funded by two Vibrant Small Cities Grants consolidated into a Community Development Block Grant (CDBG) through the Michigan Economic Development Corporation with a 33 1/3 match from the Downtown Development Authority.

Project Title: Woolworth Site Reuse Project; Festival Square, an Open Air Pavilion for Events (MSC 209141- CDI):

Festival Square was built as a multiuse facility for concerts, family reunions, farmers market, wedding receptions, winter ice rink etc. The project was 70% funded by a Community Development Block Grant and in part by a Michigan Coastal Management Grant (08E-9.01). The Downtown Development Authority matched the remaining 30%.

Project Title: Washington Park Sidewalk Renovation and Improvements (200773V-3):

Washington Park was renovated with new sidewalks, picnic tables and a new four-sided entranceway to the park with two-sided signage. The renovations were 90% paid by a Vibrant Small Cities grant and 10 % matching funding from The Downtown Development Authority.

PART V – PLANNING AND PUBLIC INPUT PROCESS DESCRIPTION

- May 26, 2018 Brainstorming Session.
- Spring 2018 Public Survey on City Services (see **ATTACHMENT A**⁹).
- Subcommittee Meetings July, September 10. Fundraising Plan meeting September 10. Subcommittee meeting October 8, November 12, December 11.
- December 19, Recreation Commission vote to recommend this plan to Cheboygan City Council for approval.
- Publish draft for review and comment, December 20, 2018.
- Notice of draft available for review and comment in Tribune and online.

PART VI – GOALS OBJECTIVES AND ACTION PLANS

GOAL #1 Maintenance and Development

Objective

Maintain and improve existing parks and facilities as placemaking opportunities and develop plans for future improvements to support green, sustainable and inclusive community and economic development.

Plan of Action

- Improve identity of parks and recreational facilities with signage and branding strategy/common theme.
- Promote aging-in-place, accessibility and inclusion, through park and facility design and programming.
- Maintain and improve all city parks and facilities for year-round programming that promotes meaningful mixed use (also reduces unintended use and vandalism).
- Organize volunteers to assist with maintenance of existing parks and facilities.
- Address Capital Improvements (**ATTACHMENT E**) and plan for 'wish list' items.

⁹ **ATTACHMENT A** Spring 2018 Public Survey on City Services

- Implement 'Fundraising Plan' (**ATTACHMENT H¹⁰**) possibly in conjunction with other community and economic development efforts.
- Continued improvements and feasibility study to enhance Major City park with:
 - Wheel-friendly path within Major City Park with ADA compliant accessible design (i.e. lighting and benches).
 - Splash Pad (visible from Main Street).
 - Community Art Installation (visible from Main Street).
 - Additional sport fishing stations, ADA compliant.
 - Expanding indoor recreation/practice facilities.
 - Campground (year-round rentals with yurts and/or treehouses).
 - Revisit feasibility of community-funded pool (**ATTACHMENT J** provides summary of 2011 attempt to build pool) or attract private investor to provide aquatic center.
 - Capital improvements to the Cantile Ice Pavilion (energy efficient roof and compressor, ice cleaning equipment, scoreboard and multi-use flooring).

GOAL #2 Recreation Programming Collaborative

Objective

Promote health and well-being of all residents within Cheboygan Area School District through coordinated and accessible recreational opportunities. Structure programs with special attention to providing inclusive, trauma-informed training for coaches and volunteers. Ensure recreation needs are being met for citizens of all ages and reduce barriers for low-income youth and families to participate in support of civic engagement, improved school attendance and academic performance.

Plan of Action

- Support programs and the local programming collaborative which includes representation from schools, MSU Extension – 4H, Cheboygan Youth Center, the faith community and other like-minded groups to provide accessible and coordinated services.
- Develop and maintain a database listing all youth sports, adult sports, outdoor recreation, cultural and educational, agriculture and natural resource programs/groups.
- Share program and resource lists widely through 'The City Review' and online to promote participation in all programs and enhance community life.
- Develop, implement and improve programs with consideration for issues facing youth and families in the community including Adverse Childhood Events (ACEs) related to poverty.
- Support students and families with meaningful after school activity (including the many ½ days and snow days during the school year) and establishing a meaningful summer camp program for kids of all ages and backgrounds.
- Use programs to provide social learning and mentoring opportunities, improve academic outcomes, enhance career-readiness and break the cycle of poverty.

GOAL #3 Support Implementation of 'Trail Towns Master Plan'

Objective

The Parks and Recreation Commission has established a 'Trail Towns' sub-committee (*Action taken at November 2018 Parks and Recreation Commission Meeting*) to complete application

¹⁰ **ATTACHMENT H** Fundraising Plan

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and achieve designation as a 'Trail Town' from the State of Michigan Office of Travel and Tourism 'Pure Michigan' campaign. Through the 'Trail Towns Master Plan' (**ATTACHMENT I**¹¹) this subcommittee will provide education to the community and visitors on safety practices related to trails and work to establish a system of continually maintaining and improving land and water trails as an important part of community life and to attract 'trail tourism' to the area.

Plan of Action

- Submit 'Trail Towns' application before June 1, 2019.
- Promote trails as attraction to the area to:
 - attract recreational business development for all-season trail equipment purchase and rental;
 - promote Cheboygan as THE 'Gateway to the Trails' (of the north, of the U.P. etc.);
 - establish a system of continually maintaining and improving land and water trails as an important part of community life.
- Provide community and visitors with bike safety education program and literature.
- Provide community and visitors with water safety education program and literature.
- To improve bike ability and walkability the sub-committee will:
 - improve safe routes to school and shopping districts off Main Street,
 - explore the implementation of safety islands;
 - make plans to improve city parking lots and implement 'no parking' on Huron Street and Water Street in downtown area.
- Connect Major City Park trail to route and connect all trails to Main Street.
- Improve the following signage:
 - Directional sign from Trailhead to Downtown on Division Street.
 - Directional signs to downtown along trails and pathways.
 - Directional signs to public restrooms.

GOAL #4 Establish Cheboygan Area Recreation Authority

Objective

Eliminate need for Cheboygan residents to travel to neighboring but distant communities for recreational programs by forming a 'Regional Recreational Authority' responsible for coordination of recreational activity for all residents within Cheboygan Area School District to promote health and quality of life.

Plan of Action

- Review summary of the 2011 attempt at developing a County-wide Recreational Authority (**ATTACHMENT J**¹²) for strategic planning purposes.
- Establish Recreational Authority Board with 1 at large member, and 2 representatives from each municipality covered by Cheboygan Area School district (there are 8).

¹¹ **ATTACHMENT I** 'Trail Town Master Plan'

¹² **ATTACHMENT J** Executive Summary of 2011 attempt at developing a Recreational Authority and include an aquatic facility

REFERENCES & ATTACHMENTS

<https://suburbanstats.org/population/michigan/how-many-people-live-in-cheboygan>

ATTACHMENT A City of Cheboygan Community Survey: Summary of Results (April 2018)

ATTACHMENT B Cheboygan achieved designation as a ‘Community for a Lifetime’ in Fall 2018

ATTACHMENT C Parks and Recreation Director Job Description and Detailed Responsibilities

ATTACHMENT D City of Cheboygan current operating budget includes copies of the immediate past fiscal year budget activity, current year budget and upcoming year projected budget

ATTACHMENT E details the Recreation Department Five-Year Capital Improvement Plan

ATTACHMENT F ‘Cheboygan Recreation Programs’

ATTACHMENT G ‘Commercial Opportunities in Recreation’

ATTACHMENT H Fundraising Plan

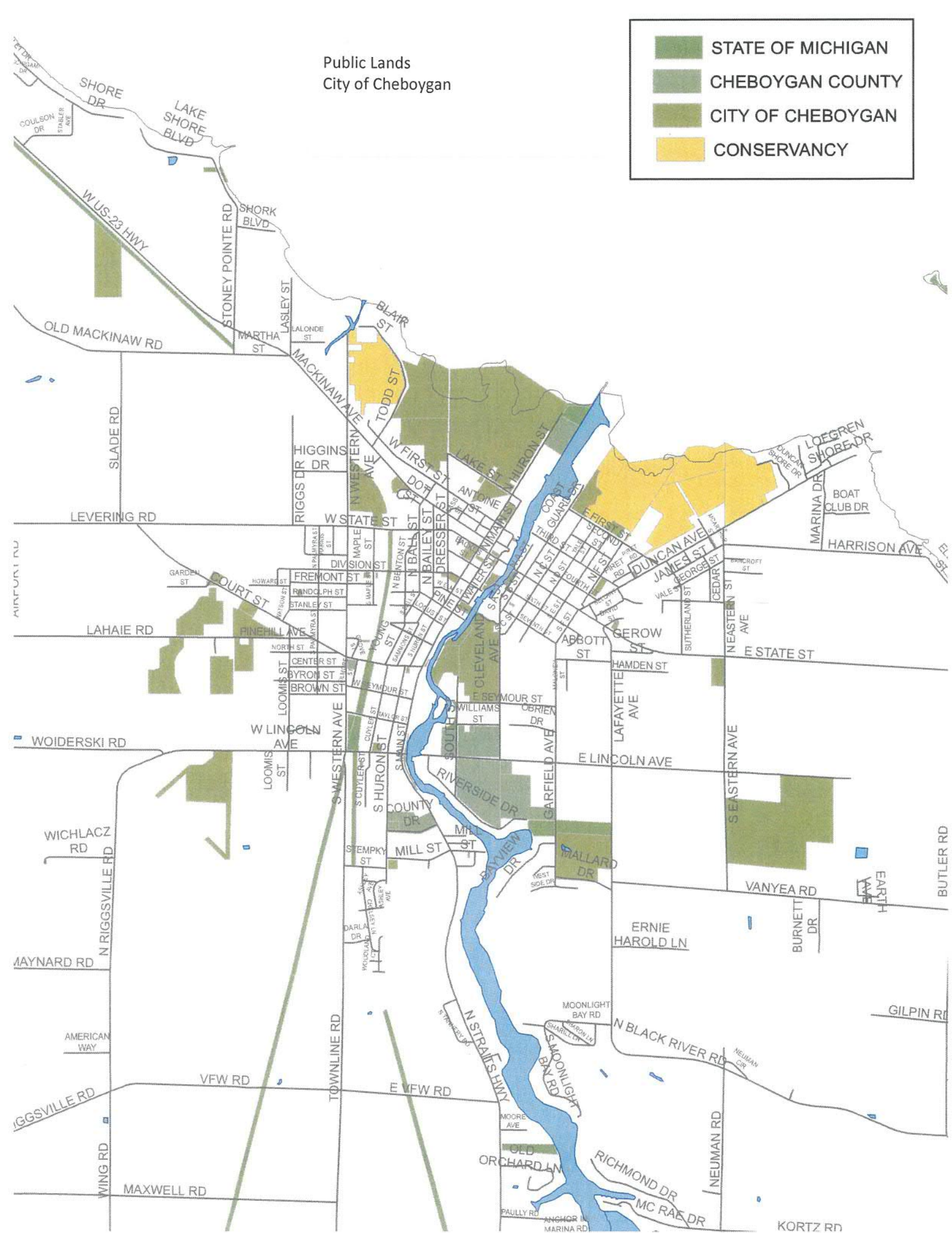
ATTACHMENT I ‘Trail Town Master Plan’

ATTACHMENT J Executive Summary of 2011 attempt at developing a Recreational Authority to support expansion of recreation to include an aquatic facility



Public Lands
City of Cheboygan

- STATE OF MICHIGAN
- CHEBOYGAN COUNTY
- CITY OF CHEBOYGAN
- CONSERVANCY



City owned open space.



REFERENCES & ATTACHMENTS

<https://suburbanstats.org/population/michigan/how-many-people-live-in-cheboygan>

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ATTACHMENT G 'Commercial Opportunities in Recreation'

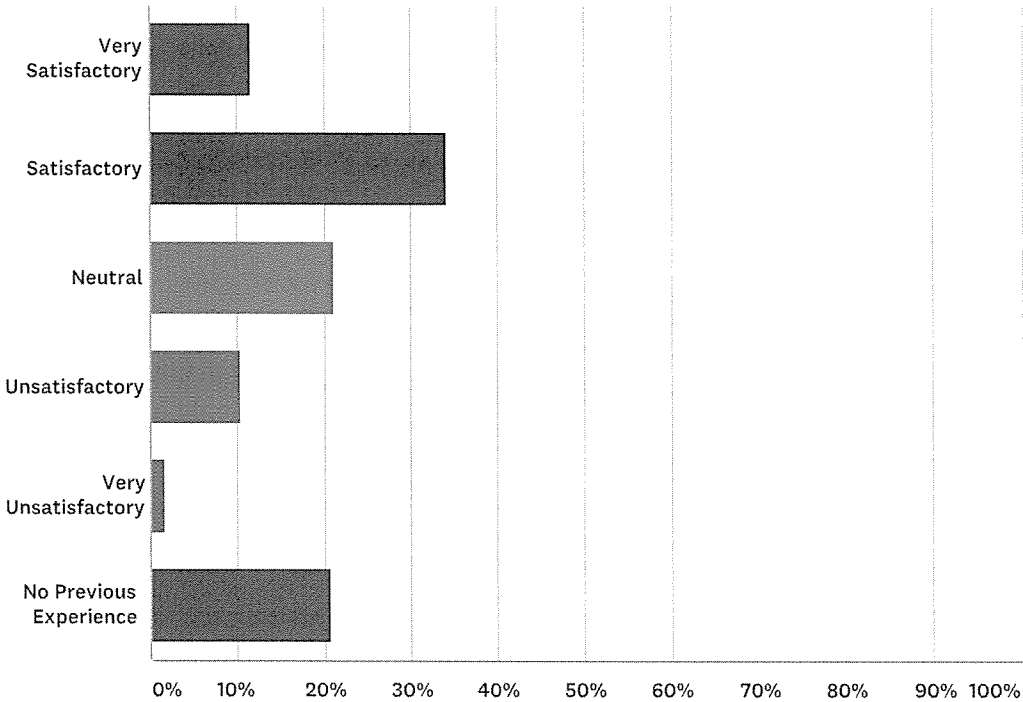
ATTACHMENT H Fundraising Plan

ATTACHMENT I 'Trail Town Master Plan'

ATTACHMENT J Executive Summary of 2011 attempt at developing a Recreational Authority to support expansion of recreation to include an aquatic facility

Q10 Parks and Recreation Department

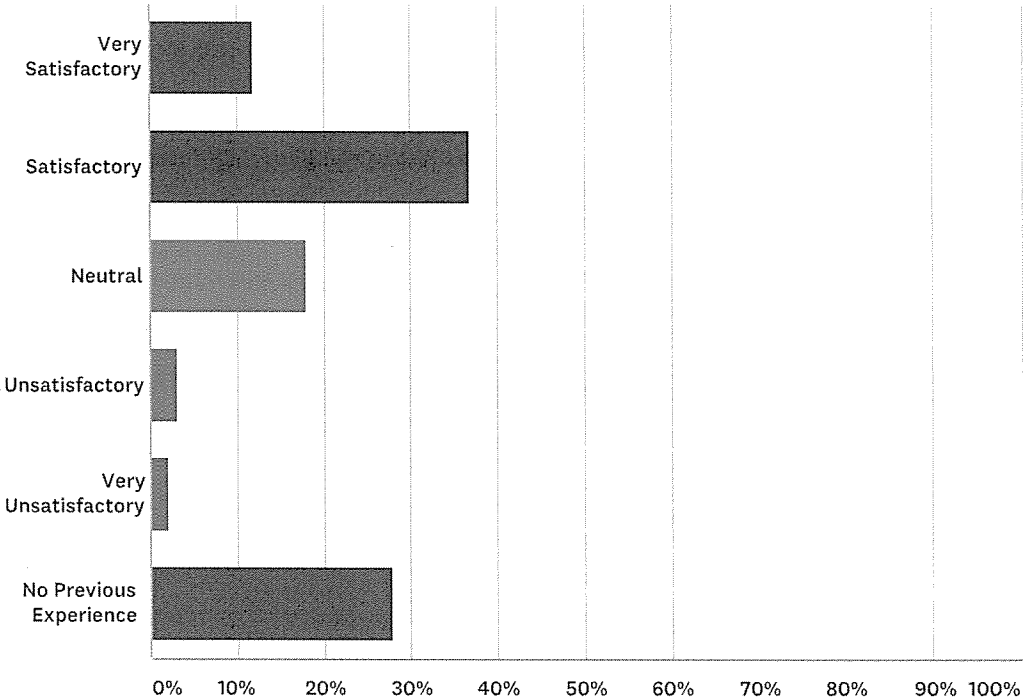
Answered: 284 Skipped: 30



ANSWER CHOICES	RESPONSES	
Very Satisfactory	11.62%	33
Satisfactory	34.15%	97
Neutral	21.13%	60
Unsatisfactory	10.56%	30
Very Unsatisfactory	1.76%	5
No Previous Experience	20.77%	59
TOTAL		284

Q15 Ice Rink Pavilion Staff

Answered: 283 Skipped: 31



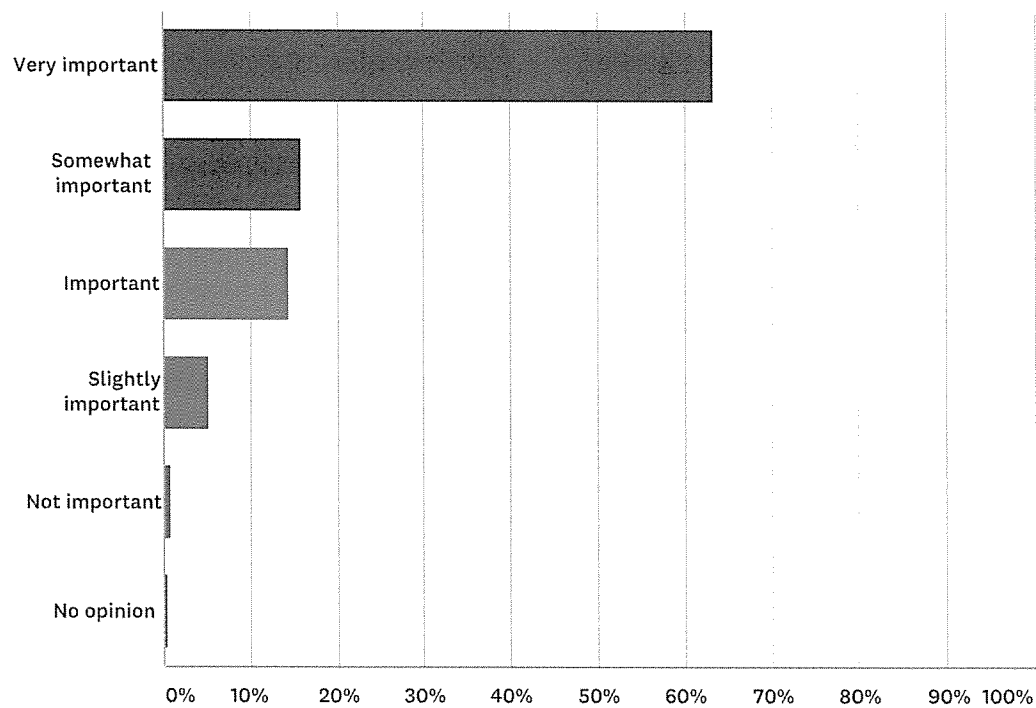
ANSWER CHOICES	RESPONSES	
Very Satisfactory	12.01%	34
Satisfactory	36.75%	104
Neutral	18.02%	51
Unsatisfactory	3.18%	9
Very Unsatisfactory	2.12%	6
No Previous Experience	27.92%	79
TOTAL		283

37	Cheboygan has been on the downward slope for awhile. The shape of our town has only changed by size. We needs to fix up areas that look run down, even if it means planting flowers or washing windows. Things don't have to cost an arm and a leg. The lights on the pole this past winter were so sad. It makes a difference! To those who visit as well as those who call it home! We need to work together - everyone. It is on the City Council to aid those bridges to connect everyone.	3/27/2018 8:07 PM
38	I am not that involved anymore because our kids all moved to have good jobs. Sad to say,Cheboygan is at death door.	3/27/2018 7:32 PM
39	Very concerned about the future of the Ice Pavilion since it's losing that much money every year. Why should the city residents pay for it through the general fund when it is being used by so many who live outside city limits?	3/27/2018 10:23 AM
40	Not very innovative and creative and future thinking	3/27/2018 9:52 AM
41	I think a lot of them don't get enough credit for all their hard work.	3/26/2018 8:03 PM
42	Some past encounters were quite frustrating. Recently better.	3/26/2018 7:15 PM
43	I am new in town and as I am renting I have not really had to deal with any of these entities. I do plan on becoming more involved with the growth of Cheboygan into a town that can provide a good living for all of its year round residents.	3/26/2018 6:50 PM
44	The Opera House is one of the best attractions. Please support their activities. Also, please support new business developments in downtown.	3/26/2018 6:38 PM
45	Am new in town. Have no opinion at this point.	3/26/2018 5:02 PM
46	We had an assessment problem and were sent from one office to another before getting it resolved.	3/26/2018 3:03 PM
47	Idk wtf any of these departments are	3/26/2018 12:47 PM
48	Since I no longer live there, my experiences are limited but I have 30 yrs of government experience and I like some of the improvements to parks, downtown, etc when I come home to visit	3/26/2018 12:31 PM
49	I have had limited dealings with a variety of the departments.	3/26/2018 10:44 AM
50	I do not think the city is doing what is expected of them for citizens that have elected to this office	3/26/2018 9:35 AM
51	They need more blight gone from our area	3/26/2018 9:00 AM
52	The city water is undrinkable	3/26/2018 7:38 AM
53	Over 10 years ago, the police dept gave extremely unsatisfactory responses to students and retailers regarding requested input to better public safety, rebuffing such input. The city manager of 12 years ago "blew off" a request for information from me, a retailer struggling to understand city policy. The DDA wished for input as well, but couldn't bother to post a sign that they cancelled the meeting. Twice. The streets are filthy, and unmaintained. Even the "curb appeal" on our Main Street is lacking.	3/25/2018 11:19 PM
54	Very friendly front office staff at city dpts - ice pavilion staff great.	3/25/2018 9:08 PM
55	The water smells too chlorinated. There needs to be businesses for the residents, not just tourists.	3/25/2018 8:31 PM
56	As with all successful programs you have paid employees and volunteers are to help.	3/25/2018 8:30 PM
57	Too many vacant storefronts! Be proactive for new businesses, yes even large companies. Stop thinking of Cheboygan as " quaint". It's not. It's backward.	3/25/2018 6:47 PM
58	It seems as though there is the desire to do good but there isn't any follow through. Cheboygan has become stagnant.	3/25/2018 6:40 PM
59	Most seem closed to new or different ideas. Meijer is the perfect example. I would like to see more interest in new businesses.	3/25/2018 5:20 PM
60	Water Dept. has provided extensive data on condition and needs. Presentations appear thorough and professional.	3/25/2018 5:13 PM
61	The police have always responded quickly to any calls I've made for things going on in the neighborhood. I wish the planning commission had sided with the residential neighborhood I live in. I have seen no action from the historic resources or human relations committees in years.	3/25/2018 5:03 PM
62	There is no Human Relations Committee any more.	3/25/2018 4:48 PM

84	I haven't had any issues that needed immediate attention or any dissatisfaction with any of the departments. Not a big fan of Craig Coxe.	3/22/2018 2:49 PM
85	The police department can be a bully. People are afraid to complain about for fear of reprisal .	3/22/2018 2:10 PM
86	I would like to see that all departments are trained in customer service. When they answer the phone they give their name.	3/22/2018 2:01 PM
87	Don't understand why the city has a full-time year-round position at the ice rink when it is not open for almost half a year	3/22/2018 1:59 PM
88	I have no personal experience with fire department but know they are professional and caring	3/22/2018 9:28 AM
89	Dissatisfied with all departments. Poorly managed.	3/22/2018 7:37 AM
90	NA	3/22/2018 7:01 AM
91	Some I have not had contact with most that I have had contact with were pleasant	3/22/2018 12:56 AM
92	Infrastructure	3/21/2018 9:26 PM
93	All seem friendly enough	3/21/2018 9:09 PM
94	complaints and suggestions fall on deaf ears	3/21/2018 7:42 PM
95	City cops,are crooked	3/21/2018 7:17 PM
96	.	3/21/2018 5:56 PM
97	It's as if they city officials don't want the downtown the grow. Giving potential new small business owners a hard time	3/21/2018 4:48 PM
98	Improvements need to be made all around. Better to dig a well now then wait for a fire. Let's start digging this well.	3/21/2018 4:12 PM
99	I'm still trying to get clarification on the discrepancy on my street address. I've received no help whatsoever.	3/21/2018 3:28 PM
100	My kids have been involved for 15+ years in youth sports. I had no idea we have a parks and rec department.	3/21/2018 3:23 PM

Q33 Parks

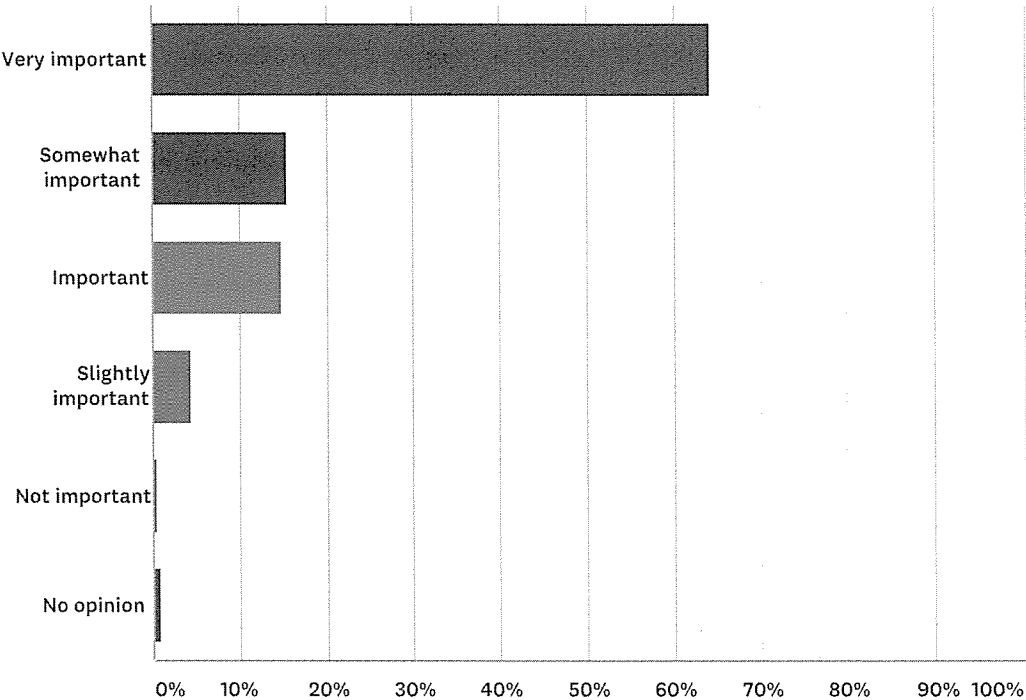
Answered: 270 Skipped: 44



ANSWER CHOICES	RESPONSES	
Very important	63.33%	171
Somewhat important	15.93%	43
Important	14.44%	39
Slightly important	5.19%	14
Not important	0.74%	2
No opinion	0.37%	1
TOTAL		270

Q34 Recreational activities

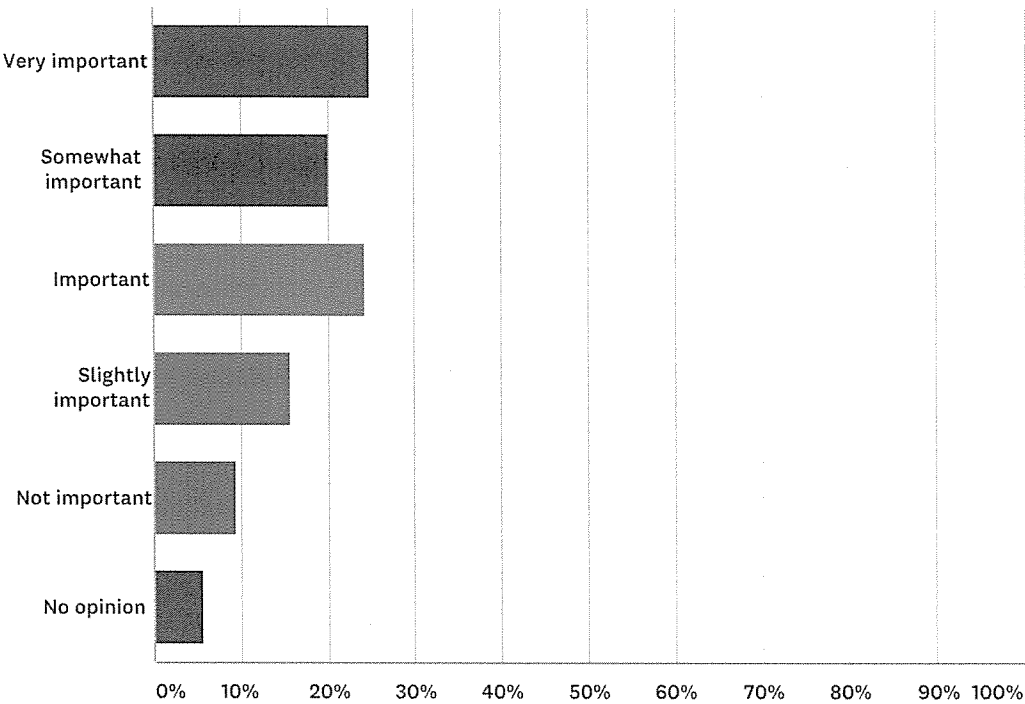
Answered: 271 Skipped: 43



ANSWER CHOICES	RESPONSES	
Very important	64.21%	174
Somewhat important	15.50%	42
Important	14.76%	40
Slightly important	4.43%	12
Not important	0.37%	1
No opinion	0.74%	2
TOTAL		271

Q42 Ice Rink Pavilion availability and services

Answered: 268 Skipped: 46



ANSWER CHOICES	RESPONSES	
Very important	25.00%	67
Somewhat important	20.15%	54
Important	24.25%	65
Slightly important	15.67%	42
Not important	9.33%	25
No opinion	5.60%	15
TOTAL		268

Q43 Please provide any comments about the importance of these services.

Answered: 78 Skipped: 236

#	RESPONSES	DATE
1	Our water and natural beauty is our greatest resource and we must do all we can to maintain the quality of our land and water and fix the roads.	9/21/2018 12:26 PM
2	The ice rink should be closed when the ice comes off. Silly to pay the manager during the summer.	9/21/2018 12:17 PM
3	Enforce weight restrictions on streets in residential neighborhoods with older homes excepting trash, etc. Retime east/west lights for longer times @ high accident locations	9/21/2018 12:01 PM
4	Provide incentive for owners to repair or put a new sidewalks tax credit over four years	9/20/2018 4:28 PM
5	Each of these services are important, but obviously some should take priority when you are deciding how to disperse funds.	5/3/2018 11:13 AM
6	GET RID OF THE SNOW REMOVAL IN THE MIDDLE OF THE STREETS. ANY CITY EMPLOYEE RIDING AROUND SHOULD BE ABLE TO RECOGNIZE JUNK/BLIGHT AND TURN IT IN. CITY CAN PAY FOR SIDEWALK REPAIR & REPLACEMENT LIKE THEY DID IN THE PAST FEW YEARS FOR SELECTED SIDEWALKS; NOW THEY CAN DO ALL OF IT. PEOPLE CAN'T AFFORD THEIR HIGH TAXES NOW. HAVE THE CITY CREW DO THE REMOVALS AS THEY HAVE FOR SOME. CLOSE THE ICE RINK/PAVILION AFTER THE ICE GOES OFF. IT IS A MONEY LOSER. PUT THOSE EMPLOYEES ON LAYOFF, LIKE IT USED TO BE.	4/16/2018 8:07 PM
7	MOre time for Open Skating is needed	4/13/2018 4:01 PM
8	Using parks as a way to bring tourists is important. Keeping them clean and safe will bring more than pay for itself.	4/12/2018 10:00 PM
9	It is going to take a lot of effort and hard work to improve the city and its infrastructure to where it should be. Tax money not used efficiently.	4/12/2018 7:29 PM
10	Despite what so many people want and think, the reality of Cheboygan is that it's never going to be an industrial town. Those days left when P&G closed the doors. Instead we need to focus on the river, lakes and natural surroundings to promote this city.	4/11/2018 1:24 PM
11	None	4/10/2018 12:34 PM
12	Our main street is not in too bad of shape but many of the side streets are poorly maintained and full of potholes.	4/7/2018 10:56 AM
13	None	4/6/2018 10:50 PM
14	(1) The city ought to be more proactive and creative in finding ways to reuse the many derelict structures in our city (West Side school, Huron Tabernacle, the old factory at Court and Cuyler, etc.). It seems like a waste to just let them deteriorate. (2) Increasing bike and pedestrian use in Cheboygan ought to be a top priority. It would make the city more attractive to potential families and retirees, and improve community health.	4/4/2018 8:11 PM
15	Downtown Cheboygan could be a thriving and lively community if it were carefully developed. This would bring jobs, tourism and money that is so terribly needed here.	4/4/2018 4:52 PM
16	Make a Better Community by improving all!	4/3/2018 9:27 AM
17	none	4/3/2018 9:02 AM
18	Good roads, well maintained buildings offer first impression to people. The Opera house offices could use a fresh paint job. The bathroom needs updating...	4/2/2018 9:23 PM
19	Many of these areas, such as snow removal, are very important but I feel that they are already being handled well.	4/2/2018 8:47 PM

20	The ice pavilion has great potential. Excited to see how new events are received in the community.	4/2/2018 8:44 PM
21	Most of what you list in the above questions are fundamental municipal services that should all be maintained and provides at a high level of service in order to maintain a healthy and vibrant community. It's fundamental city operations.	4/2/2018 9:48 AM
22	- Cheboygan can have all the festivals it would like, but if the city does not have pretty houses and gardens and streets; and unique and splendid historic buildings and businesses - but instead has blight, abandoned homes and storefronts and broken sidewalks, there are many who believe that people will NOT WANT to come here again and again, if at all. We have modern technology now and the whole world will know that Cheboygan is "average" and not a gem (see Matthew Friday's article "Being average is OK...sort of" in the today March 30th Cheboygan Daily Tribune "Weekender". - WE NEED LIVE BAIT in Cheboygan. It is embarrassing that people have to get their live bait in Indian River to fish in Cheboygan. Do we really want them to go and get their live bait in Indian River and fish there when they really wanted all the time to fish in Cheboygan - but now they are in Indian River getting their live bait and so then they just fish there. So sad and so easy to rectify - and, please make it known where they can get there live bait to fish in Cheboygan - We need to have a continuous boardwalk on the river on the downtown/West side of Cheboygan - somewhat like the one in St. Ignace. Thank goodness Big Boy's and the Boat House have water views, and the Cheboygan Brewery probably has a seasonal water view from the upper deck in the winter time, and little Alice's Restaurant used to have a water view except that now a big obtrusive boat warehouse is in the way - so sad. More public access to the Cheboygan River downtown would be nice. - Additionally, if abandoned and blighted buildings need to be torn down anywhere in Cheboygan - it needs to be done, why are we waiting decades.	3/31/2018 5:17 PM
23	None.	3/30/2018 2:05 PM
24	If you don't improve infrastructure of roads, sidewalks, lousy curbs at Festival Square, the city continues to crumble. If th blight doesn't stop, why would anyone want to invest in Real Estate in Cheboygan. We clearly have created too many parks and parking, will no revenues in return. Tearing down the ballroom for another parking lot is totally unnecessary because who will be coming?	3/29/2018 10:01 PM
25	dislike the need for running water all winter	3/29/2018 12:02 PM
26	Snow removal on streets has been an issue. The left turn lanes have been difficult to navigate at times.	3/29/2018 10:29 AM
27	Need action plan by City Manager and Council, can't do it all at once but a plan to do a little bit every day will be a step ahead of what is being done now.	3/29/2018 8:36 AM
28	Need to stay on top of rental owners !!!!!	3/29/2018 8:19 AM
29	More open skating for the kids at ice pavilion. Need clean drinking water.	3/28/2018 8:50 PM
30	Anything to remove blight/junk in Cheboygan would be great.	3/28/2018 10:49 AM
31	Sprucing up the community shows community pride and should be a property to property priority.	3/28/2018 9:32 AM
32	Priorities need to be made toward improving attractability	3/28/2018 12:03 AM
33	To rank these of importance is impossible. We need to see and realize the average household income in this town. Without safe/plowed roads, kids can't go to school. Kids who go to school get two meals they may not have at home. Kids who don't go to school are often home alone - roaming the streets/riding bikes. Kids without extracurricular activities that are inexpensive get bored. There are a few organizations that have done a great job at keeping kids involved - regardless of price of sport. Where is our City government? The City should be teaming up with these groups and helping how they can. Don't say you are too busy - if you are too busy, you have become irrelevant in the position and should leave. Don't hurt the kids in this town. We need them more than ever, and for them to grow up to be good adults to help keep this town alive.	3/27/2018 8:18 PM
34	Maintaining streets, sidewalks, water, sewage, parks, etc gives the city a face lift and helps residents feel good about their community which in turn is shown to the visitors. Builds Cheboygan's own self esteem.	3/27/2018 4:01 PM
35	Again, concerns about the Ice Pavilion not paying for itself. Why do we have year-round full-time manager when there is nothing going on there in the summer?	3/27/2018 10:27 AM

36	I don't see many people wanting to relocate to Cheboygan. Most young people are looking for jobs that pay a lot of money; and there are very few of those jobs available in Cheboygan. First intice people to come to visit Cheboygan through excellent tourism.	3/27/2018 10:02 AM
37	Parks, roads, sidewalks, clean/safe water are important, but I would like to see some effort directed at attracting businesses that support local employment and provide things that improve the live of the residents. I would like to see more private investment in our community instead of having the "government" be responsible for meeting all of the community needs.	3/26/2018 7:01 PM
38	Also, please support Arts Center & Opera House.	3/26/2018 6:40 PM
39	If you want to attract quality families to this area we need well maintained infrastructure and varied activities for them to enjoy	3/26/2018 6:35 PM
40	We don't understand why parks and rec doesn't handle soccer and baseball. In many larger cities this is under them. This at they wouldn't overlap allowing kids to participate in both without conflict ion	3/26/2018 5:47 PM
41	I think it is very important to make changes soon or Cheboygan will continue to look like a ghost town	3/26/2018 9:38 AM
42	We need zoning inforcement	3/26/2018 9:04 AM
43	I would place safety of roads and sidewalks above further development of recreation projects by the city.	3/25/2018 11:31 PM
44	They are all important to a thriving city.	3/25/2018 9:10 PM
45	Community involvement..get the youth involved.	3/25/2018 8:41 PM
46	Need to take care of the residents who live here year round. Taxes are raised, paid and nothing to show for it. Too many projects are geared towards tourists.	3/25/2018 8:38 PM
47	It is important to make our community attractive and appealing to visitors and residents.	3/25/2018 5:27 PM
48	Sidewalks in some residential areas are missing, or not maintained. There should be more and better river access including day dockage, kayak launch. More appealing riverside parks.	3/25/2018 5:22 PM
49	Vacent stores need to have the sidewalks shoveled, put expense on tax bill, city used to clean sidewalks, the winter sidewalks are not safe to walk around. Law suit waiting to happen	3/25/2018 5:17 PM
50	Basic services like water/sewer, zoning, traffic, and law enforcement should be a priority. I don't think we need to look like Disneyworld, but at least some attention to the quality of the appearance of the city is important, including roads and getting rid of extreme blight, if nothing else. I feel like the recreation department serves some in the community well, but not the community broadly.	3/25/2018 5:17 PM
51	All parks and recreation including the ice pavilion could be far more organized-in other communities there are activities available year round and you can register for all through parks and rec. dance should be included in recreation-new people aren't allowed in to dance as it is now	3/25/2018 4:55 PM
52	City taxpayers pay higher taxes to receive quality municipal benefits.	3/25/2018 4:15 PM
53	Get rid of the rink... too expensive. Skating is outdated	3/25/2018 3:37 PM
54	Never any free time for general public to go to the ice pavilion	3/25/2018 3:33 PM
55	Getting people to live, vacation, and rent here is important to continue programs and getting money to support them, as well as making it attractive. Get people involved!	3/25/2018 3:12 PM
56	Clear up junk housing	3/25/2018 2:23 PM
57	Appoint people to City Boards with strong interest in progress and seeking better funding.	3/25/2018 1:42 PM
58	All services listed here are all important	3/25/2018 1:35 PM
59	Ordinance enforcement for must require inspections and certificate of occupancy for owners of rental properties. Imperative and can be outsourced with revenue stream to City.	3/25/2018 1:35 PM
60	If we can't offer good streets to drive on, sidewalks to walk on, activities to keep people coming back we won't have them visiting our town and spending money here.	3/25/2018 1:34 PM
61	Again, the number of rundown houses is a huge problem.	3/25/2018 1:31 PM
62	There are not enough recreational, indoor activities in the area.	3/25/2018 1:30 PM

63	Please start replacing water lines so we can drink our tap water without additional filtering. I'm willing to pay a higher water bill to have this done.	3/25/2018 1:22 PM
64	the ice rink is a very important asset of our community and needs to be maintained and more ideas to use it to bring in revenues to do that maintenance...businesses and all facilities need to be held accountable for providing clean buildings inside and out....encouragement to recycle and invest in regular upkeep and regular painting and upkeep.	3/24/2018 2:53 PM
65	With limited funds available, it is important to be aware of priorities.	3/24/2018 2:41 PM
66	N/a	3/24/2018 2:02 PM
67	Growth comes with these departments being top notch.	3/23/2018 12:28 PM
68	Sidewalks and blight enforcement would enhance property values. Landlords must be part of the solution to these issues. Recreation is important but adjoining townships and/or the county must contribute funds since many non city residents use city facilities.	3/22/2018 4:58 PM
69	MORE PUBLIC SKATING TIMES, after school and weekends, longer than an hour at a time.	3/22/2018 2:08 PM
70	Why should the city pay for all the recreation improvements when so many people outside the city use them.	3/22/2018 2:01 PM
71	if we want to attract development we need to look our best. right now we dont.	3/22/2018 1:47 PM
72	Cheboygan is a tourist town so we need to keep it maintained and welcoming	3/22/2018 9:32 AM
73	NA	3/22/2018 7:03 AM
74	I forgot to mention, a community pool is my personal favorite highest priority for the city, besides allowing and encouraging businesses and jobs..	3/22/2018 1:03 AM
75	We need to be the best we can in all these areas for people whom live here and visit here	3/22/2018 1:00 AM
76	infrastructure greatly needed less money on main street and more for the city as a whole	3/21/2018 7:46 PM
77	Jones needs to retire	3/21/2018 7:19 PM
78	The rink should be a county responsibility, as most of the users live outside the city. Increasing ice rates will risk lower participation in events at the rink, causing further financial strain on the facility. The Chamber should take a more active role in promoting events there, particularly in the winter.	3/21/2018 3:28 PM

Q44 Please list specific improvements or changes that you would like to see take place in the services listed in the previous page.

Answered: 148 Skipped: 166

#	RESPONSES	DATE
1	Blight enforcement needs to be stepped up	9/21/2018 12:38 PM
2	Revitalize Industrial Park	9/21/2018 12:26 PM
3	Hire additional workers to provide enhanced road work. Sidewalks are so important to the community. Please find a way to fund new sidewalks.	9/21/2018 12:18 PM
4	Bring back street sweeper to residential neighborhoods	9/21/2018 12:02 PM
5	road and sidewalk	9/20/2018 4:51 PM
6	Boardwalk on east bank of the river	9/20/2018 4:29 PM
7	Maintaining and improving infrastructure is highly important. The water and sewer is so far outdated the current employees cannot keep up with maintenance. While recreation is important, the population will not suddenly increase because we have a few nice parks in town.	5/3/2018 11:19 AM
8	STREET IMPROVEMENT PROGRAM & SIDEWALK IMPROVEMENTS & ALLEY IMPROVEMENTS.	4/16/2018 8:12 PM
9	Improved sidewalks, especially on major streets, highways leading into town. I travel through different towns and just them from my initial impression. On East State St., sidewalks between "C" and "F" streets are in horrible conditions in places. This is not a good impression. Mackinaw Ave. Why are the sidewalks not cleared in the winter. People walk in the street and I am surprised there has not been someone killed in this area, especially by Kiwanis Park. North Huron to Gordon Turner Park, road in very poor condition. Walkway over Cat tail Marsh in need of repair. I think the walkway over the river is a big waste of taxpayer money. Who really uses this? Has there been a traffic count to validate the money used for maintenance of this walkway. How many businesses has this brought to Cheboygan? Has a baseball tournament come to Cheboygan specifically because of this pedestrian bridge?	4/13/2018 4:20 PM
10	Add or hire a company to provide activities on our waterways.	4/12/2018 10:04 PM
11	Infrastructure upgrades.	4/12/2018 7:29 PM
12	If they charged for open skate, even a minimal fee, people would still come, and it would increase revenue to improve the facility. Bringing in more recreational activities will create a more entertaining environment and people will want to stay in the area and spend their money in this area instead of travelling to surrounding cities with more entertainment options.	4/12/2018 8:53 AM
13	I would like to see improved parks available and increased enforcement of blight removal	4/10/2018 12:35 PM
14	Consistent signage and advertising for the area. Branding for the city.	4/7/2018 3:12 PM
15	Our beautiful waterway is not being used to our best advantage. Although the paper plant provides some jobs, it is unsightly and blocks the view of the river. The marina is better looking but also blocks a huge section of the river from view.	4/7/2018 11:02 AM
16	Road repairs	4/6/2018 10:52 PM
17	It is my understanding that zoning/permits is a challenge for contractors and people who want to build in Cheboygan County. Cumbersome process, frequently need to pay additional unexpected fees.	4/5/2018 1:43 PM
18	Improve the drinkable city water quality. Find a better way to deal with snow removal on Main Street. Improve the quality of the City streets.	4/5/2018 9:24 AM
19	Upkeep of Gordon Turner Park...it's a big draw	4/4/2018 5:20 PM

20	Development, better use of Washington Park and pavillion. Stores that are open later than 3:00. Why do we need to drive to other communitites for simple services? Because there are none offered here after 3:00. We drive to other cities for weekday and weekend entertainment too. More events at the fairgrounds.	4/4/2018 4:52 PM
21	Meijer	4/4/2018 12:27 PM
22	Road repair and blight enforcement.	4/4/2018 12:19 PM
23	The roads and sidewalks must be fixed and regularly maintained. Blight is a huge problem that keeps people from enjoying our city and it needs to be eradicated.	4/3/2018 5:30 PM
24	More recreation available	4/3/2018 3:37 PM
25	Improvements at City Beach, new bbq's as were put in the Chamber park, More Benches, and Pavillion on the Beach for shade! Clean up of play area!	4/3/2018 9:30 AM
26	none	4/3/2018 9:03 AM
27	See previous comments	4/2/2018 9:26 PM
28	Parks and overall impression made for visitors and quality to keep families that are here from leaving	4/2/2018 8:50 PM
29	More open skating time at the ice rink.	4/2/2018 8:48 PM
30	less visible blight	4/2/2018 4:17 PM
31	A city wide promotion of private buildings and grounds improvement.	4/2/2018 4:04 PM
32	Blight enforcement; safe sidewalks	4/2/2018 12:44 PM
33	All are important, how do we fund the basic services that have been established but we do not have the funding for?	4/2/2018 9:55 AM
34	Expand use of ice pavilion (reduce price to skate, extend hours for open skate); promote family events to draw people into town	3/31/2018 9:42 PM
35	See previous comments regarding blight control, WE NEED LIVE BAIT in Cheboygan, we need more public access to Cheboygan River - an uninterrupted river boardwalk, tear down abandoned and blighted buildings that have been delapidating for years if not decades.	3/31/2018 5:24 PM
36	Clean up blight. Make landlords accountable	3/31/2018 10:58 AM
37	Less blight, better roads, better water.	3/30/2018 2:06 PM
38	pot holes in roadways; a dog park	3/30/2018 10:57 AM
39	Our roads and infrastructure are in need of serious repair	3/30/2018 9:11 AM
40	I already did	3/29/2018 10:02 PM
41	As I mentioned in the first question, park improvements that not only attract locals but also tourists would be great (splash pad for kids!) :) Also, maybe better publicity for the ice rink, great asset, but hard to find updated info about it. I don't have ideas for improving snow removal...downtown it seems like a nice job is done, just slow to get service in the outskirts.	3/29/2018 2:04 PM
42	Ordinance need to maybe stronger	3/29/2018 12:56 PM
43	Vacant buildings. Blight.	3/29/2018 10:33 AM
44	continue on the path you have begun and keeo working on an agreement to bring Meijer	3/29/2018 9:56 AM
45	Action planning and show a little progression each day, week,month and year. Apply for more grant funding.	3/29/2018 8:40 AM
46	Strong enforcement of blight ordinance we need a full time officer to be involved not a part time person !!!!!	3/29/2018 8:21 AM
47	I would like to see a traffic light at M33 instead of a flasher. Road repair on backstreets and subdivisions. Removal of old stagnant buildings.	3/29/2018 2:28 AM
48	Improve sidewalks	3/28/2018 10:37 PM
49	Sidewalks level, roads repaired when damaged, removal of falling down eyesore buildings downtown,	3/28/2018 7:01 PM

50	Better parks.	3/28/2018 1:38 PM
51	Blight enforcement and downtown development.	3/28/2018 11:54 AM
52	Remove blight/junk and revitalize the waterfront.	3/28/2018 10:50 AM
53	Blight control and sidewalk repairs need to be a top priority.	3/28/2018 10:47 AM
54	Parks and rec. activities, better publicity of them, pickleball	3/28/2018 7:27 AM
55	A total effort on blight control making owners of property responsible for clean up to a defined schedule. Better snow removal on Main Street to allow proper access to businesses from the street to the sidewalk. Improved weed control at all public places on Main Street	3/28/2018 5:46 AM
56	Any improvements in recreation and natural resource attractions would be good. Pave the bike trails in the city	3/28/2018 12:04 AM
57	Road repairs	3/27/2018 10:00 PM
58	Parks and recreational activities for both kids and adults	3/27/2018 8:23 PM
59	some of the streets are in horrible condition, the water tastes like bleach, we need more jobs	3/27/2018 5:10 PM
60	Sidewalk repair, parks kept mowed, clean and accessible, take care of what we have before adding more structures and parks that we might not be able to keep up with.	3/27/2018 4:02 PM
61	The roads are horrible...zoning is ridiculous ...we need to clean up the city of eye sores like houses falling apart ect. we need to let jobs come in and expand our city so people can stay in there home town. I could go on and on. quit lining officials pockets and do whats right for the county.	3/27/2018 3:53 PM
62	Replacement of old water and sewer lines	3/27/2018 11:54 AM
63	Better blight control and bring Ice pavilion into budget	3/27/2018 10:28 AM
64	Require people on subsistence programs to work in these areas as earnings to their wages they're getting now for doing nothing.	3/27/2018 10:10 AM
65	Update, clean up, uniformity	3/27/2018 10:04 AM
66	Sidewalks, streets,blight,water,sewers	3/27/2018 9:32 AM
67	City Council needs to grow services to attract business so city can have a bigger tax base	3/27/2018 7:36 AM
68	Better access to water.	3/27/2018 7:03 AM
69	Snow removal on sidewalks where children walk to and from school is non existent at this point, kids have to choose to walk on a cleared road, or wade through a foot of snow/ice mix. This is ridiculous and un safe.	3/26/2018 9:29 PM
70	prioritize road improvements	3/26/2018 9:11 PM
71	Better signage and dockage for visitors arriving by boat; more snow/ice free sidewalks in the winter	3/26/2018 7:14 PM
72	Fix the roads and sidewalks for safety	3/26/2018 6:36 PM
73	I would like to see softer lighting in our downtown street lights. It looks so harsh and not at all welcoming. The trees that were planted downtown are too short and scraggly. Other towns have these very nice shade trees and ours are just scrawny. People planning projects need to stick to the plans that are submitted for approval, case in point would be the big yellow pole barn in the river. I think businesses do a good job keeping their storefronts clean and inviting. Perhaps lower rent in some the empty building would promote new businesses.	3/26/2018 4:24 PM
74	no changes	3/26/2018 2:15 PM
75	Grants to improve Main street building	3/26/2018 1:17 PM
76	n/a	3/26/2018 1:13 PM
77	A blight officer fully funded year around. The amount of trash, cars, and junk around some houses needs to be addressed.	3/26/2018 1:00 PM
78	like to see more growth in the city ie: Meijer etc	3/26/2018 12:57 PM
79	Snow removal on side streets.	3/26/2018 10:48 AM

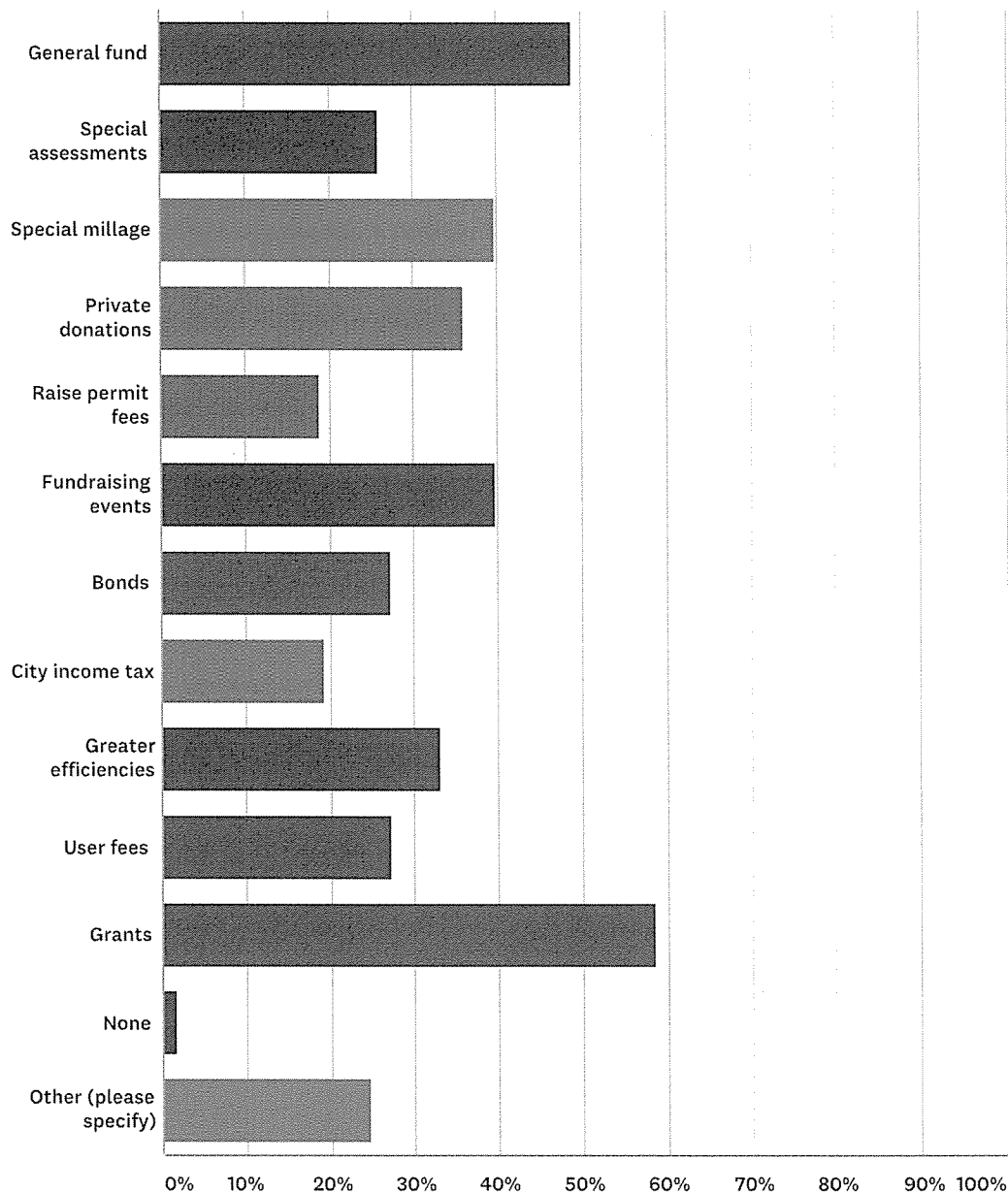
80	more interest in the City of Cheboygan	3/26/2018 9:40 AM
81	Roads, sidewalks, community efforts	3/26/2018 9:18 AM
82	Get rid of the terrible blight in cheboygan	3/26/2018 9:05 AM
83	Enforce Blight laws and hold residents/businesses accountable - help with those that can't afford it	3/26/2018 7:42 AM
84	Pool	3/26/2018 7:42 AM
85	Sidewalks should extend and be maintained from end to end of the city on several north/south and east/west routes. Maintenance of current recreation areas should remain or improve. Improvement is needed at the marsh walk beyond Gordon Turner park. Sand should be pushed back off if the walk to the breakwater the boardwalk along Huron St should be updated. The walking routes would certainly be used more for necessity or exercise if created and maintained. It'd be so nice. I'd like to see a dog park opened.	3/25/2018 11:39 PM
86	So many homes are ill kept have junk and are eyesores! We need to motivate people to clean it up!	3/25/2018 11:35 PM
87	The roads could be better maintained, there's some nasty potholes and divets (or uneven roads) around town.	3/25/2018 11:16 PM
88	Would like to see the rec center upgraded with better activities for children	3/25/2018 9:25 PM
89	none. Just remember they are all important	3/25/2018 9:11 PM
90	Have a sculpture program that rotates yearly. More art. More art. More art.	3/25/2018 8:47 PM
91	If businesses want to come here, it needs to look and feel like they are wanted.	3/25/2018 8:40 PM
92	Cheboygan responds adequately during storm emergencies.	3/25/2018 6:54 PM
93	Better city upkeep. City council needs to get out and get involved	3/25/2018 6:22 PM
94	Mostly OK	3/25/2018 5:50 PM
95	In forcing zoning ordinances and eliminating blight would be a great time fairly inexpensive start to making our city more appealing.	3/25/2018 5:31 PM
96	Better access from river to shore in the downtown area. More green space and parks adjacent to the river.	3/25/2018 5:24 PM
97	Have a service clean sidewalks in the winter like they do the Lincoln Bridge	3/25/2018 5:21 PM
98	Space for intramural sports and swimming	3/25/2018 4:57 PM
99	More parks	3/25/2018 4:51 PM
100	Riverwalk	3/25/2018 4:40 PM
101	The downtown is working hard to bring back Cheboygan. The least we can do is support the business owners to make our City presentable for residents and especially visitors.	3/25/2018 4:21 PM
102	Need to develop water front on river.	3/25/2018 4:10 PM
103	Ice rink gone, new stores to the east side of town, development in Meijer	3/25/2018 3:38 PM
104	SIDEWALKS! And blight improvement. Too many people don't care for things.	3/25/2018 3:14 PM
105	Better roads	3/25/2018 3:01 PM
106	Sharing the scope and sequence of planned improvements with the public via the Tribune would be helpful. I know it's public information and available at the city however most people don't take the time to make individual trips to city Hall.	3/25/2018 2:42 PM
107	Too many run down housing in city limits	3/25/2018 2:24 PM
108	That boat dock by the Lincoln Street bridge is embarrassing in the summer. It is covered with goose and duck shit. Try walking on that dock sometime in the summer.	3/25/2018 2:09 PM
109	Establish a Recreation Authority for updating facilities and creating new ones. Possibly buy Armory for new City Hall and Recreation Center for West side.	3/25/2018 2:05 PM
110	Hire more people to take care of the roads!	3/25/2018 1:49 PM

111	Water, esp. on the East Side, roads and streets that are safe to drive on, sidewalks on side streets that aren't heaved and cracking. City employees that actually work a full day instead of taking off early and standing around when work needs to get done.	3/25/2018 1:38 PM
112	A downtown beautification plan would be beneficial.	3/25/2018 1:35 PM
113	Sidewalks repaired and shoveled. A fitness center.	3/25/2018 1:32 PM
114	Water line replacement, sidewalk replacement grant program (pay 50% replacement costs for residents who will pay the other half—resident maintains them)	3/25/2018 1:25 PM
115	Roads need to be redone not crap patch	3/25/2018 1:17 PM
116	Better roads. Too many big potholes	3/24/2018 10:23 PM
117	i've been saying it over and over...more cleanliness, neatness, regular painting and upkeep. so much of cheboygan is just plain tacky, unkempt and needing a facelift...cleanliness and neatness doesn't have to cost alot of money. and we need trees lining the streets coming into downtown.	3/24/2018 3:10 PM
118	Good sidewalks are very important and need to be addressed.	3/24/2018 2:43 PM
119	I don't like that the snow is left in the middle of the street downtown causing a barrier, we couldn't even park across from mulligans because we would have to clime a mountain of snow to get across the stree.	3/24/2018 2:04 PM
120	Street repair; some are in very bad shape. Sidewalk repair; they are bad all over town and it is a disgrace. Blight enforcement seems arbitrary.	3/23/2018 1:24 PM
121	street cleaning-walkable sidewalks-crossing walks repainted,	3/23/2018 12:31 PM
122	A regional approach to support of recreational facilites in the City.	3/22/2018 5:01 PM
123	Sidewalks, roads, parks and rec	3/22/2018 2:46 PM
124	Roads are a mess, water always taste terrible	3/22/2018 2:10 PM
125	Road repair can improve. Our street is horrible. Sutherland	3/22/2018 2:05 PM
126	Sidewalks need more 'walk' area, run down buildings downtown need to be cleaned up.	3/22/2018 1:51 PM
127	leak damage in opera house	3/22/2018 1:44 PM
128	Police force that has the interests of the community at the forefront	3/22/2018 1:19 PM
129	blight and homes maintained	3/22/2018 12:40 PM
130	Fix the potholes. Offer better parks and recreational activity.	3/22/2018 11:06 AM
131	East side of town needs more	3/22/2018 9:33 AM
132	Blight Control and Alley Maintenance	3/22/2018 7:40 AM
133	Spend funds for what they are intended for	3/22/2018 7:15 AM
134	Building sport imdoor complex for kids to utilize and partially fund by holding tournaments and	3/22/2018 5:11 AM
135	roads firsts, sidewalks second. Keep an eye on water quality, although the report in paper looked ok.	3/22/2018 4:03 AM
136	The water lines and sewer/drains be updated.	3/22/2018 2:42 AM
137	The roads need repaired really badly	3/22/2018 1:01 AM
138	Riverfront accessibility	3/21/2018 10:49 PM
139	The water is terrible. Smells like rotten eggs and turns my hair orange.	3/21/2018 9:19 PM
140	Achievable plans to improve all of the above	3/21/2018 9:07 PM
141	Decent streets, More effort trying to get industry and good paying jos intothe city	3/21/2018 7:48 PM
142	Updated Parks, Updated roads, Updated Cheboygan in general.	3/21/2018 7:40 PM
143	Blight is terrible..	3/21/2018 7:33 PM
144	Repair the roads	3/21/2018 7:20 PM
145	Road repairs	3/21/2018 6:01 PM

146	Improve roads and quality of h20	3/21/2018 4:19 PM
147	Waterfront/riverfrontage needs to improve. More downtown feastivals, particulalry for a night life in summer.	3/21/2018 3:35 PM
148	Dog park!	3/21/2018 3:32 PM

Q45 Please make suggestions for how the City should pay for the improvements or changes you listed in the previous question.

Answered: 239 Skipped: 75

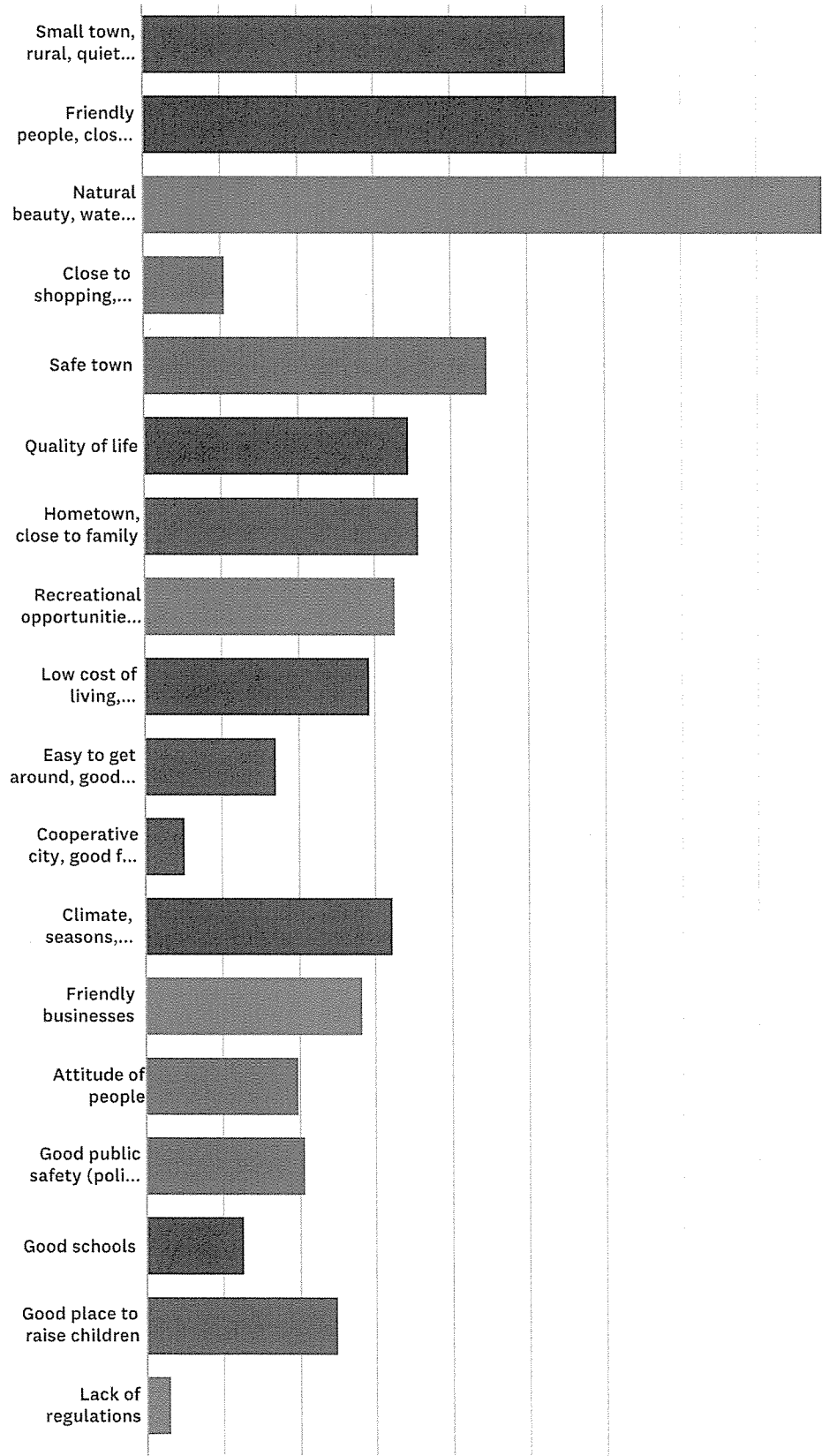


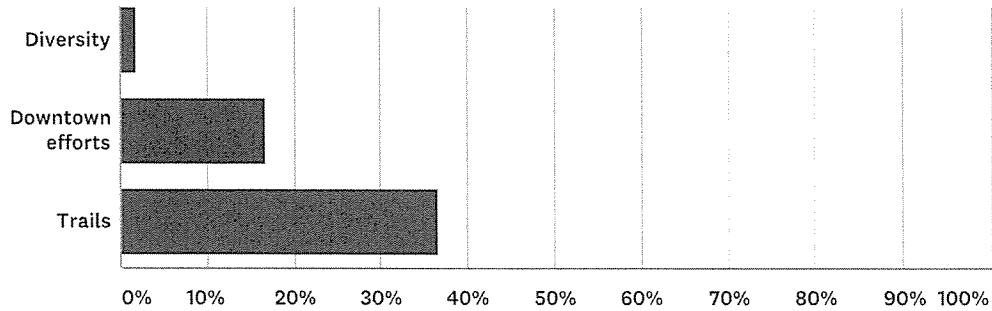
ANSWER CHOICES	RESPONSES	
General fund	48.95%	117
Special assessments	25.94%	62
Special millage	39.75%	95
Private donations	35.98%	86
Raise permit fees	18.83%	45

7	Yes, but with common sense not outlandish hopes. We really have nothing here for our children after they graduate high school or to bring them back after college. We need quality jobs, paying more than minimum wage. We need to have jobs that allow people to make a decent living to provide for their families, home ownership, and be able to maintain and improve our homes. We do not even have decent medical facilities in the area. Urgent Care is Indian River, Petoskey, or St. Ignace. Residents in need of long term care must leave the area for quality care. The Brook, is expensive and not affordable for many.	4/13/2018 4:27 PM
8	Grow or die!	4/13/2018 11:30 AM
9	Promote a strong vocational program for high school students. Then offer scholarships to the top performers to stay in the community. Also offer school credit for community involvement working along with organizations like rotary etc.	4/12/2018 10:07 PM
10	Attract light industry, hi tech firms, get the Meijer issue settled immediately.	4/12/2018 7:30 PM
11	Of course, we need better jobs, but I think those jobs have a better chance at coming if we make improvements to our river and lakes first. We need to find ways to get people/tourists here first.	4/11/2018 1:26 PM
12	To an extent. It's hard to know what activities will ultimately pay for themselves.	4/7/2018 11:03 AM
13	I don't understand the premise of this question. Why would a city government *not* do these things? My god, please tell me you've already been doing these things. You don't need our permission.	4/4/2018 8:19 PM
14	Absolutely. Isn't this already part of the city's focus?	4/4/2018 4:52 PM
15	Only if it provides MEANINGFUL results. Not fluff and puff.	4/4/2018 12:20 PM
16	Absolutely! The city of Cheboygan and the state of Michigan both have an obligation to their residents to promote economic growth and bring opportunities in. Right now, most people feel that city is doing nothing to help its citizens, and some feel it is actively obstructing new development.	4/3/2018 5:33 PM
17	Of course!!!	4/3/2018 9:31 AM
18	There would be no city if there were no jobs or improvements	4/2/2018 9:28 PM
19	this is more than a yes or no. On some level I thought they did that already. Are current positions being utilized to full potential?	4/2/2018 8:51 PM
20	We need to continue bringing quality jobs to our town using all of these areas.	4/2/2018 8:49 PM
21	The community is in great decline resulting in less than adequate public school funding , and community blight. A great need to stress the quality of life environment to attract new businesses.	4/2/2018 4:08 PM
22	Never a bad idea, but all communities in the entire country are doing this? Cheboygan needs to understand what the fabric of our community and region is and embrace it in order to be stable and successful.	4/2/2018 9:57 AM
23	- To a certain point the City can pursue helping finance economic development activities such as primarily job creation - we would like to see more of what is happening with: the Port of Cheboygan and the 100 jobs it was supposed to provide. We need full-time sustainable employment for our all of our citizens who need it - not for just select individuals - we read an article or heard a news report about a year ago that the hospital in Cheboygan was going to get about 25-50 beds and become a hospital again and not just an emergency/outpatient center - although we are very happy to have that. I have not heard anything since. This would provide more good paying jobs also. - the addition of the Meijer's store would also provide a lot of jobs and more shopping for area citizens (although I am thinking that only 25% of those will be full-time with benefits - not sure). I think that before the City of Cheboygan gets involved in any kind of financing of economic development activities, more risk management needs to be done to ensure that there will be no more waste of monies.	3/31/2018 5:38 PM
24	Do it in house do not pay NLEA	3/31/2018 10:59 AM
25	But don't raise property taxes to pay for it.	3/30/2018 2:07 PM
26	Economic development should be the first priority	3/29/2018 10:03 PM
27	Yes! I love this idea and what has already been done in the past year or two downtown.	3/29/2018 2:05 PM
28	Not by funding unless done by tax deferral not tax abatement, provide more information to investors on city policy and regulations,promote the City and actively seek investors.	3/29/2018 8:47 AM

Q49 What do you like most about living in and/or having a business in the City of Cheboygan?

Answered: 252 Skipped: 62





ANSWER CHOICES	RESPONSES	
Small town, rural, quiet, etc.	55.16%	139
Friendly people, close knit community, helpful people	61.90%	156
Natural beauty, water, Great Lakes, clean air	88.49%	223
Close to shopping, medical, work	10.71%	27
Safe town	44.84%	113
Quality of life	34.52%	87
Hometown, close to family	35.71%	90
Recreational opportunities, opera house	32.54%	82
Low cost of living, affordable	29.37%	74
Easy to get around, good transportation	17.06%	43
Cooperative city, good for business	5.16%	13
Climate, seasons, location	32.14%	81
Friendly businesses	28.17%	71
Attitude of people	19.84%	50
Good public safety (police, fire)	20.63%	52
Good schools	12.70%	32
Good place to raise children	25.00%	63
Lack of regulations	3.17%	8
Diversity	1.98%	5
Downtown efforts	16.67%	42
Trails	36.51%	92
Total Respondents: 252		

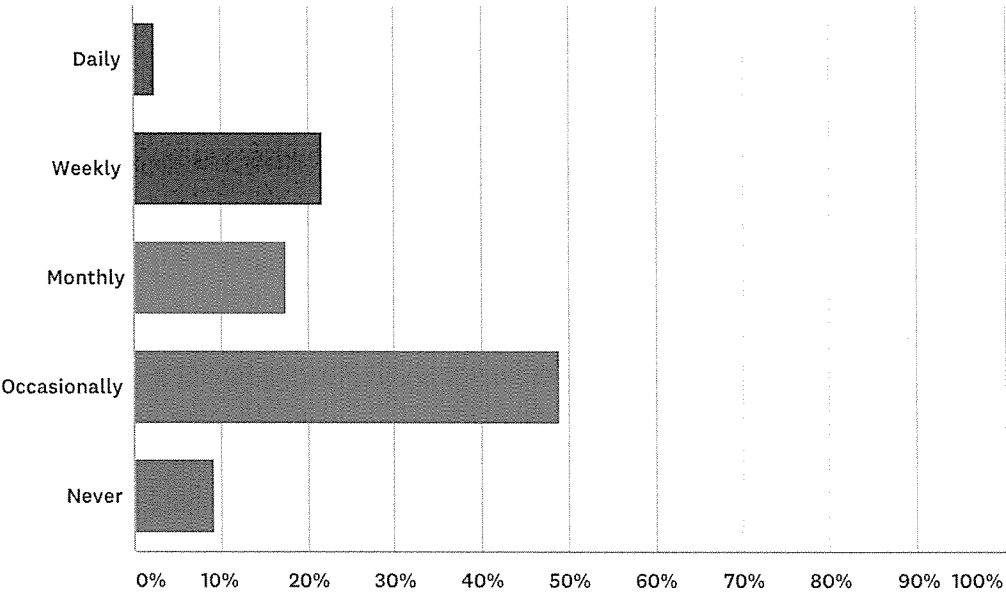
#	OTHER (PLEASE SPECIFY)	DATE
1	Not overcrowded. I feel and get a sense the town seems to me wants to succeed, I like to live in a less violent town and feel safe.	9/21/2018 12:10 PM
2	I like our small community. I do not feel it is low costs and feel there is not good quality housing for many. I love the Opera House, but really cannot participate in most activities due to the cost. It would be nice to have a swimming pool in our town so we could do this in winter and not have to go to other towns to swim.	4/13/2018 4:39 PM

3	Why is Opera House and Rec Opportunities together? Makes no sense. No diversity in this town. Should be regulations in regards to rental properties. This will raise values of all properties.	4/13/2018 11:34 AM
4	Love the slower pace. Sad the mdot and congress seems determined to allow the trucking industry ruin our quality of life by increasing the speed limit making the once scenic drive into the city now a risk to life and limb. No longer safe to walk drive or jog near the highway. Trucks are traveling so fast they cannot hold the road or lane Proven by the sound of the center divide chattering all day and night. So very dangerous. How many fatalities are worth truckers getting "there" faster?	4/12/2018 10:14 PM
5	(1) The city also has a historical charm -- reflected in its buildings and layout -- that needs to be better appreciated (and preserved). The compact layout of the city (pre-dating the automobile) is a major plus for young families that prize being able to walk and bike everywhere. Unlike a city or suburb downstate, I can get along without my car for days at a time. Many communities don't provide that luxury. (2) Our library, its programs, and staff are phenomenal. For a community of this size and economy, they provide an amazing amount of service.	4/4/2018 9:04 PM
6	Love the current downtown developments!	4/4/2018 11:27 AM
7	No "keeping up with the Jones's" mentality.	4/2/2018 10:03 AM
8	We love Lake Huron, the Cheboygan River and Cheboygan City Beach and Gordon Turner Park and Duncan Bay beach and Cheboygan State Park. (Will there someday be a bike/walking trail from the park to downtown?). We love the Senior Center lunches and fitness machines. We like our thrift stores - Salvation Army, Restore, Goodwill. We love our Church food pantries and TFAP and farmer's markets and Project Fresh. We love Golden Orchard and the Harvest Moon Farm and the Wednesday and Friday farmer markets and the Big Dipper ice cream place. We love the little Washington Park. (We do wish that the City of Cheboygan would tear down the old Kentucky Fried Chicken building and make the little Washington Park on the Cheboygan River bigger with a little extra parking for the people who love to visit the park.) We think the grassy area next to the toilet paper company/Cheboygan Dam with the little dock/fishing area and trees planted with picnic tables is very nice and somewhat of a water view from the Duncan City Pizza restaurant - good job!	3/31/2018 6:11 PM
9	This question is ridiculous, what does the Opera House have to do with recreational activities?	3/31/2018 11:05 AM
10	We are no longer close to medical care or shopping. I leave regularly to get medical care in Petoskey and Gaylord. Likewise I go there for groceries and shopping, as our Walmart continues to decline and Family Fair prices continue to rise. Likewise, I try to buy gas anywhere else in Michigan!!!	3/29/2018 10:08 PM
11	I think Cheboygan has great potential. I'm very grateful for all the work the Bring It Cheboygan committee has done for our city. The improvements that have happened are fantastic, Simply Marcella, The Carnegie, Festival Square, NautiInn, Urban Bird, Nourish, Purple Tree to name a few! Love the Farmer's Market the Opera House and one of our best assets, the water! I'm always impressed with the maintenance of our boat launches and parks.	3/29/2018 2:38 AM
12	New wave of change development	3/28/2018 5:54 AM
13	I have a question - how can downtown businesses complain about business when they aren't open after 5pm when everyone gets out of work?	3/27/2018 8:30 PM
14	The opera house is a unique gem. Maintain it! The arts bring in a lot of business.	3/26/2018 7:29 PM
15	Recreational opportunities, dining, shopping, waterway access to town, look to the Straights, inland waterway, festivals (in the park, arts/crafts, Wanagan (?spelling) races, etc.	3/26/2018 1:28 PM
16	Diversity, are you kidding?	3/26/2018 1:23 PM
17	People here are generally helpful and kind. The business atmosphere is improving. There is a lot of enthusiasm for improving but we have to look outside ourselves and try better to think outside the box. There's lots of can-do and creativity here!	3/25/2018 11:54 PM
18	Laid back atmosphere. It's easy to live here! Not stressful.	3/25/2018 11:40 PM
19	Though some of these are checked, they do still need work a lot of them! But it's a good start...	3/25/2018 11:18 PM
20	Cheboygan needs to invest more in the students.	3/25/2018 8:59 PM
21	Diverse community of highly educated retirees who choose to live here. Opportunities to get involved in community.	3/25/2018 5:33 PM

22	I moved to Cheboygan for work. I sometimes find it a struggle to live here, but overall think we are just as good as an other town, and in some ways better. I wouldn't say we had the highest quality of anything in particular, but I think our school and community options are average for a town our size. The people are wonderful, though, I really appreciate the many different groups who are trying to make our town an better place.	3/25/2018 5:26 PM
23	Our 'medical' isn't that good (and our best doctor is leaving), our schools don't have a good reputation, and we have to drive 45 minutes for 'recreational' opportunities like gymnastics, swim and dance classes	3/25/2018 5:01 PM
24	BringIt volunteers and Main Street efforts	3/25/2018 2:14 PM
25	Cheboygan has potential to be the Opportunity Center of the North. It's an organizational mess now. Uncoordinated. All of the above are present but control issues and fear and lack of predictability for investment need major adjustments.	3/25/2018 1:57 PM
26	Dissapointed with direction of public schools, and too many empty buildings downtown	3/22/2018 2:04 PM
27	What diversity?	3/22/2018 4:09 AM
28	There is no diversity, we do not have "good" schools. There are 0 down town efforts. Trails are usually well maintained which is nice because those are very used during the summer months for everyone really. Not much of any pubic transportation. Its a beautiful town. It is. But it needs to grow instead of what it is doing which is "dying" Hopefully changes will be made that impact our people and our city so more people will call Cheboygan home.	3/21/2018 7:44 PM
29	This place is rediculous! If I didn't have a court order keeping my family here we would have been gone years ago!!	3/21/2018 6:04 PM
30	Thank goodness the cost of living is low because so are the wages!	3/21/2018 3:35 PM

Q51 Gordon Turner Park

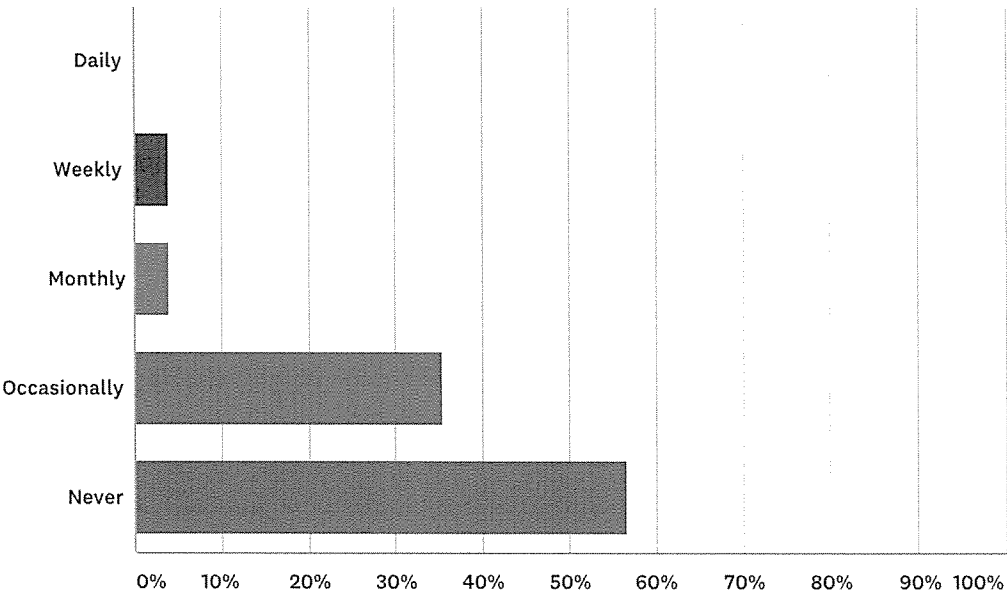
Answered: 249 Skipped: 65



ANSWER CHOICES	RESPONSES	
Daily	2.41%	6
Weekly	21.69%	54
Monthly	17.67%	44
Occasionally	49.00%	122
Never	9.24%	23
TOTAL		249

Q52 Project Playland

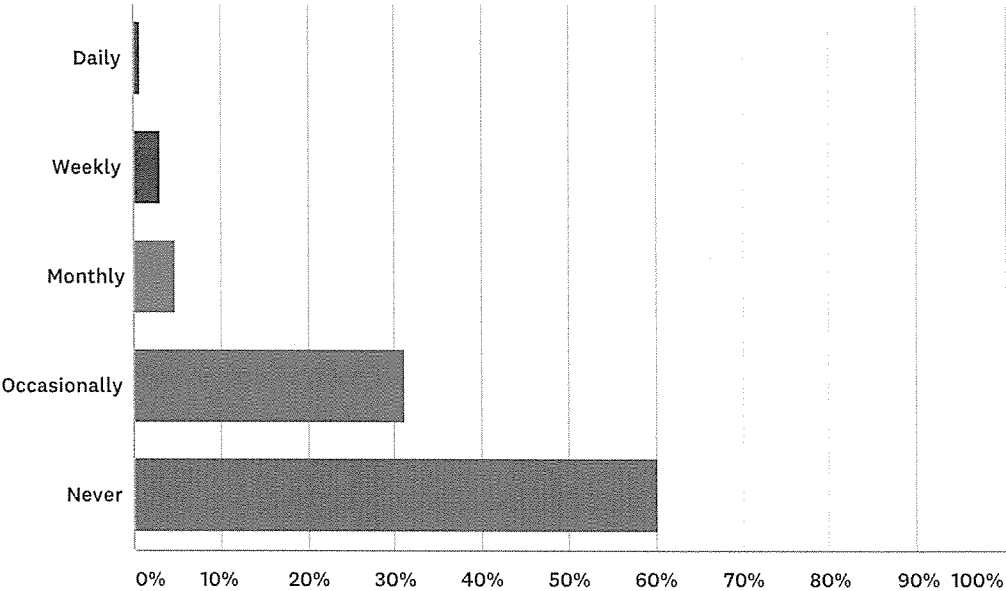
Answered: 249 Skipped: 65



ANSWER CHOICES		RESPONSES	
Daily		0.00%	0
Weekly		4.02%	10
Monthly		4.02%	10
Occasionally		35.34%	88
Never		56.63%	141
TOTAL			249

Q53 County Marina

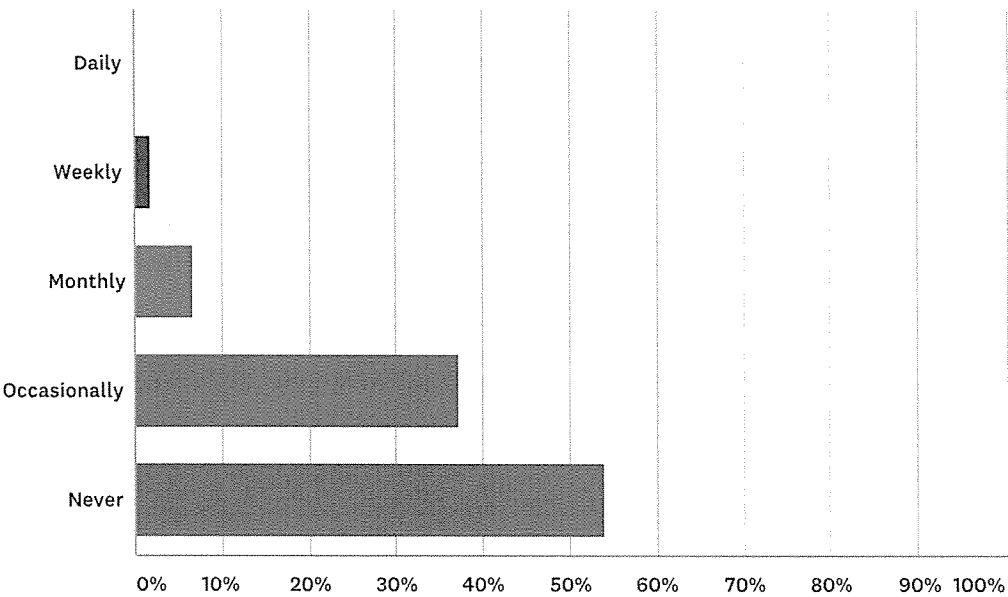
Answered: 251 Skipped: 63



ANSWER CHOICES		RESPONSES	
Daily		0.80%	2
Weekly		3.19%	8
Monthly		4.78%	12
Occasionally		31.08%	78
Never		60.16%	151
TOTAL			251

Q54 County Boat Launch

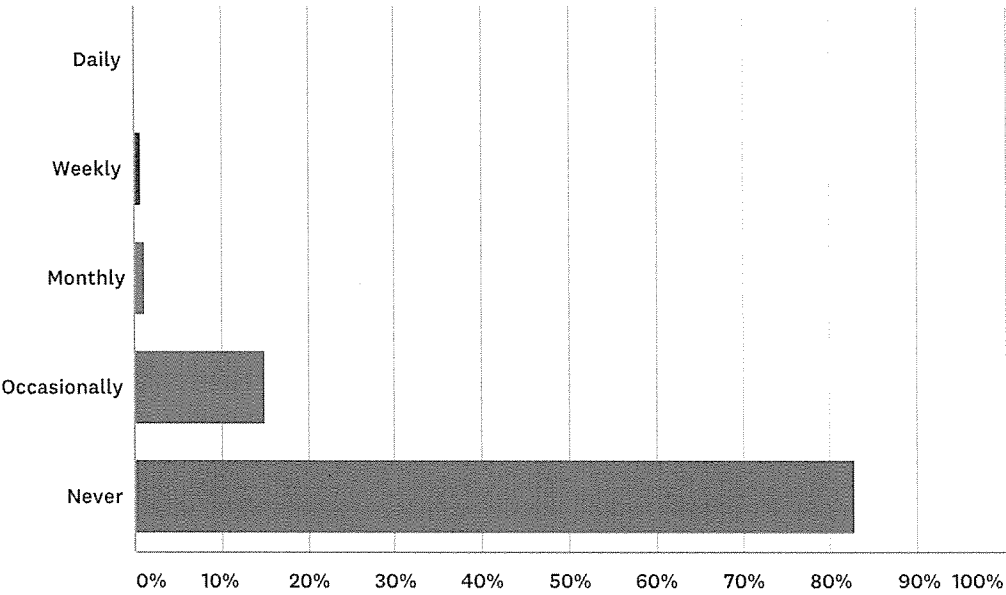
Answered: 252 Skipped: 62



ANSWER CHOICES		RESPONSES	
Daily		0.00%	0
Weekly		1.98%	5
Monthly		6.75%	17
Occasionally		37.30%	94
Never		53.97%	136
TOTAL			252

Q55 Fish cleaning station

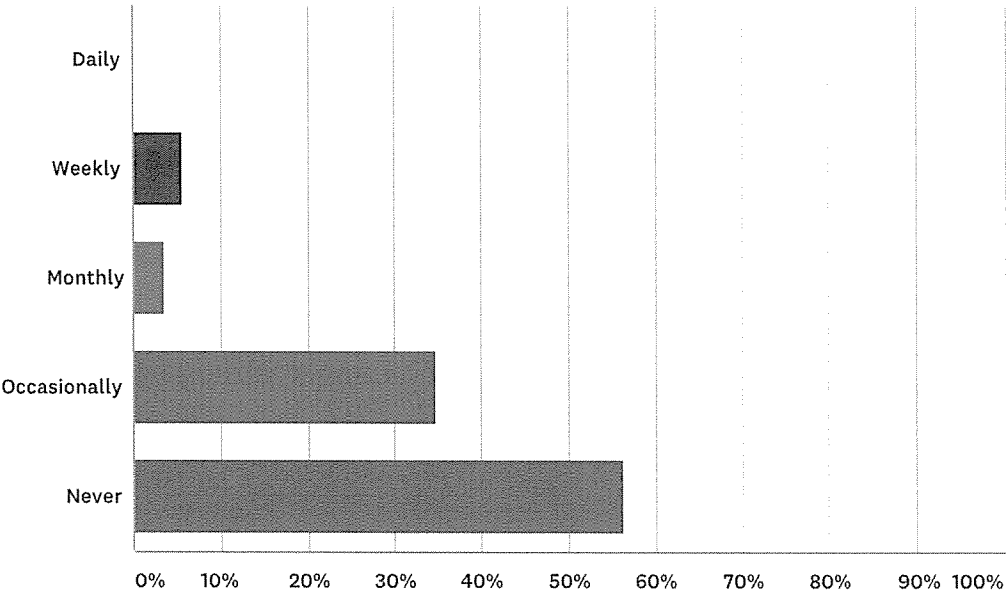
Answered: 251 Skipped: 63



ANSWER CHOICES		RESPONSES	
Daily		0.00%	0
Weekly		0.80%	2
Monthly		1.20%	3
Occasionally		15.14%	38
Never		82.87%	208
TOTAL			251

Q56 Captain Gordon Hall Soccer Fields

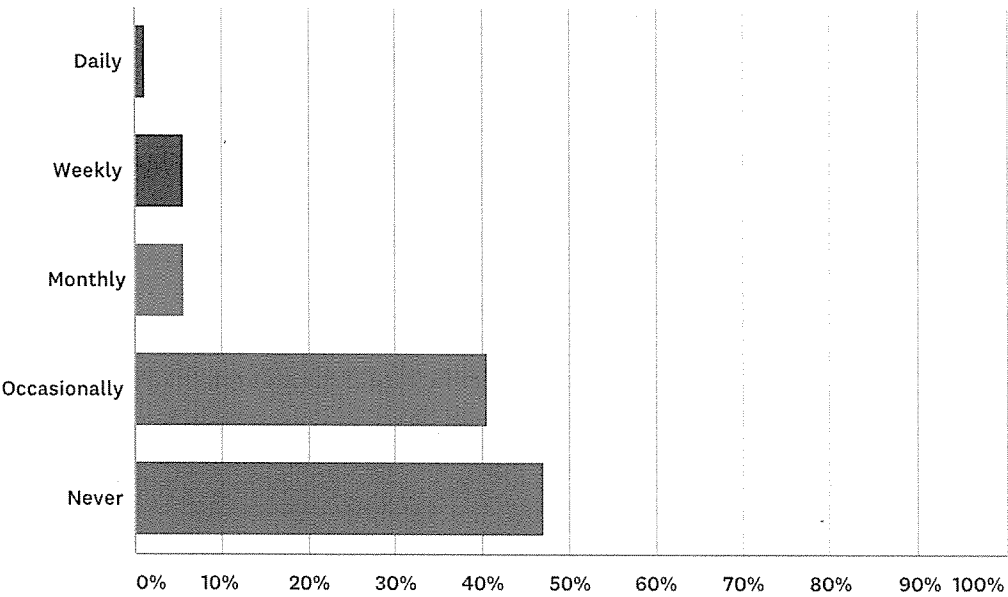
Answered: 251 Skipped: 63



ANSWER CHOICES		RESPONSES	
Daily		0.00%	0
Weekly		5.58%	14
Monthly		3.59%	9
Occasionally		34.66%	87
Never		56.18%	141
TOTAL			251

Q57 Major City Park ice rink

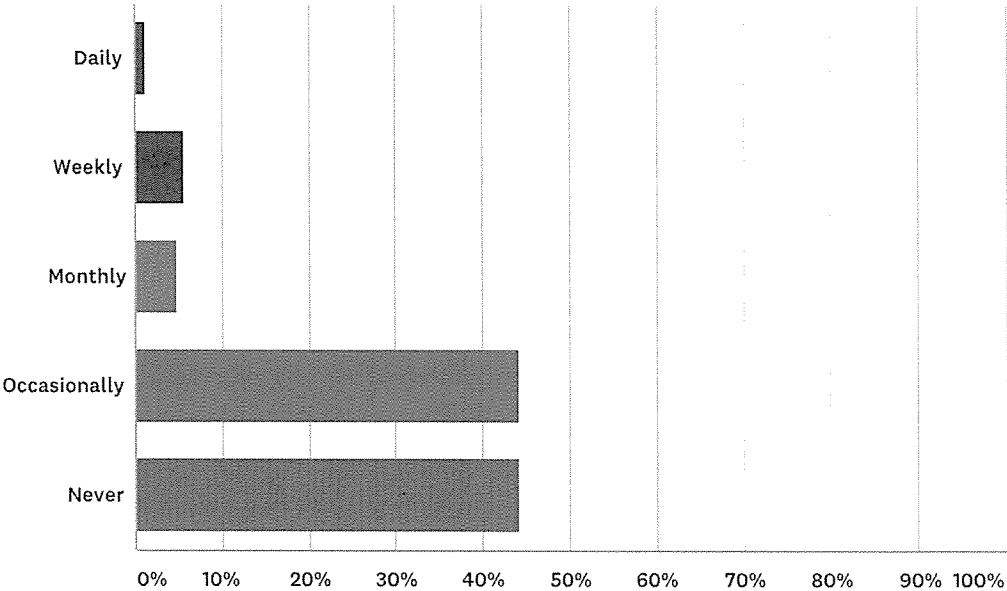
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ANSWER CHOICES	RESPONSES	
Daily	1.20%	3
Weekly	5.58%	14
Monthly	5.58%	14
Occasionally	40.64%	102
Never	47.01%	118
TOTAL		251

Q58 Major City Park baseball/softball fields

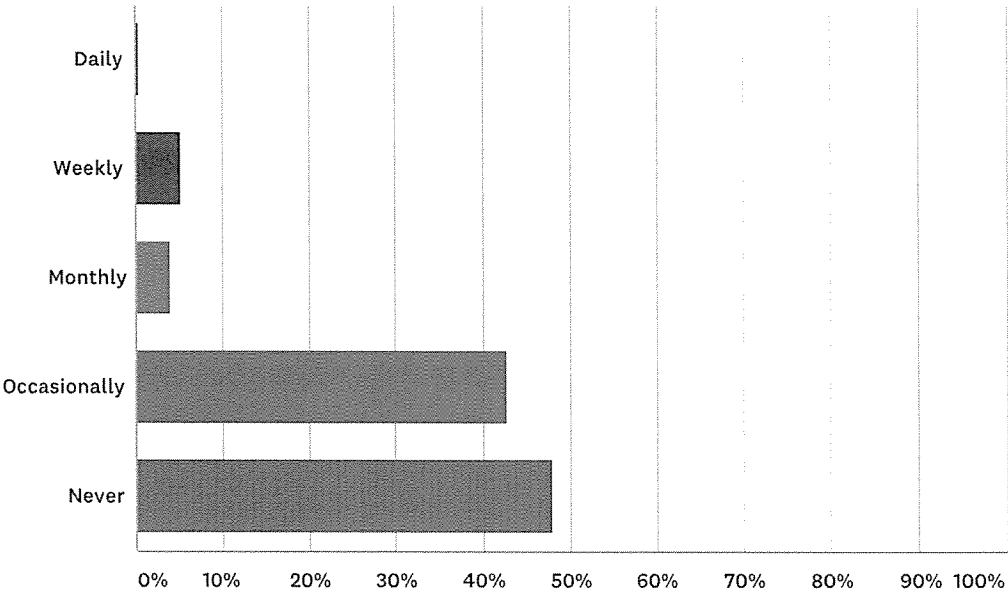
Answered: 251 Skipped: 63



ANSWER CHOICES	RESPONSES	
Daily	1.20%	3
Weekly	5.58%	14
Monthly	4.78%	12
Occasionally	44.22%	111
Never	44.22%	111
TOTAL		251

Q59 Major City Park Recreation Center

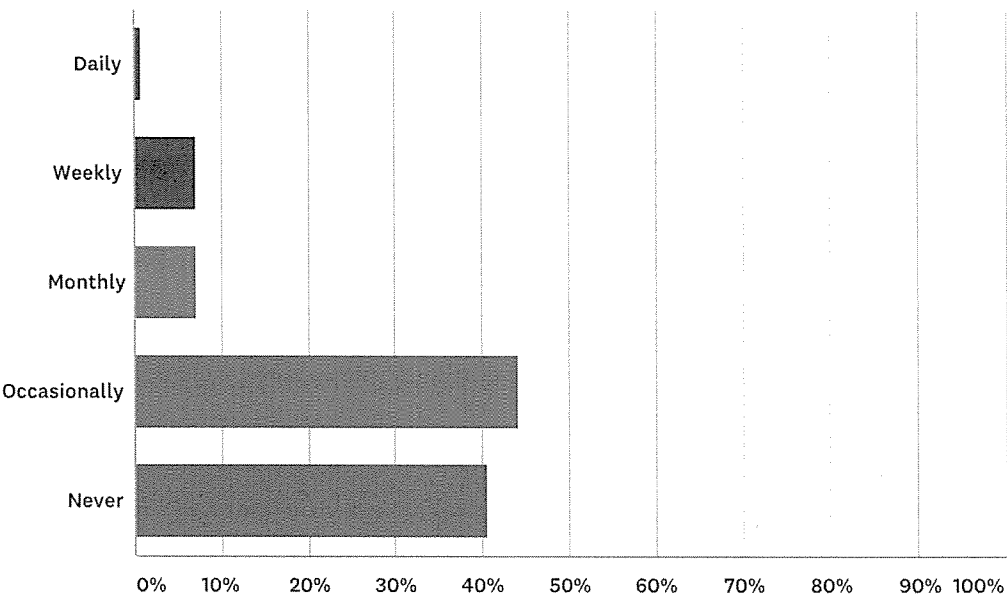
Answered: 251 Skipped: 63



ANSWER CHOICES	RESPONSES	
Daily	0.40%	1
Weekly	5.18%	13
Monthly	3.98%	10
Occasionally	42.63%	107
Never	47.81%	120
TOTAL		251

Q60 Major City Park Walking Path

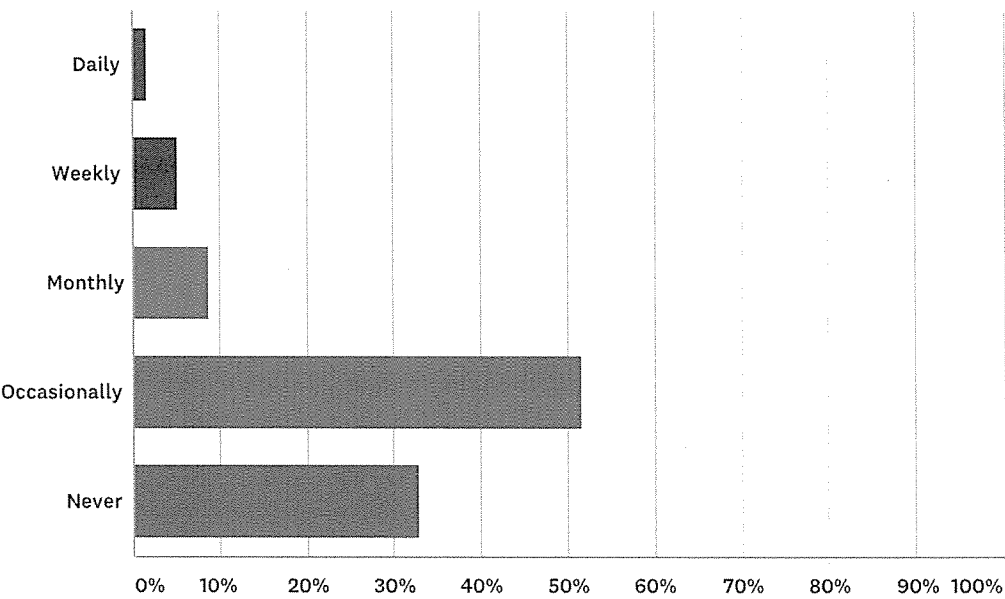
Answered: 251 Skipped: 63



ANSWER CHOICES		RESPONSES	
Daily		0.80%	2
Weekly		7.17%	18
Monthly		7.17%	18
Occasionally		44.22%	111
Never		40.64%	102
TOTAL			251

Q61 Major City Park Boat Launch/fishing pier/footbridge

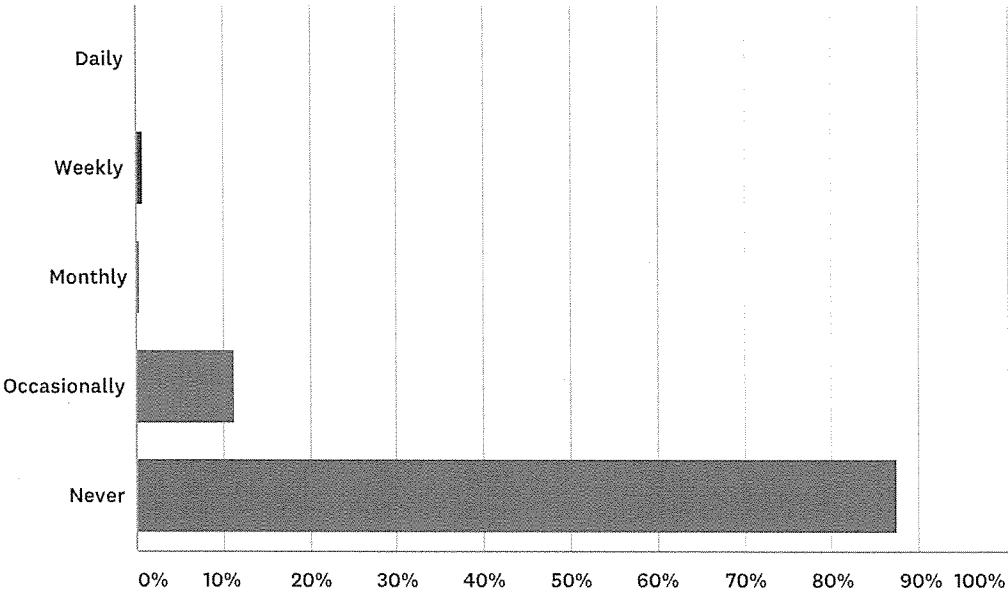
Answered: 252 Skipped: 62



ANSWER CHOICES		RESPONSES	
Daily		1.59%	4
Weekly		5.16%	13
Monthly		8.73%	22
Occasionally		51.59%	130
Never		32.94%	83
TOTAL			252

Q62 James Felix Merchant Neighborhood Park

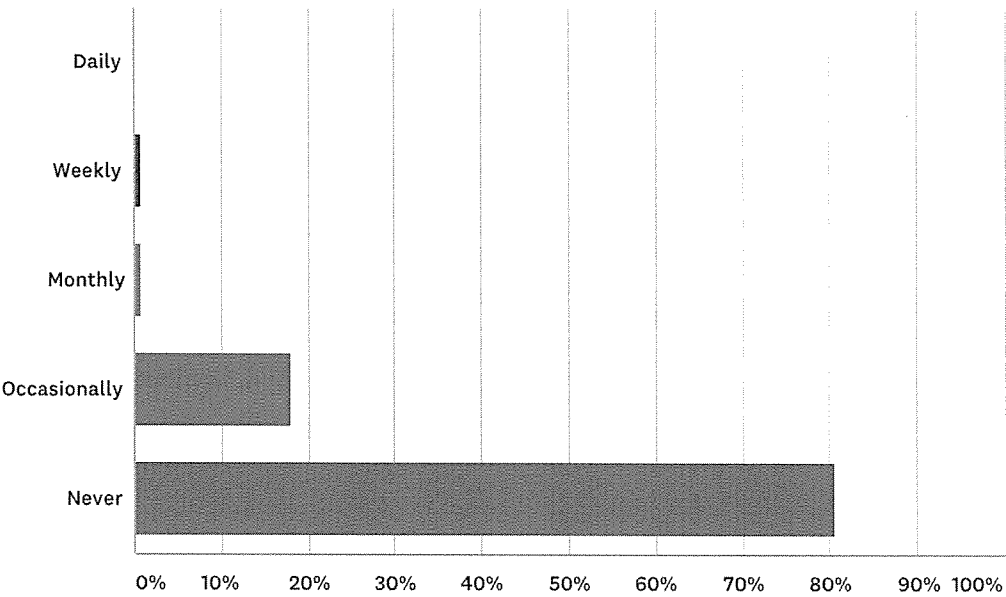
Answered: 248 Skipped: 66



ANSWER CHOICES	RESPONSES	
Daily	0.00%	0
Weekly	0.81%	2
Monthly	0.40%	1
Occasionally	11.29%	28
Never	87.50%	217
TOTAL		248

Q63 Kiwanis Park Playground

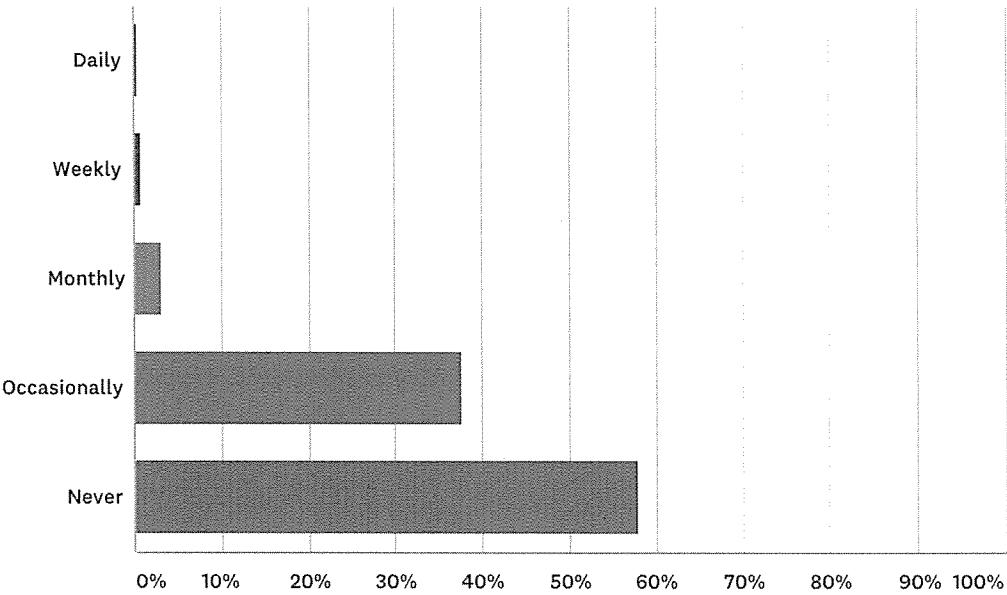
Answered: 251 Skipped: 63



ANSWER CHOICES		RESPONSES	
Daily		0.00%	0
Weekly		0.80%	2
Monthly		0.80%	2
Occasionally		17.93%	45
Never		80.48%	202
TOTAL			251

Q64 Veterans Memorial Park (county)

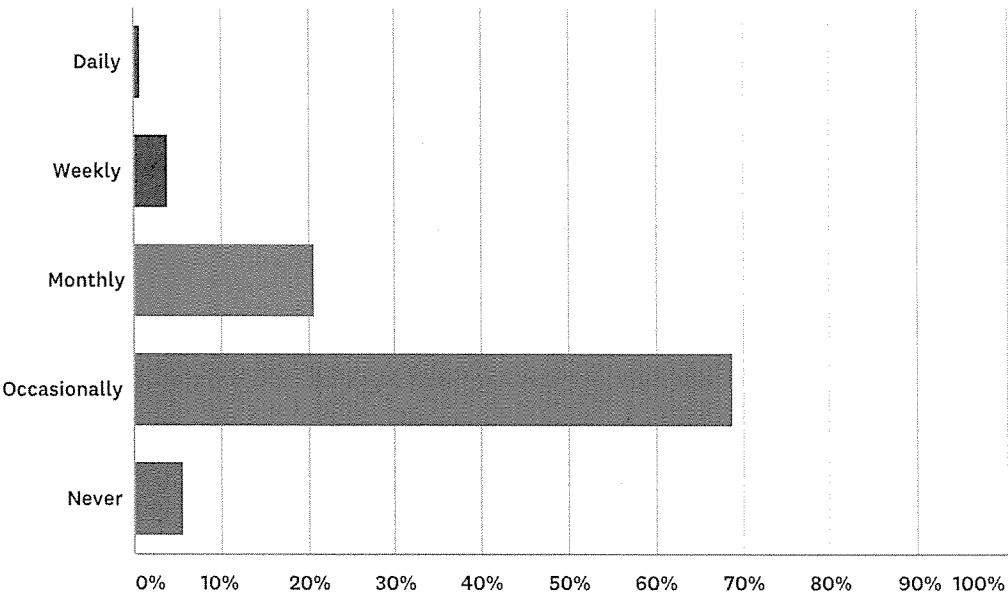
Answered: 250 Skipped: 64



ANSWER CHOICES		RESPONSES	
Daily		0.40%	1
Weekly		0.80%	2
Monthly		3.20%	8
Occasionally		37.60%	94
Never		58.00%	145
TOTAL			250

Q65 Cheboygan Opera House

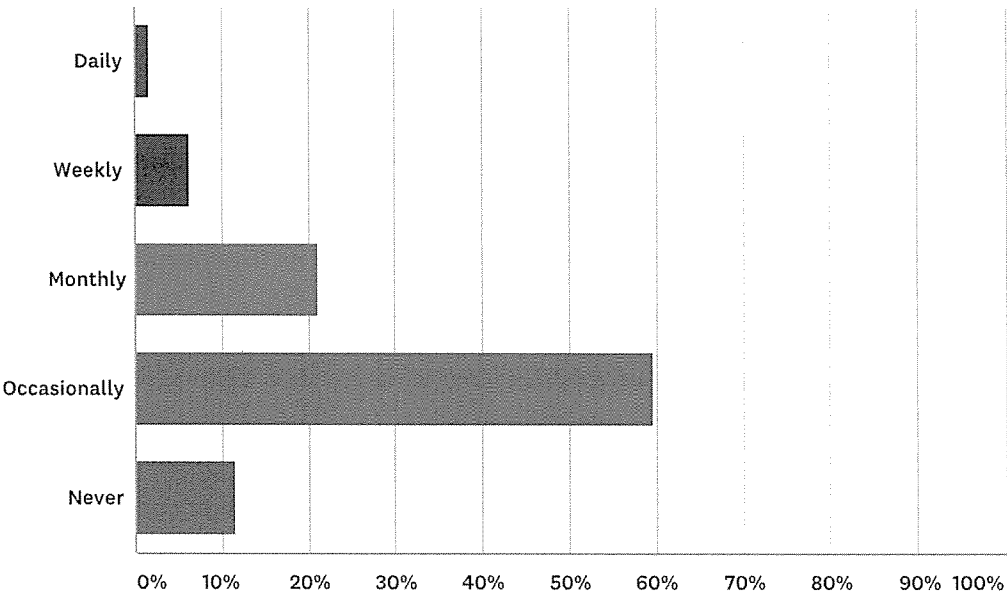
Answered: 251 Skipped: 63



ANSWER CHOICES		RESPONSES	
Daily		0.80%	2
Weekly		3.98%	10
Monthly		20.72%	52
Occasionally		68.92%	173
Never		5.58%	14
TOTAL			251

Q66 Washington Park (downtown)

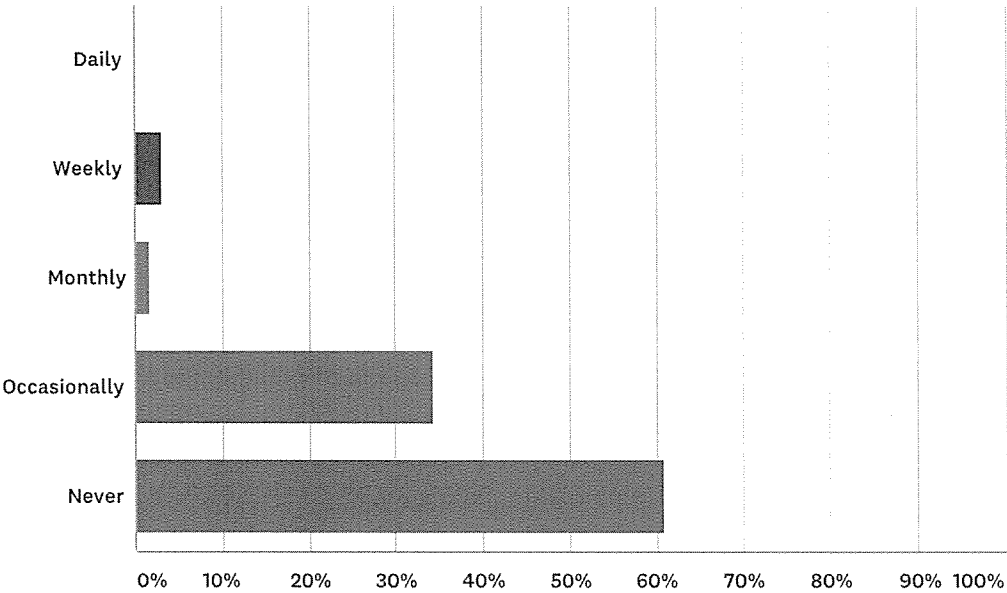
Answered: 252 Skipped: 62



ANSWER CHOICES		RESPONSES	
Daily		1.59%	4
Weekly		6.35%	16
Monthly		21.03%	53
Occasionally		59.52%	150
Never		11.51%	29
TOTAL			252

Q67 City Marina

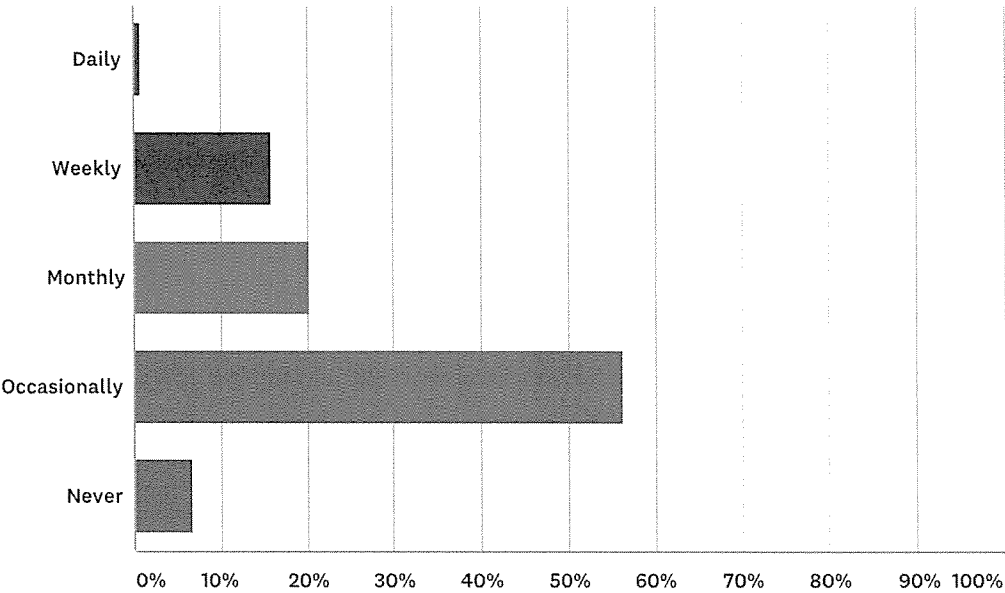
Answered: 250 Skipped: 64



ANSWER CHOICES		RESPONSES	
Daily		0.00%	0
Weekly		3.20%	8
Monthly		1.60%	4
Occasionally		34.40%	86
Never		60.80%	152
TOTAL			250

Q68 Festival Square

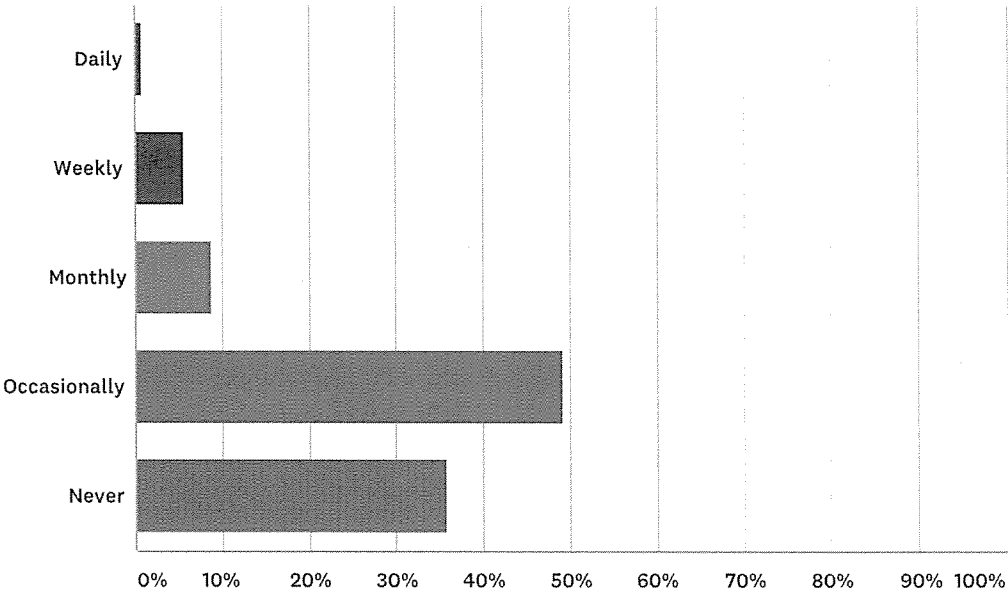
Answered: 252 Skipped: 62



ANSWER CHOICES		RESPONSES	
Daily		0.79%	2
Weekly		15.87%	40
Monthly		20.24%	51
Occasionally		56.35%	142
Never		6.75%	17
TOTAL			252

Q69 Ice Rink Pavilion

Answered: 252 Skipped: 62



ANSWER CHOICES		RESPONSES	
Daily		0.79%	2
Weekly		5.56%	14
Monthly		8.73%	22
Occasionally		49.21%	124
Never		35.71%	90
TOTAL			252

Q70 Are there any improvements, additional activities, or facilities you would like the City to add to the City's parks and recreational system? Please list your suggestions.

Answered: 121 Skipped: 193

#	RESPONSES	DATE
1	Full outdoor basketball court on Westside of River with a better quality surface than the blacktop at the rink	9/21/2018 12:33 PM
2	Summer camps for kids as a money maker/more programming @ Rec Center. RV Park	9/21/2018 12:22 PM
3	I believe this survey should have asked if you have any suggestions. God Bless one who cares. PS... Get rid of the pop machine at the rec Center it sucks. Even if it did make money it costs society more in health bills, etc. The places for the elderly like the Brook have floors like cement. So basically make the town more safe for children like by the Rec Center and make places like the Brook more comfortable for the elderly and don't be so hard on the people in between. Also trucks with balls hanging out from underneath is uncool and should not be allowed.	9/21/2018 12:13 PM
4	Boardwalk and RV park on East Bank	9/20/2018 4:32 PM
5	Put in camp grounds, camping	9/20/2018 4:21 PM
6	Please do not spend any money on more facilities or properties!! The ice rink is running in the red, project playland is nearly unsafe for children, and the rec center is disintegrating. That is where money should be invested.	5/3/2018 11:30 AM
7	DO AN ENVIRONMENTAL TEST ON PROJECT PLAYLAND AND IF CONTAMINATED TEAR IT DOWN AND START OVER. IT IS DISGUSTING. PUT THE ICE RINK/PAVILION INTO THE MANAGEMENT OF THE PARKS & RECREATION DIRECTOR & STAFF. WE DON'T NEED PARTIES, ETC. AT THE ICE RINK/PAVILION. AGAIN, LAYOFF!!!! NEVER COULD USE THE ICE RINK/PAVILION - HOCKEY, HOCKEY, HOCKEY!!!! NEED BETTER MANAGEMENT.	4/16/2018 8:31 PM
8	Swimming Pool	4/13/2018 4:43 PM
9	Improve the dock at the boat ramp. Rather than try to deal only with residents concentrate on attracting tourism. Work with the schools to hear the ideas of how to improve life for younger people to keep them here.	4/12/2018 10:21 PM
10	Fishing pier on the river for youth and handicap accessible.	4/12/2018 7:36 PM
11	Enforce blight Focus on the river development. There is a huge piece of land just south of the ball fields that is undeveloped, and that's a shame. Do SOMETHING with it, maybe an RV park/campground. Would other communities allow such a valuable piece of land to just sit there?	4/11/2018 1:34 PM
12	Leaf drop off in the fall	4/7/2018 3:20 PM
13	Outdoor pickleball/tennis courts.	4/7/2018 11:09 AM
14	Swimming pool	4/6/2018 11:04 PM
15	Community pool Recreation center- ex:armory Indoor track Parks such as Gordon turner should be better cared for and updated Community bathrooms at festival square Fish cleaning station at the damn or at Lincoln or city boat launches or all of them	4/4/2018 10:39 PM
16	Roller rink (roller skates)	4/4/2018 1:03 PM
17	Meijer	4/4/2018 12:32 PM
18	No. We have too many of these amenities and not enough funds to fully support them.	4/4/2018 12:26 PM
19	A bike path! Marquette has a beautiful 5-mile bike path that makes a loop around town and it is used constantly 365 days a year. It's a paved path that people walk, run, bike, skateboard, roller blade, ski, & snowshoe on. It's takes you right downtown past all the main street businesses. Cheboygan needs something like that for residents and visitors alike.	4/3/2018 5:54 PM
20	Disc golf, swimming pool, pickle ball courts.	4/3/2018 3:48 PM

21	Improvements to City Beach and play area would be especially nice! A Pavillion at city beach ON THE BEACH, for Shade and picnics even In The grass area would be exceptional, out of the sun! How about a give away at the Farmers mkt, each week a single vendor donates a give away for a drawing ! Might bring in more people!	4/3/2018 9:45 AM
22	p00l	4/3/2018 9:10 AM
23	Keep them clean. Add more picnic tables, trash cans. Trim grass, add flowers, shrubs, new bike racks	4/2/2018 9:40 PM
24	Gordon Turner Park needs major work. Soccer fields on Garfield has a treacherous parking area and overall unattractive. Baseball complex updates and overall under utilization of most city owned property.	4/2/2018 8:57 PM
25	Some day, I would love to see an indoor pool facility like in Gaylord but I know that it is most likely not realistic right now.	4/2/2018 8:55 PM
26	Skate board, scooter park.	4/2/2018 4:14 PM
27	Would love a few outdoor pickleball courts. Scott Hancock and staff have been very welcoming at the Rec Center for indoor play and we could encourage even more participants if we had outdoor courts like Benton Twp. available in good weather.	4/2/2018 12:55 PM
28	I do believe that we need more talk about these places. The majority of them I have never heard of. I don't even have a guess as to where they are located.	4/2/2018 10:37 AM
29	Renovated what we have, they are all great facilities but are in a state of perpetual decline, most significant improvements are being completed by volunteer groups or youth recreation organizations. You left off Ottawa Park this has been a great addition to the City at a primary intersection in the heart of downtown and has been a good example of innovative use of an underutilized space.	4/2/2018 10:07 AM
30	Gordon Turner Park: Update the restrooms to make cleaner and brighter inside and out. Repair and update (replace if necessary) the marsh boardwalk/decks and keep the surrounding area clean. Make sure the beach area is clean and garbage containers are emptied regularly. Washington Park: Tear down old Kentucky Fried Chicken building and make Washington Park bigger and maybe with a little parking lot for visitors. This would also make more room for the little art & craft fairs and for the Thursday Music Nights. Cheboygan River; Would somehow like to see a continuous, uninterrupted boardwalk along the river on the downtown/West side of the river through the entire city.	3/31/2018 6:22 PM
31	Bike racks, signage to businesses, flower pots	3/31/2018 11:09 AM
32	A dog park for residents and tourists	3/30/2018 11:03 AM
33	The Opera House is becoming in a state of disrepair, with numerous promises to fix roof over years, but nothing happens.	3/29/2018 10:11 PM
34	Project Playland needs to be kept up better. More activities for small children not during the workday.	3/29/2018 2:52 PM
35	The splash pad :) I honestly hadn't heard of some of the parks mentioned (though maybe I know them by other names?) Maybe have a little flyer that stores downtown (like the Creation Station) could give out to families with kids so they'd know where the parks are. Also...I said that I visit most of the places on the previous page occasionally, but that's because there was nothing to allow me to indicate a season. In the summer we frequent many of those places more often than in the winter.	3/29/2018 2:16 PM
36	Tennis Courts	3/29/2018 12:08 PM
37	Maybe public restrooms	3/29/2018 10:45 AM
38	continue what you are now doing	3/29/2018 10:00 AM
39	Up grade and repair city boat docks/marina and water front and roads and walkways to Gordon Turner Park/City Beach and Major City Park along river bank south of existing sea wall and add pavilion.	3/29/2018 9:07 AM
40	Grade the rec center drive way !!!!	3/29/2018 8:28 AM
41	Improve play equipment. Frisbee golf course. City campground.	3/28/2018 10:43 PM

42	More benches, trash bins, evening lighting, historical information on site	3/28/2018 7:11 PM
43	I would love to see more parks that make use of the waterfront. But otherwise, I am happy with the current parks.	3/28/2018 11:11 AM
44	Tennis, Pickleball courts, swim pool. Walking. Track indoors	3/28/2018 7:30 AM
45	Major on the river and access to the big lake We have what others want but it is sub standard at the moment and needs to be improved The DDA could play a bigger part it making improvements to both Main Street and the river front Access to the river is not easy or attractive from the city center	3/28/2018 6:02 AM
46	Meijer	3/28/2018 12:09 AM
47	Make them known. Draw attention to them! It almost feel like those parks/recreational center that aren't on a main street lack the TLC. Why can't every park look like washington downtown?	3/27/2018 8:36 PM
48	Camping on the east side of river/major city park. River St. Parking lot could be utilized for something other than parking. Inviting walkways to the river. Public restroom improvement. Washington Park used for additional events. Tear down more than the Gold Front on that block, leave adding green space. Completely level festival square from curb to curb and do not have the two, one way streets, it is confusing and ruins the aesthetics of festival square. Place pedestrian crossings on or near Main St. crossings and have only one near Mulligans/Nauti/Bookstore - two are close together. Fix the walk/ don't walk timer on the light on the corner of Division and Main, it has never been correct since the installation.	3/27/2018 4:18 PM
49	Make Cheboygan for tourists as well as citizens. Maintain exceptional quality standards.	3/27/2018 10:12 AM
50	Less blight	3/27/2018 9:22 AM
51	Keep upgrading what we have	3/27/2018 7:51 AM
52	Expand the river front trail to make it bike and stroller accessible, make it stretch as long as possible...need to compare it to the emmet county wheelway.	3/27/2018 7:41 AM
53	I think we desperately need some sort of club, or activity for kids/teens after school.	3/26/2018 9:35 PM
54	community pool	3/26/2018 9:16 PM
55	Swimming pool next to ice pavilion.	3/26/2018 7:32 PM
56	Some place along the river to have a picnic.	3/26/2018 7:26 PM
57	More art fairs with juried artists More vendors at farmers market More music festivals More opera house entertainment	3/26/2018 5:41 PM
58	Get ride of the baseball diamond and put in a nice park/parking lot	3/26/2018 5:11 PM
59	I think the recreational department does a really good job of maintaining our parks and recreational areas.	3/26/2018 4:39 PM
60	no suggestions	3/26/2018 2:23 PM
61	Not at this time.	3/26/2018 1:33 PM
62	Yes put in an ramp where kayaks and canoes are able to port into the downtown area and we can port around the dam, put in a ramp with carpet easy to slide kayak right up on the bank	3/26/2018 1:28 PM
63	Better choices for recreational activities. Volleyball, swimming, archery with slow pitch softball with co-ed leagues.	3/26/2018 1:10 PM
64	no	3/26/2018 1:03 PM
65	The roads to the parks	3/26/2018 9:50 AM
66	Indoor pool facility	3/26/2018 7:48 AM
67	Pool to enable all kids swimming lessons. My kids are grown so I no longer utilize parks and recreation as I did. But did when they were home. Now my grandkids utilize it all.	3/26/2018 3:20 AM

68	Just that the walking path near the Ice Pavilion is not well marked. Washington Park is nice. Is there a plan for healthy arbor maintainance? (Trim/remove old trees and bushes while planting new...) I appreciate that it's not "wooded". The open space is safe-feeling. We do need to study parking needs. There is a lack of life-rings along the riverfront! And Trash bins Year-round and inmire places, such as along walking routes. Of course a community pool would be great, but we have so many other concerns that affect more people	3/26/2018 12:05 AM
69	Tours of the uss Mackinac. Bike racks downtown .	3/25/2018 11:44 PM
70	Park/pathway along the river	3/25/2018 11:27 PM
71	Activities for young children and youth I believe are crucial for the upbringing of raising kids in this town	3/25/2018 9:30 PM
72	Restrooms near Main Street's festival square - a good location would be the Gold Front.	3/25/2018 9:19 PM
73	more public art	3/25/2018 9:17 PM
74	Indoor walking areas when weather is bad or too cold.	3/25/2018 8:46 PM
75	Only use them occasionally, no comment	3/25/2018 7:04 PM
76	Better walking path	3/25/2018 6:26 PM
77	Keeping the grounds and parking lots groomed and clean.	3/25/2018 5:38 PM
78	Parks have not been updated for years. Need re-freshing	3/25/2018 5:36 PM
79	I would love for the empty parking lot on Huron behind the tissue to be a green space or housing. I think the neighborhood would be happy to help fund it.	3/25/2018 5:28 PM
80	I don't know what 'project playland' or what/where most of the parks referenced here are	3/25/2018 5:04 PM
81	Care about making a tasteful beautiful space and people will come. Quit catering to people like roznowski, who don't really care about the well being of the citizens.	3/25/2018 4:55 PM
82	Plan a city public campground as lots of families camp and there is open land in the city of Cheboygan	3/25/2018 4:16 PM
83	Call center	3/25/2018 3:43 PM
84	Mentioned before	3/25/2018 3:19 PM
85	Indoor swimming pool	3/25/2018 3:08 PM
86	Non	3/25/2018 2:28 PM
87	River Walkway Green space for gathering on river (City parking lot) Upgrade softball fields fo tournaments Create a camping and RV Park on City property on River with launch/fishing area. Public bathrooms with lockers for visitors at Festival Square.	3/25/2018 2:19 PM
88	The pole barn downtown would should of been festival square	3/25/2018 2:16 PM
89	City should perform basic city functions and until excellent, stay out of development, marketing and events. Can't afford it and nothing gained by expensive staff time and marketing items.	3/25/2018 2:02 PM
90	Keep the ice pavilion going, even year round, with activities that would draw people here and also offer a venue for parents to take their children for activites.	3/25/2018 1:45 PM
91	A fitness center with a pool. A fully functioning hospital, with a walk in clinic.	3/25/2018 1:38 PM
92	I would really love to see Cheboygan have a Sportsplex like Gaylord's.	3/25/2018 1:31 PM
93	more trees	3/24/2018 3:45 PM
94	A pavilion at Gordon Turner Park. The purchase of the property offered by the DNR which could be used as an income property to fund other recreational areas within the city.	3/24/2018 2:56 PM
95	Remove the ball fields from the riverfront and re-zone the land for commercial development. This could be increased revenue for the city. New fields will be easier to maintain and take up far less of a geographic footprint.	3/23/2018 4:26 PM
96	Improve riverfront from recreation park to State Park facility at dam.	3/23/2018 1:29 PM
97	Community pool and indoor walking track for year round exercise	3/22/2018 5:42 PM
98	extend a walking/cycling trail along the east side of the riverbank	3/22/2018 5:09 PM

99	As far as I know there is no public tennis courts and I would like to see a few of those.	3/22/2018 2:55 PM
100	Swining pool	3/22/2018 2:31 PM
101	Cleaner, splash park, better lighting	3/22/2018 1:55 PM
102	none	3/22/2018 1:48 PM
103	bathroom at festival square	3/22/2018 12:47 PM
104	better softball fields	3/22/2018 12:06 PM
105	Splash pad, monthly activities/events	3/22/2018 11:09 AM
106	Indoor pool	3/22/2018 9:38 AM
107	Kayak and bike rental Published routes and advertisement of established ATV routes and trip to bring in tourists	3/22/2018 7:09 AM
108	We are surrounded by lots of parks. Something for the kids, maybe a skate park or dog park.	3/22/2018 4:13 AM
109	Updated playground equipment. Additional volleyball areas. Tetherball. Park swings for adults to sit on.	3/22/2018 2:50 AM
110	Pool Pool POOL	3/22/2018 1:26 AM
111	More low cost things for families	3/22/2018 1:07 AM
112	The baseball fields should have a higher base, so they don't flood. The rec center could use an update. Gordon turner park playground could use an update.	3/21/2018 11:01 PM
113	Pool	3/21/2018 9:32 PM
114	New recreation center, x-country ski loop at Major City Park, connector bike trail at Major City Park	3/21/2018 9:17 PM
115	A lot.	3/21/2018 7:46 PM
116	Swiming pool for public.. Gaylord had a great aqantic center..	3/21/2018 7:40 PM
117	Trail connections in town	3/21/2018 5:59 PM
118	Outdoor pickleball courts, summer day camps for kids	3/21/2018 5:47 PM
119	It'll be interesting to see the Kiwanis play park. I don't take kids to project playground because the sand is gross and all over my car and my youngest kids can't walk .	3/21/2018 4:56 PM
120	There should be office to go to for all youth sports. This town isn't a football town, so why do we support it more than all other sports? You'll say it generates more revenue, but I think there's a direct relationship between how much it's supported to revenue generated. We need to take advantage of our lakes and waterways more than we do.	3/21/2018 3:46 PM
121	Dog park, sponsored 5k runs/bike, tennis, racquetball	3/21/2018 3:39 PM

'ATTACHMENT B'

Cheboygan

is recognized for completing an aging friendly community assessment and for its commitment to become a

Community for a Lifetime

Recognized by the State of Michigan

2018



Richard Kline, Senior Deputy Director
Michigan Department of Health and Human Services
Aging and Adult Services Agency



Dona Wishart, Chairperson
Michigan Commission on Services to the Aging



STATE OF MICHIGAN

RICK SNYDER
GOVERNOR

COMMISSION ON SERVICES TO THE AGING

DONA J. WISHART
CHAIR

MEMBERS

Dona J. Wishart, Chair
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Ferndale

Peter A. Lichtenberg
Farmington

Laura L. Newsome
Fort Gratiot

Michael J. Sheehan
Cedar

Linda K. Strohl
Sawyer

Amy R. Tripp
Jackson

Kristie E. Zamora
Flint

October 1, 2018

Catherine Schulz, Secretary
Cheboygan Adult Services Advocates (C.A.S.A.)
Cheboygan Housing Commission
659 Cuyler St.
Cheboygan, MI 49721

Dear Ms. Schulz:

The Michigan Commission on Services to the Aging (CSA) is pleased to announce that at its meeting on September 21, 2018, the City of Cheboygan was approved for Community for a Lifetime (CFL) recognition. The CFL Review Panel recommended that Cheboygan be recognized as an aging-friendly community, noting the following strengths highlighted during the assessment:

- A high safety and security focus with a commitment to make it even better;
- Very good access to health care, especially for a small community;
- Sixty-five miles of shared use paths/multi-recreational trails with plans for more;
- Helpful charts on the carts of a local grocery store showing locations of products; and
- A priority action plan that includes enhancing employment opportunities and consultation opportunities such as Senior Core of Retired Executives (SCORE).

The CSA established a CFL recognition program in January of 2007 to support and recognize community efforts to conduct an assessment and develop an action plan to help make that community more aging friendly for all ages.

On behalf of the CSA, I congratulate you and your team for this accomplishment. Please accept our sincere appreciation for the work you have done to improve life for older adults in your community, and best wishes for continued success in future improvements.

Catherine Schulz, Secretary
Cheboygan Adult Services Advocates
Page 2
October 1, 2018

Recognitions:

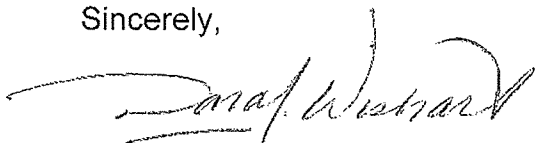
1. Michigan CFL Certificate of Recognition copies (enclosed).
2. CFL signs and window decals (enclosed).
3. A listing will be provided on the Michigan Department of Health and Human Services, Aging and Adult Services Agency (AASA) website.
4. An AASA press release will be made available to the media.

An optional additional form of recognition may be arranged by AASA at your request:

5. A framed Michigan CFL Certificate of Recognition and public presentation to your community team and/or municipality delivered by one of the CSA commissioners.

If you have any questions, please contact AASA's CFL Coordinator, Dan Doezenia, at 231-929-2531.

Sincerely,



Dona Wishart, Chairperson
Michigan Commission on Services to the Aging

Enclosures

DW/dd

cc: Richard Kline, AASA Senior Deputy Director
Dan Doezenia, AASA CFL Coordinator
Laurie Sauer, Region 9 Area Agency on Aging Director

‘ATTACHMENT C’

CHEBOYGAN PARKS AND RECREATION COMMISSION 5-YEAR PLAN

Parks and Recreation Staff and Job Responsibilities

THE PARKS AND RECREATION DIRECTOR is responsible for overseeing all aspects of City of Cheboygan Parks and Recreation parks and facilities including preventive maintenance, risk management and compliance, custodial maintenance and groundskeeping, and corrective maintenance including working with city and other officials to plan for upgrades to parks and facilities and replacement of equipment.

The Director oversees limited programming available at the Recreation Center and works within the community to support sport leagues and non-profit groups including but not limited to: Cheboygan Little League, Cheboygan Men's Softball League, Cheboygan Youth Soccer Programs, Volleyball Leagues, Basketball Leagues, Cheboygan Hockey Association, Special Olympics, School-based athletic programs, Farmers Market, and others.

The Director is responsible for overseeing staff and Volunteer Coordination to support park and facilities maintenance conducting all aspects of Human Resources for Parks and Recreation employees and volunteers. As an Equal Employment Opportunity employer, the Director ensures compliance with all Federal, State and Local employment and personnel policies and procedures.

Under the direction of City Manager, the Director oversees the Parks and Recreation budget. The Director works closely with the City Manager, Mayor and City Council to maintain productive operation of the City of Cheboygan Parks and Recreation Commission comprised of five (7) members appointed by the City Council operating under P.A. 150, 1917. With and through city leadership and the commission, the Director maintains a 5-year Recreation Plan to maintain eligibility for DNR and other grants that contribute to the operations and betterment of City of Cheboygan Parks and Recreation facilities.

OTHER STAFF

The Recreation Department employs 4.25 FTEs; the Director is full-time and paid salaried with benefits; a full time assistant is paid hourly with benefits; and three part time employees paid hourly with no benefits (hours totaling 90 hours per week).

PARK & FACILITY MANAGEMENT

- City Marina: Boater Check In (Seasonal)
- Festival Square: Flood Outdoor Ice Rink (Seasonal)
- Festival Square: Put up and take down stage as needed for festivals and special events
- Maintenance of Bump Track, Skate Park and Basketball Courts at Major City Park
- Upgrades to Major City Park along riverbank and updating the 'old health path' (2017-2018)
- Assist with Ice Pavilion maintenance as needed¹

PREVENTIVE MAINTENANCE, RISK MANAGEMENT & COMPLIANCE

- Maintenance and replacement of playground equipment at all parks

¹ The Cantile Ice Pavilion is funded and managed through a separate enterprise account held by the City of Cheboygan with a Rink Manager who also reports to the City Manager. While the city owns the property and is responsible for maintaining utility and funding capital improvements, for the purpose of this plan, the Ice Pavilion and its operations as an independent entity have not been included.

‘ATTACHMENT C’

CHEBOYGAN PARKS AND RECREATION COMMISSION 5-YEAR PLAN

Parks and Recreation Staff and Job Responsibilities

- Risk management and compliance with playground equipment regulations related to disability and safety

CUSTODIAL MAINTENANCE & GROUNDSKEEPING

Care and Keeping of United States Flag

Washington Park
City Hall
Waste Water Treatment Facility
Recreation Center

Cleaning Buildings & Restrooms

Police Department
Recreation Center
Trailhead
Ice Pavilion
City Hall (bathrooms only)
Police Department
Elevators (check daily)
Gordon Tuner Park (summer only)
Washington Park (summer only)
City Marina (summer only)

Empty Trash Cans

Trailhead
Festival Square
Major City Park
Incidental Parks (F and Eastern)

Clean, Maintain and Prepare for Special Events

Festival Square
Sweep Sidewalks
Chairs, tables and other needs for special events

Seasonal Groundskeeping including lawn maintenance, raking and snow removal

Trailhead (coop. agreement with DNR)
Washington Park & Footbridge
Ottawa Park
Water Street Park & City Marina
Gordon Turner Park
Kiwanis Park
James Felix Merchant Park (Eastern Avenue)
City Hall and Parking Lot
Walking path from Water to Main Street (Mulligans)
North Huron Berm & Ditch Line
City Parking at corner of Division and Dresser Streets
City Parking at Division and Huron Streets
City Parking at State and Water Streets

Galbraith Park (F Street)
Major City Park, Ball Fields & Riverfront
Recreation Center & Playground
Ice Pavilion and all lots
Crib Light
Department of Public Works
Well Houses
Waste Water Treatment Facility
City Limits Signs
Water Tower
Entrance to Industrial Park
Lincoln Bridge and Rails along Main
State Street Bridge (coop. agreement with DNR)

Groundskeeping at Other Property including Blight*

Former site of the 'Gold Front'
Beckett's on Main Street
U.D.A. Building
Subway on Main Street
Old Gateway Bar at State and Main
Marina Storage Building on Main
Condos on Main
Kentucky Fried Chicken on Main
Old Villas Pizza on Main
Johnston on Main
Bank on Corner of Main and Elm
Napa on Main Street
Old NuVision Building

*Blighted properties reported by Public Safety are corrected by the Parks and Recreation Department. Property owner is charged a fee which is credited to the City of Cheboygan Operating Budget

Miscellaneous Tasks

Water Flowers Daily - Festival Square
Water Flowers Daily - Rec Center
Control of Noxious Weeds and Animal Waste

‘ATTACHMENT C’

CHEBOYGAN PARKS AND RECREATION COMMISSION 5-YEAR PLAN

Parks and Recreation Staff and Job Responsibilities

City Parking on 'E' Street

City Parking on Mackinaw Avenue

CORRECTIVE MAINTENANCE, UPGRADES & REPLACEMENT OF EQUIPMENT

The Parks and Recreation Director works closely with the City Manager to continually monitor and assess maintenance needs and determine how those needs fit in with the City of Cheboygan Capital Improvement plan.

CURRENT PARKS AND RECREATION PROGRAMS

*this list does NOT include all programs available in the community which are supported by the Parks and Recreation department.

RECREATION CENTER GENERAL INFORMATION

Address: 400 Cleveland Avenue, Cheboygan MI 49721

Phone Number: 231.627.2151

Website: <https://www.cheboygan.org/departments/parks-and-recreation/>

WEEKLY SCHEDULE

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	SUNDAY
9am-11am Straits Area Services	9am-11am Straits Area Services	9am-11am Straits Area Services	9am-11am TOPS Weight Loss Club	9am-11am Straits Area Services	11am-1pm Special Olympics Practice	10am-12noon High School Basketball Practice
11am-2pm Pickle Ball	11am-2pm Pickle Ball	11am-2pm Pickle Ball	11am-1:30pm Men's Basketball	11am-2pm Pickle Ball		
2-3:30pm Open Gym	2-3:30pm Open Gym	2-3:30pm Drum Aerobics*	2-3:30pm Pickle Ball		1-3pm Open Gym	DECEMBER- MAY 12noon-9pm Volleyball
3:30-5pm Youth Soccer or School Team Practice	3:30-5pm Youth Soccer or School Team Practice	3:30-5pm Youth Soccer or School Team Practice		3:30-5pm Youth Soccer or School Team Practice	3-7pm Open Gym	MAY- DECEMBER 12noon-9pm Basketball
OCTOBER- MAY 5:30-8p Boy's Night	OCTOBER- MAY 5:30-8p Girl's Night	OCTOBER-MAY 5:30-8p Boy's Night	OCTOBER- MAY 5:30-8p Girl's Night	6:30-9:30pm Co-Ed Volleyball	7-11pm (Labor Day- Memorial Day) Co-Ed Night at Rec Center for High School students grades 9-12	
8-10:30pm Men's Night	8-10:30pm Women's Night	8-10:30pm Men's Night	8-10:30pm Women's Night			

*Drum Aerobics is scheduled but has not yet started as of December 2018

SPECIAL EVENTS

FEBRUARY: Annual Free Throw Contest for Ages 10-14 hosted by the Parks and Recreation Department

JUNE: Basketball Camp Grades 3-6

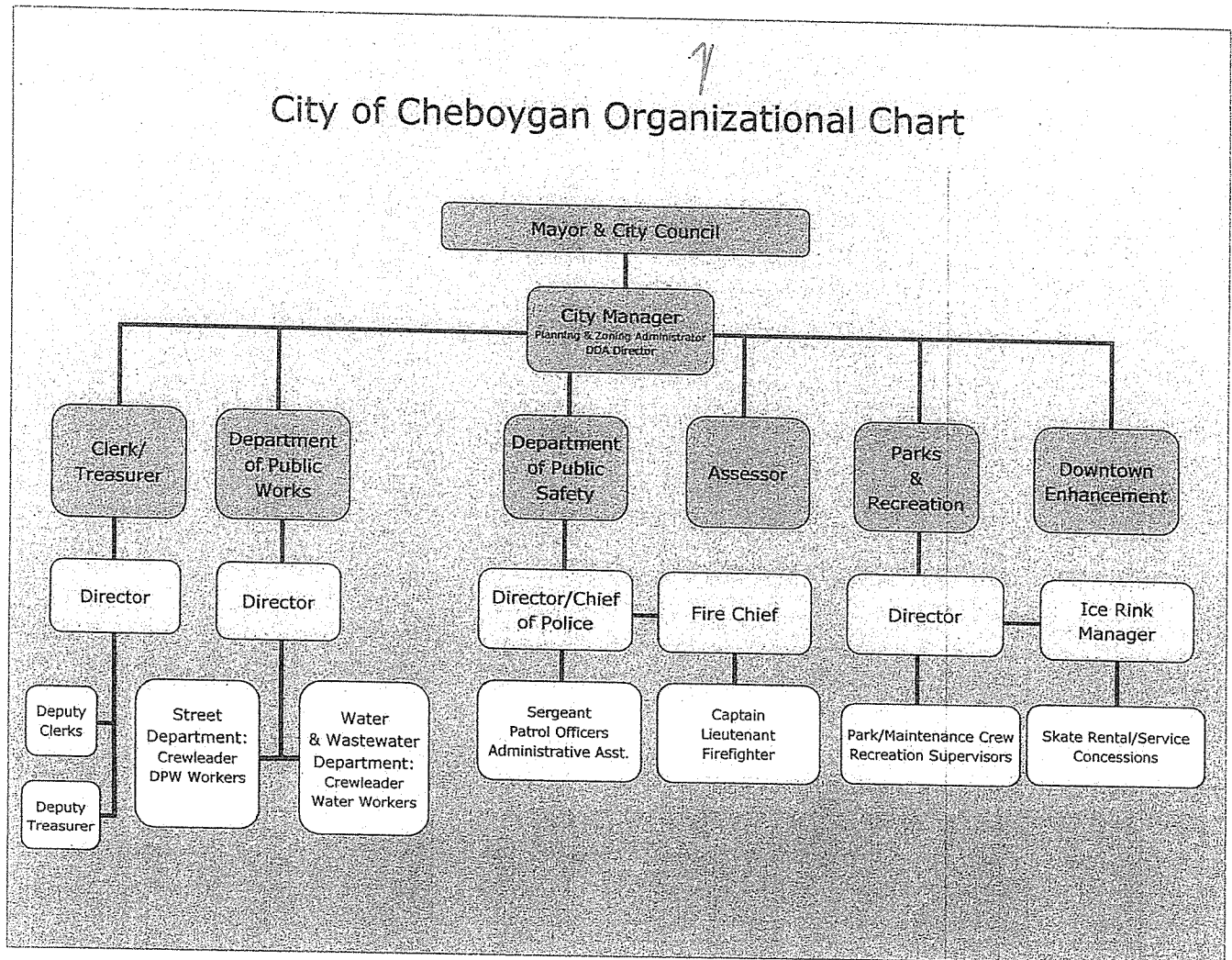
OCTOBER: Punt-Pass-Kick Contest Grades 4-6 hosted by the Parks and Recreation Department

NOVEMBER-FEBRUARY: Saturday Basketball

NOVEMBER-MARCH: Sunday Men's League Basketball at Intermediate School

CHEBOYGAN PARKS AND RECREATION COMMISSION 5-YEAR PLAN

Parks and Recreation Staff and Job Responsibilities



'ATTACHMENT D'

BUDGET REPORT FOR CITY OF CHEBOYGAN
Fund: 101 GENERAL FUND
Calculations as of 06/30/2018

NUMBER	DESCRIPTION	2015-16 ACTIVITY	2016-17 APPROVED BUDGET	2016-17 ACTIVITY	2017-18 AMENDED BUDGET	2017-18 ACTIVITY THRU 06/30/18	2018-19 RECOMMENDED BUDGET
DEPT 301 - POLICE DEPARTMENT							
-301-923.000	HEATING, POLICE ADDITION	2,884	4,000	2,451	3,000	3,612	3,000
-301-943.000	EQUIP RENTAL, POLICE	40,500	40,500	40,500	40,500		40,500
-301-944.000	EQUIP LEASE/SUPPORT, POLICE	2,197	2,500	2,696	2,500	2,548	2,500
-301-955.000	INS./BONDS, POLICE	4,200	4,110	4,110	4,110	4,110	4,200
-301-956.000	CONF/WORKSHOPS, POLICE	455	500	620	500	325	500
-301-958.000	DUES & MEMBERSHIPS, POLICE	165	200	165	200	190	200
OF REVENUES/APPROPRIATIONS - 301 - POLICE DEPARTMENT		(694,902)	(763,410)	(743,605)	(773,460)	(702,605)	(824,550)
DEPT 336 - FIRE DEPARTMENT							
-336-702.000	WAGES, FIRE	30,211	25,000	28,142	27,000	32,187	32,000
-336-727.000	SUPPLIES, FIRE	1,989	5,000	11,738	5,000	5,069	7,000
-336-801.000	PROF SERVICES, FIRE	3,859	3,000	2,623	3,000	2,404	3,000
-336-850.000	COMMUNICATIONS, FIRE	993	250	445	400	805	1,000
-336-921.000	ELECTRICITY, FIRE	2,696	3,000	2,893	3,000	2,606	3,000
-336-923.000	HEATING, FIRE	2,884	3,500	2,451	3,500	3,612	3,500
-336-943.000	EQUIP RENTAL, FIRE	54,740	54,740	54,740	45,000		20,000
-336-944.000	HYDRANT RENTAL, FIRE			115		92	
-336-955.000	INS./BONDS, FIRE	1,900	1,850	1,850	1,850	1,850	1,850
-336-958.000	DUES & MEMBERSHIPS, FIRE	125	200	164	200	125	200
OF REVENUES/APPROPRIATIONS - 336 - FIRE DEPARTMENT		(99,397)	(96,540)	(105,161)	(88,950)	(48,750)	(71,550)
DEPT 441 - DEPT OF PUBLIC WORKS							
-441-702.000	WAGES, DPW	91,849	90,000	96,138	95,000	114,085	105,000
-441-714.000	FRINGES, DPW	79,105	72,000	88,611	80,000	104,888	90,000
-441-727.000	SUPPLIES, DPW	16,544	10,000	16,019	15,000	8,361	22,000
-441-801.000	PROF SERVICES, DPW	14,642	10,000	27,263	15,000	15,641	15,000
-441-850.000	COMMUNICATIONS, DPW	1,468	1,200	1,307	1,500	1,798	2,000
-441-927.000	WATER	218	250	291	250	291	250
-441-943.000	EQUIP RENTAL, DPW	49,500	49,500	49,500	52,000		50,000
-441-944.000	EQUIP LEASE/SUPPORT, DPW	347	500	670	500	231	500
-441-955.000	INS./BONDS, DPW	150	150	150	2,000	2,000	2,000
OF REVENUES/APPROPRIATIONS - 441 - DEPT OF PUBLIC WORKS		(253,823)	(233,600)	(279,949)	(261,250)	(247,295)	(286,750)
DEPT 448 - STREET LIGHTS							
-448-921.000	STREETLIGHTS	91,608	95,000	89,425	95,000	95,658	95,000
OF REVENUES/APPROPRIATIONS - 448 - STREET LIGHTS		(91,608)	(95,000)	(89,425)	(95,000)	(95,658)	(95,000)
DEPT 546 - PARKING LOTS							
-546-702.000	SALARIES, PARKING LOTS	3,256	4,000	3,975	4,000	2,876	4,000
-546-714.000	FRINGES, PARKING LOTS	2,963	3,000	3,618	3,500	2,618	3,500
-546-727.000	SUPPLIES, PARKING LOTS			115			
-546-801.000	PROF. SERVICES, PARKING LOTS	489	500	624	500	504	500
-546-921.000	ELECTRICITY, PARKING LOTS	7,553	7,500	8,384	8,000	6,809	8,500
-546-955.000	INS./BONDS, PARKING LOTS	300	250	250	250	2,000	250
OF REVENUES/APPROPRIATIONS - 546 - PARKING LOTS		(14,561)	(15,250)	(16,966)	(16,250)	(14,807)	(16,750)
DEPT 728 - ECONOMIC DEVELOPMENT							
-728-899.000	PROMOTIONS/ECONOMIC DEVELOPMENT	9,990	10,000	7,511	10,000	10,658	10,000
OF REVENUES/APPROPRIATIONS - 728 - ECONOMIC DEVELOPMENT		(9,990)	(10,000)	(7,511)	(10,000)	(10,658)	(10,000)
DEPT 751 - PARKS							
-751-702.000	WAGES, PARKS	106,016	95,000	100,221	100,000	95,412	100,000
-751-714.000	FRINGES, PARKS	52,516	50,000	50,088	52,000	48,188	52,000
-751-727.000	SUPPLIES, PARKS	11,882	10,000	10,729	10,000	11,185	10,000
-751-801.000	PROF SERVICES, PARKS	8,027	8,000	9,497	8,000	10,213	8,000

NUMBER	DESCRIPTION	2015-16 ACTIVITY	2016-17 APPROVED BUDGET	2016-17 ACTIVITY	2017-18 AMENDED BUDGET	2017-18 ACTIVITY THRU 06/30/18	2018-19 RECOMMENDED BUDGET
t 751 - PARKS							
-751-850.000	COMMUNICATIONS, PARKS	1,576	1,000	966	1,000	1,510	1,600
-751-921.000	ELECTRICITY, PARKS	7,736	9,500	8,677	8,500	8,292	9,000
-751-923.000	HEAT, PARKS	4,874	6,000	4,411	5,000	4,802	5,000
-751-927.000	WATER, PARKS	364	400	291	400	298	400
-751-943.000	EQUIP RENTAL, PARKS	6,500	6,500	6,500	6,500		6,500
-751-955.000	INS./BONDS, PARKS	1,050	1,000	1,000	1,000	1,000	1,000
-751-970.000	CAPITAL OUTLAY, PARKS	23,307					
-751-999.000	TRANSFERS TO OTHER FUNDS	5,200	5,200			8,071	
OF REVENUES/APPROPRIATIONS - 751 - PARKS		(229,048)	(192,600)	(192,380)	(192,400)	(188,971)	(193,500)
t 752 - SOCCER							
-752-921.000	ELECTRICITY, SOCCER	254	300	233	300	195	300
OF REVENUES/APPROPRIATIONS - 752 - SOCCER		(254)	(300)	(233)	(300)	(195)	(300)
t 805 - BRD AND COMMISSIONS							
-805-727.000	SUPPLIES, BRD & COMMISSIONS						
-805-801.000	PROF. SERVICES	41	250	43			
-805-956.000	CONFERENCES		250				
OF REVENUES/APPROPRIATIONS - 805 - BRD AND COMMISS		(41)	(500)	(43)			
t 935 - CITY							
-935-882.000	CONTR. TO HUMANE SOCIETY	3,000	3,000	3,000	3,000	3,000	3,000
-935-884.000	FIRE WORKS, CITY	7,000	7,000	7,000	7,000	7,000	7,000
OF REVENUES/APPROPRIATIONS - 935 - CITY		(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
t 955 - TRANSFER TO PORT PROPERTY							
-955-999.000	TRANSFERS TO PORT PROPERTY	26,850	40,000				
OF REVENUES/APPROPRIATIONS - 955 - TRANSFER TO POR		(26,850)	(40,000)				
t 970 - TRANSFERS							
-970-999.000	CONTR TO LOCAL STS	10,000	42,700		5,450		5,450
OF REVENUES/APPROPRIATIONS - 970 - TRANSFERS		(10,000)	(42,700)		(5,450)		(5,450)
t 971							
-971-999.000	TRANSFERS TO OTHER GOVERNMENTAL U	11,517	12,000	11,471	12,000	12,146	12,500
OF REVENUES/APPROPRIATIONS - 971 -		(11,517)	(12,000)	(11,471)	(12,000)	(12,146)	(12,500)
t 972 - TRANSFERS							
-972-999.000	CONTR TO OPERA HOUSE	21,000	21,000	21,000	21,000	21,000	21,000
OF REVENUES/APPROPRIATIONS - 972 - TRANSFERS		(21,000)	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)
t 974 - TRANSFERS							
-974-999.000	CONTR TO CEMETERY	28,500	35,000	26,000	35,000		35,000
OF REVENUES/APPROPRIATIONS - 974 - TRANSFERS		(28,500)	(35,000)	(26,000)	(35,000)		(35,000)
t 976 - TRANSFERS							
-976-999.000	CONTR TO TERM. LIABILITY	5,000	5,000	5,000	5,000		5,000
OF REVENUES/APPROPRIATIONS - 976 - TRANSFERS		(5,000)	(5,000)	(5,000)	(5,000)		(5,000)
t 977 - TRANSFERS							
-977-999.000	CONTR TO RETIREE HEALTH CARE		50,000		50,000		50,000
OF REVENUES/APPROPRIATIONS - 977 - TRANSFERS			(50,000)		(50,000)		(50,000)
IMATED REVENUES - FUND 101		2,127,295	2,157,955	2,343,406	2,117,095	1,960,238	2,187,800
APPROPRIATIONS - FUND 101		2,052,469	2,157,955	2,017,016	2,117,095	1,900,577	2,100,000

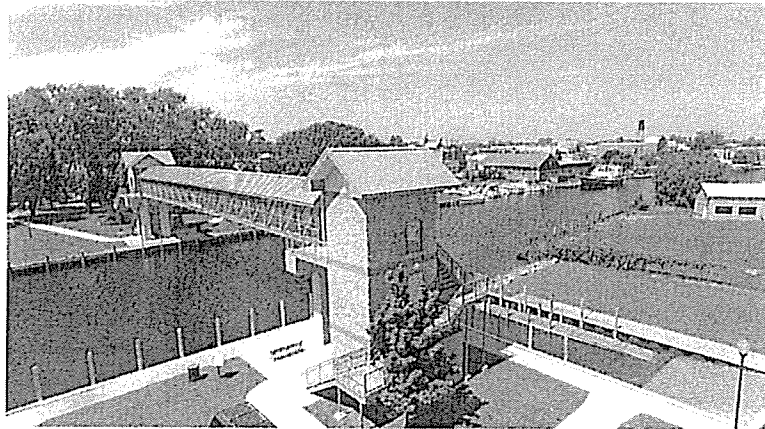
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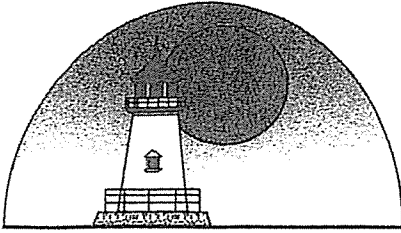
CITY OF CHEBOYGAN

2018

CAPITAL IMPROVEMENT PLAN

June 26, 2018





CITY OF CHEBOYGAN

P.O. Box 39 • 403 North Huron • Cheboygan, Michigan 49721 • 231-627-9931

www.cheboygan.org • TDD: 231-597-0315 • Fax Phone: 231-627-6351 • Department of Public Safety: 231-627-4321 • Crime Stoppers: 1-800-465-STOP

May 22, 2018

Honorable Mayor and City Council
City of Cheboygan
PO Box 39
Cheboygan, MI 49721

Honorable Mayor and City Council:

Attached for your consideration is the City of Cheboygan Capital Improvement Plan for a six-year period beginning with the Budget Year ending in 2019. This proposed Capital Improvement Plan lists potential projects and purchases that could be undertaken within the next six budget years totaling \$23,156,600. This Plan reviews possible improvements within eight different departments which are Streets, Buildings and Grounds, Parks and Recreation, Water System, Wastewater Treatment, Public Safety, Downtown Development Authority and Ice Rink Pavilion.

This report has been prepared and projected on a one-time cash basis that lists each potential project and its estimated cost. This cash method of reporting will suggest substantial one-time costs for many improvement categories. Not considered in these instances are such factors as debt amortization or shared expenses such as grants in aid.

Recognizing that it would be impossible to complete all the projects that have been listed in preparation of this report, this planning process is beneficial in becoming aware of the future needs of the City as a whole and providing a tool to list priorities for potential community improvements to be funded in the upcoming budget year.

As we annually review and update this Plan many projects will remain, others may be deleted, while new ones will be added.

Your comments are welcome and greatly appreciated.

Sincerely,

Thomas E. Eustice
City Manager

MISSION STATEMENT

The Mission of the City of Cheboygan is to promote economic opportunity and enhance quality of life through innovative commitment of human and natural resources with continued planning, financial allocation, and implementation of goals by responsive staff, and elected and appointed officials.

Capital Improvement Plan Commentaries

This Plan Commentary Section is prepared in narrative form in order to provide a review of capital purchases proposed within each Department and brief discussion for future projects that have been listed for possible implementation during the six year planning period beginning in Budget Year 2018 and ending in Budget Year 2023 within the following Departments:

1. Street Department
2. Water Department
3. Wastewater Department
4. Recreation Department
5. Downtown Development Authority (DDA)
6. Buildings & Grounds
7. Public Safety
8. Ice Rink/Pavilion

STREET DEPARTMENT

Capital Projects within the Department of Public Works can include street maintenance & repair, including bridges, regulatory requirements such as signage & street painting and storm drainage improvements and maintenance.

Improvements within the Street Department are financed through State shared revenues as provided by P.A. 51, 1951 as amended and by the General Fund.

In some cases, proposed projects will include supplemental funding from the Michigan Department of Transportation by way of maintenance agreements or grants in aid.

As has been done in the past, completion of some projects may include acquiring of funds by the issuing of debt via P.A. 51 Revenue Bonds.

Capital projects proposed within the Street Department include equipment replacement and sidewalk replacement.

Other projects include continued street maintenance and development as provided by the Pavement Surface Evaluation Study (PASER).

WATER DEPARTMENT

The Water Department Capital Improvement Plan encompasses the water distribution system, production wells and water tower. Projects proposed in this Department can include new facilities, as well as maintenance and upgrades to existing facilities.

Funding sources will include the Water Department Fund and possible supplement from the General Fund upon specific appropriation from the City Council.

Other sources of funds may include revenue bonds or loans through the State of Michigan Revolving Fund and USDA Rural Development.

Additional valve insertions, water meter replacement and hydrant replacement will continue to be funded under capital improvements for the water system, as well as upgrades recommended by the recently completed Water System Reliability Study.

Replacement of water mains to address water quality issues are under review for 2018 as well as a second water tower.

WASTEWATER DEPARTMENT

The Wastewater Department Capital Improvement Program is focused on the Wastewater Treatment Plant (WWTP) and sewage collection system.

Funds for the proposed capital improvements in this Department will be generated from the revenues of the Wastewater Fund.

Other possible financing for improvements within the Wastewater Department include the USDA Rural Development Grant and Loan Fund and Revenue Bonds.

Several projects have been listed under the Wastewater Department for this six-year capital improvement planning process, including improvements for the Wastewater Treatment Plant as well as the sewage collection system.

Proposed for capital projects within the Wastewater Department include continued funding toward inflow and infiltration reduction along with upgrades to the Wastewater Treatment Plant.

Other future capital funding includes replacement of the RBC bio disc system within the Wastewater Treatment Plant. Experience has shown that stress upon the shafts that support the bio disc systems wear under the continued use and stress, and such stress will result on failure of the shafts over a given period of time. Major upgrades the Treatment Plant are anticipated.

RECREATION DEPARTMENT

Capital Improvement Projects within the Recreation Department can include maintenance and improvements within the City's park system, Marina Facilities and Recreation Center.

The goals as set forth in the current City of Cheboygan Recreation Plan are also considered for future capital projects. The Recreation Plan is under review at the Recreation Commission and will be finalized in 2018.

Funding sources for proposed projects include the City of Cheboygan General Fund and DNR Passport grant program.

Projects listed for future funding include miscellaneous maintenance and upgrades to the Parks, Marina Facilities and Recreation Center.

DOWNTOWN DEVELOPMENT AUTHORITY (DDA)

Capital Improvements within the area specified in the City of Cheboygan Downtown Development Authority Plan are included within this Section.

Capital Improvement Projects within this Department can include a variety of projects and detailed in the Downtown Development Authority Plan Document.

Financing for these projects will come from the revenues generated by the City of Cheboygan Downtown Development Authority Tax Increment Financing Plan with possible supplement from the City of Cheboygan's General Fund upon special appropriation from the City Council. Other sources of funding may include bonds based on special assessment revenues and grants in aid.

The Downtown Development Authority is currently reviewing the Downtown Development Authority Plan and recommending amendment's to the project development analysis of the plan.

BUILDINGS & GROUNDS

Projects within the Buildings & Grounds Department can include maintenance & improvements to real property owned or to be acquired by the City including the City Hall and Opera House, as well as other buildings used by the several other departments with the exception of the Wastewater Treatment Plant and buildings specified in the Recreation Department. Also included within this Department are City owned parking lots and cemetery.

Funds for capital improvement projects within the Buildings & Grounds Department will be derived from the General Fund. Other funding sources may include grants in aid and private donations.

Future Buildings & Grounds improvements include improvements to the Opera House and City Parking lot upgrades.

PUBLIC SAFETY

Capital Improvement Projects with regard to the Public Safety Department include all equipment and other capital expenditures necessary within the Police Department and Fire Department.

Funding for maintenance and improvement items within the Department of Public Safety will be generated from the General Fund, grants in aid along with possible private donations.

Proposed capital improvement purchases include miscellaneous protective clothing and other Fire Department apparatus, and police equipment.

ICE RINK/PAVILION

The City of Cheboygan Ice Rink/Pavilion is a new addition to the Capital Improvement Plan now that the City has full responsibility of the operation of this facility.

Two major projects were completed within the 2016 which were the ceiling addition and a new dehumidifier.

Future projects include the addition of back up ice resurfacing machine and rink glass replacement. New compressor and Ice Rink boards.

STREET DEPARTMENT

Financial Allocation

Project	<u>Estimated Cost Per Fiscal Year</u>				
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u> <u>2023</u>
Storm System Upgrade	\$ 20,000			\$ 15,000	
Street Resurfacing	\$ 200,000	\$200,000	\$500,000	\$ 200,000	\$200,000
Loomis Street/Stemphy Street Extension					0
Pick-Up Truck					\$ 35,000
Plow Truck/Dump Truck		\$300,000			
Salt Spreader					\$ 10,000
Sidewalk Improvements	\$ 50,000	\$250,000	\$250,000	\$150,000	\$150,000

Anticipated Funding Sources:

General Fund
Major Street Fund
Major Street Fund Bonds
Local Street Fund
Local Street Fund Bonds
Developer Contributions
MDOT Grants
Special Assessments
County Road Millage

WATER DEPARTMENT

Financial Allocation

Project	Estimated Cost Per Fiscal Year				
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u> <u>2023</u>
Pick-Up Truck			\$35,000		
Water Tower Rehabilitation			\$180,000		
Hydrant Replacement	\$ 6,300	\$ 6,500	\$ 6,700	\$ 6,900	\$7,100
Water Meter Replacement	\$ 11,000	\$11,000	\$12,000	\$13,000	\$14,000
Valve Replacement	\$ 13,000	\$ 13,000	\$14,000	\$ 15,000	\$16,000
Water Main Replacement	\$ 300,000	\$2,000,000	\$1,500,000	\$1,000,000	\$1,000,000
Back Hoe (50%)		\$80,000			\$1,500,000
Well Rehabilitation/Inspection		\$135,000			
New Water Tower (2 nd Tower)		\$1,750,000			

Anticipated Funding Sources:

Water System Fund
 Water System Revenue Bonds
 USDA/Rural Development Grants and Loans

WASTEWATER DEPARTMENT

Financial Allocation

Project	Estimated Cost Per Fiscal Year				
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u> <u>2023</u>
I & I Repair	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Lafayette Avenue Lift Station	\$100,000				
RBC Replacement		\$150,000			\$160,000
Bio. Room Roof		\$ 75,000			
Pick-Up Truck					\$35,000
Roofing, Windows, Paint		\$ 5,000	\$15,000	\$10,000	
Lab Improvements					\$100,000
Sewer Treatment Improvements		\$2,300,000			

Anticipated Funding Sources:

Developers Capital Outlay
Sewer System Capital Outlay
Sewer System Revenue Bonds
State of Michigan Revolving Loan Fund
USDA/Rural Development

RECREATION

Financial Allocation

Project	<u>Estimated Cost Per Fiscal Year</u>				
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u> <u>2023</u>
Recreation Center Upgrades/Maintenance		\$5,000		\$10,000	\$10,000
Playground Equipment	\$50,000	\$10,000		\$10,000	\$10,000
Major City Park Paving				\$100,000	
Water Street Marina Upgrades			\$425,000		
Joseph Doyle Rec. Area Pathway		\$5,000			
Washington Park Marina Upgrades				\$325,000	
Major City Park Maintenance/Improvements			\$100,000	\$10,000	\$10,000
Gordon Turner Park Pavilion	\$40,000				
Used Pick-up Truck		\$12,500			
Riding Lawn Mower		\$10,000			
Major City Park Campground				\$1,250,000	

Anticipated Funding Sources:

Little Traverse Conservancy
General Fund
Coastal Management Grants
Michigan Natural Resources Grants (Passport Program)
USDA/Rural Development Grants
City/County Bonds
DDA Bonds & Capital Outlay

DOWNTOWN DEVELOPMENT AUTHORITY

Financial Allocation

Project	Estimated Cost Per Fiscal Year					
	2018	2019	2020	2021	2022	2023
Storage Building for Stage			\$5,500			
Sound System for Main Street			\$18,000			
Parking Lot Maintenance/Upgrade				\$ 30,000		
Floating Docks in the River	\$ 38,000					
Water Street Parking Lot Improvements	\$925,000					

Anticipated Funding Sources:

DDA Fund/Bonds
General Fund
MEDC
Cheboygan Area Arts Council

BUILDINGS & GROUNDS

Financial Allocation

Project	<u>Estimated Cost Per Fiscal Year</u>				
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u> <u>2023</u>
Opera House Roof Repair					
Opera House Carpet	\$60,000		\$15,000		\$20,000
Parking Lot Seal		\$25,000			
Pedestrian Bridge Elevator			\$ 30,000		
Brick Replacement & Seal		\$10,000			
Festival Square Trip Hazard			\$25,000		
		\$50,000			

Anticipated Funding Sources:

Lease/Purchase Financing
General Fund
MEDC
DDA Capital Outlay

PUBLIC SAFETY

Financial Allocation

Project	<u>Estimated Cost Per Fiscal Year</u>				
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u> <u>2023</u>
Armor Vests	\$10,000		\$ 6,000		\$ 6,000
Patrol Vehicle		\$35,000		\$35,000	
Lighting Generators		\$6,000		\$10,000	\$ 7,000
Turnout Gear	\$50,000				
Air Packs	\$50,000		\$12,000		\$4,500
Air Tanks			\$3,000		
Fire Department Pick-Up Truck					
In-Car Video			\$5,100		
Fire Hose	\$30,000	\$30,000			\$ 9,000
Radios/Pagers			\$5,000	\$ 5,000	\$ 2,600
					\$ 2,700

Anticipated Funding Sources:

General Fund
 Federal Police Grants
 General Debt/Bonds
 USDA/Rural Development

ICE RINK/PAVILION

Financial Allocation

Project	Estimated Cost Per Fiscal Year					
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>
Ice Resurfacing Machine, Zamboni/Olympia	0	0	\$28,000	0	0	0
Ice Edger				0	\$4,000	0
Parking Lot Maintenance/Upgrade			\$20,000	0	0	0
Ice Rink Glass Replacements		\$ 3,500	\$3,500	0	0	0
Compressor				0	\$200,000	0
Ice Rink Board Upgrades and Replacement			\$100,000	0	0	0

Anticipated Funding Sources:

DNR Passport Program
Spies Trust Fund (Dissolved)
MEDC
DNR Land Trust

ATTACHMENT F
CHEBOYGAN PARKS AND RECREATION COMMISSION
5-YEAR PLAN
Recreation Programs

This list is not intended to be all inclusive.
Please email
cheboyganpullingtogether@gmail.com to
have your group or program listed.

CATEGORY	Active Program	
PROGRAM		ORGANIZATION
Youth Volleyball Camp		CHS Varsity Volleyball
Youth Football		Cheboygan Junior Chiefs
Various		Michigan State Extension - 4H
Travel Softball		Cheboygan Little League
Travel Basketball		Cheboygan Junior Chiefs
Trails - Dirt Bikes, Jeeps ORV		
Special Olympics		Straits Area Services
Snow Mobiles		Trailblazers
Saturday Basketball		Cheboygan Varsity Basketball
Roller Derby		River City Renegades
Pickleball		Cheboygan Parks and Rec
Mentoring		Cheboygan Youth Center
Men's Fastpitch		Men's Softball League
Ice Skating		North Star Figure Skating Association
Horseshoes		Cheboygan Men's Horseshoe League
Hockey		Cheboygan Hockey Association
History Center		Cheboygan Historical Society
Golf Academy		Cheboygan Golf Academy
Farmers Market		Cheboygan Farmers Market
Community Theater		Northland Players
Community Garden		Cheboygan Community Garden
Children's Library		Cheboygan Public Library
Cheboygan Youth Soccer League		Cheboygan Soccer Association
Cheboygan Travel Soccer		
Cheboygan River Conservancy		Cheboygan River Conservancy
Cheboygan Little League		Cheboygan Little League

CAAC: Dance

Bowling

Boaters Safety

Billiards

Beach Volleyball

Batting Cages

CATEGORY

Existing Business

PROGRAM

Waterway Tours

Historical Tours

Cheboygan Area Arts Council

Cheboygan Youth Bowling League

DNR

Local Billiards League (Mens & Womens)

Faith-based

Cheboygan Little League

ORGANIZATION

Jennifer Robydek?

Cheboygan Historical Society

‘ATTACHMENT G’

CHEBOYGAN PARKS AND RECREATION 2019 5-YEAR PLAN

Commercial & Partnership Opportunities in Parks and Recreation

COMMERICAL REAL ESTATE/BUSINESS OPPORTUNITIES

- Cheboygan Armory (For Sale)
- Cheboygan Fitness Center US-23 (For Sale)

These items represent limited if any availability in the Cheboygan area; many residents travel for the following:

- Gymnastics
- Dance Classes
- Swimming Lessons/Aquatic Center open to the community
- Trail Rentals (all trails, all seasons)

PARTNERSHIP OPPORTUNITIES

Cheboygan County Historical Museum

Inquire of ‘Mackinaw Associates’ to establish presence of Mackinaw Historical Society at the Cheboygan County Historical Museum to improve facility and make it an educational, recreational and tourist attraction (Model Project: Stone Mountain, Georgia combines history, activity and trail)

Trail Tourism – Northern Michigan Hub

With ideal central location in the Northern Lower Peninsula, Cheboygan is a prime location for groups that promote trail use. Work with DNR to establish site for ‘Trail Tourism’ offering information center and travel planning to promote land and water trail use. include education/attraction (Model Project: ‘Outdoor Adventure Center’ in Detroit)

SPONSORSHIP OPPORTUNITIES

Cantile Ice Pavilion

The Hockey Association and Rink Manager are in seek of sponsorship to support the Ice Pavilion’s Capital Improvement needs and ongoing operation of the facility.

Youth Sports & Recreation

Individual programs are always in need of sponsors to offset recreational and school athletic programs and cultural/educational opportunities. Cheboygan enjoys tremendous support of youth and high school athletics and cultural programs from the business community.

‘ATTACHMENT H’

CHEBOYGAN PARKS AND RECREATION 2019 5-YEAR PLAN FUNDRAISING PLAN

CASE STATEMENT

With motivated and dedicated leadership and excellent youth sports and programming collaboration, the City of Cheboygan is continually improving through economic and community development efforts. Fundraising needs are focused on Major City Park and facilities within to make the property north of the park a more attractive commercial investment for tourism, recreation or other development. Parks and facilities in Cheboygan provide an excellent placemaking opportunity, and programs support existing residents by promoting healthy lifestyle and quality of life. Well-maintained parks, improved facilities with energy-efficient and accessible design, and enhancement of quality programs and services have the potential to attract tourists and new residents to the area, strengthen the workforce and impact the local economy.

Through the Parks and Recreation Commission, Cheboygan is very interested in working with a wide network of public, private and non-profit entities including but not limited Department of Natural Resources (DNR), Michigan State Housing and Development Association (MSHDA), Michigan Main Street (MMS), Cheboygan Area Schools and others to accomplish the goals stated in the 2019 5-Year Recreation Plan. The Parks and Recreation Commission shares with these entities the common goals of enhancing quality of life of our residents and helping our businesses, community and economy thrive.

Northeast Michigan (Prosperity Region 3), Cheboygan, and the Straits Area face barriers including pervasive and extreme poverty, poor educational outcomes, unemployment, crime and substance abuse, and the abuse, neglect and exploitation of vulnerable populations. Cheboygan's social and economic status must be improved to reverse these negative trends. The 2019 5-year Recreation Plan addresses all aspects of community life including youth and families, the aged, economic development, and the quality and communication of available programs to promote the health and well-being of our community.

With excellent park and facility management, and an energetic collaborative working to coordinate programs, Cheboygan's Parks and Recreation Department has the potential to support schools, workers, businesses and the economy in the Straits Region. Through this plan and related efforts Cheboygan is positioned to be a leader and innovator in the region but will require financial assistance through grants and a capital campaign to bring the plan and our community's success to reality.

PURPOSE

Health: Through this plan, Cheboygan area citizens of all ages will have opportunity achieve measurable improvements in physical and mental health through socialization, education and fitness. Families will grow stronger through self-sufficiency, coordinated supports and improved access to quality, reliable programs for youth and parents. The community and economy stand to benefit through improved individual and family health and supportive systems and programs such as after school care and summer camps for citizens and more recreational opportunities for summer visitors and tourists.

Quality of Life: Programs will support enhance and economic development by supporting existing families and attracting new residents. Through excellent programming, children of working parents will have quality, reliable and meaningful recreational activities to participate in. With an updated recreational facility, older youth will have a safe space to socialize and engage in healthy recreational pursuits.

‘ATTACHMENT H’

CHEBOYGAN PARKS AND RECREATION 2019 5-YEAR PLAN FUNDRAISING PLAN

BACKGROUND

Evaluation of present parks and facilities, programming needs and improvements are stated in the current ‘City of Cheboygan Parks and Recreation 5-Year Plan’ (2019-2024). Previously (2004), a group of students from Michigan State University Urban Planning program completed a study and drafted site plans to improve Major City Park. While many of the items stated in that project do not address current needs, the plan is a foundation for the goals stated here with some elements, including expansion of the existing Rec Center and adding an all-season campground within the park.

A County-wide Recreational Authority was attempted in 2011; however, was not a successful campaign. The Executive Summary of that attempt is included as **ATTACHMENT J** to the 2019 City of Cheboygan Recreation Plan. The Executive Summary of that experience will be used as a reference to modify and improve upon the approach to our renewed effort, which aims to narrow the region covered by a Recreation Authority from Cheboygan County (requiring passage by majority vote in each of the 13 municipalities) to Cheboygan Area School District (consisting of 8 municipalities but would require the majority vote of the district rather than each individual city/township).

PROJECT GOALS

SHORT TERM GOALS

Goal #1: Maintenance and Development Fundraising Needs

- Promote the East Side of Cheboygan and the Cheboygan Riverfront with Major City Park as an attraction.
- Feasibility study assessing capital needs of existing parks and facilities and develop plan for expansion, improvement and modernization.
- Modernization of Major City Park and existing facilities within (Cantile Ice Pavilion, Cheboygan Recreation Center) as well as addition of attractions including a splashpad near the fishing docks and visible from Main Street, an accessible and wheelchair-friendly looped trail along the riverfront featuring lighting and benches to promote year-round use, access to kayak and canoe launches via 'spurs' off the trail and community art installations visible from Main Street as you enter downtown and much needed capital improvements to the Cantile Ice Pavilion to maintain the facility as a great asset to the community; Ice Pavilion improvements needed include an energy efficient roof and compressor, ice cleaning equipment and scoreboard. The facility is in need of a multiuse floor to promote year-round use for events such as billiards tournaments and cheer/gymnastics competitions. Sponsorship and advertising opportunities within the Ice Pavilion are available.
- Determine financial goals and potential business models for recreation as a self-sustaining, revenue generating entity with a stated purpose of maintaining parks and facilities to host recreational programs as a vital aspect of community life in Cheboygan.

Goal #2: Program Collaboration and Communication Fundraising Needs

‘ATTACHMENT H’

CHEBOYGAN PARKS AND RECREATION 2019 5-YEAR PLAN FUNDRAISING PLAN

- Acquire funding for administrative support for volunteer recruitment, organizing, screening and training procedures for all programs (best achieved by expanding on and maximizing use of existing community resources such as United Way and/or MSU Extension 4H program.)
- Logistics and bussing for after school programs and summer camps will require significant funding for planning and coordination¹, acquisition or contracting of shared fleet vehicle(s)², and overhead costs related to maintaining vehicle(s) such as mechanical needs and liability insurance.

Goal #3: Implementation of ‘Trail Towns’ Master Plan Fundraising Needs

- Bike safety and education classes, literature and signage.
- Directional signage to and through Major City Park.
- Directional signage to and through Main Street.
- Improvements to current city parking to encourage use of lots and eliminate parking on Huron and Water Streets.
- Improve safe routes to schools and shopping districts off Main Street.

Goal #4: Establish a Regional Recreational Authority Fundraising Needs

- Existing program coordination and new program implementation through programming collaborative of representatives from youth sports, schools, social services, the faith community, community service agencies, the court system and others.
- Consulting on how to build and implement the Regional Recreational Authority Board³.
- Use current program data as evidence that a Regional Recreational Authority may be an effective and sustainable strategy to fund program and facility operations.
- Communicate value of existing facilities and programs.
- Communicate need for programs to support family, community and economic development.
- Consulting on how to best communicate the sustainable improvements being made to existing facilities in support of programs that all neighboring communities benefit from⁴.

LONG TERM GOALS

- Major City Park and Facilities to serve as a regional attraction for coordinated programs and healthy mixed-use/multi-purpose physical and social activity for Cheboygan area residents and visitors of all ages and ability.

¹ Meeting scheduled with the Sylvester ‘Empowerment Village’ in Flint to discuss how they have achieved this as guidance and a model for best practice.

² When vehicle(s) not in use for Recreational Programs, they may have mixed use as a multi-purpose vehicle to and from camp grounds and other regional attractions. This may be achieved through coordination with existing transportation programs such as schools or Straits Regional Ride or as a separate initiative.

³ Recreational Authority Board should include and expand on the current ‘Pulling Together’ group

⁴ Over 60% of families using City parks and facilities live outside or city limits - City of Cheboygan Community Survey, Spring 2018

‘ATTACHMENT H’

CHEBOYGAN PARKS AND RECREATION 2019 5-YEAR PLAN FUNDRAISING PLAN

FEASIBILITY STUDY & IMPLEMENTATION PLAN

- Explore feasibility of site improvements including study of land use, expansion and modernization of existing facilities on property.
- Determine financial feasibility and budgeting for project renovation, modernization, new construction costs, operating costs and sustainability.
- Obtain renderings and drawings of proposed improvements to be used in promoting plan.
- Survey of all current residents completed in 2018, but further analysis of information specific to Parks and Recreation facilities and programs may support campaign.
- Explore regional best practices for guidance on program coordination, implementation delivery and evaluation with consideration of logistic, risk management and human resources concerns.
- Survey seasonal residents and tourists to determine recreational interests.
- Develop Business Plan including membership models to generate revenue and support sustainable operations.
- Membership Model should address needs of seasonal visitors as well as year-round residents of all ages.
- Partner with cultural (Cheboygan Opera House) and historical organizations (Mackinaw Associates) to maximize use of those facilities for recreation and regional attraction.

CAMPAIGN MARKETING & BRANDING ACTIVITIES

- Develop a Logo, Presentation (PowerPoint), Print Materials, Campaign Packet etc.
- Develop communications campaign to inform the public of the collaboration, explain the need and goals that will lead to solutions to bring recreation to top of mind for residents, guests and officials using updated renderings and drawings as much as possible.
- Regular marketing and communication strategy including news articles and other postings.

FUND ADMINISTRATION

Grant funds may be administered by the City of Cheboygan, Regional Foundation, United Way or 4H depending on source. Competitive bidding for administrative fees retained may be considered when selecting who will administer prospective grant(s).

Capital Campaign funds may be administered by the City of Cheboygan. The Parks and Recreation Commission has stated its desire to have the items listed here included in the ‘Michigan Main Street’ Capital Campaign based on 1) parallel goals of improved ‘community life’ 2) placemaking opportunities through parks and facilities 3) economic development through improving parks and facilities to make commercial properties more attractive investments, and supporting working families through programs that take place at parks and facilities.

‘ATTACHMENT H’

**CHEBOYGAN PARKS AND RECREATION 2019 5-YEAR PLAN
FUNDRAISING PLAN**

FUNDRAISING PLAN ACTION ITEMS

GRANT FUNDING

- Seek planning grants, directly reaching out to funding sources as much as possible
- Blue Cross Blue Shield of Michigan Community Development Grants
- MEEMIC and MESSA educational grants
- McLaren, Munson/OMH, Mackinaw Straits, Walgreens
- Utility companies: Consumers, DTE, PIE&G
- DNR
- National City Parks
- Land and Water Conservancy
- MSHDA and HUD
- Department of Justice
- Robert Wood Johnson Foundation

CAPITAL CAMPAIGN

- Select leadership to approach early targets and train solicitors (silent phase).
- Secure pledges from early targets.
- Maintain a list and market to businesses who historically support programs and youth sports.
- Use a temporary committee to review the well-maintained donor target list and assign amounts for lead gifts.
- Communicate need for commitment to be used as matching funds for potential grants.

DONOR MANAGEMENT

- Stage a kick-off event to explain the need, goals and hopes for the campaign, silent pledge total, financial goal for the entire campaign, distribute materials and address questions and concerns.
- Track all activity related to grant writing.
- Track all activity related to soliciting of pledges.
- Write thank you notes to all those who meet with leadership.

Trail Towns Master Plan Implementation (full document available upon request)

CHEBOYGAN TRAIL TOWN MASTER PLAN IMPLEMENTATION

Date: August 15, 2018

Version: V.3

Trailhead – area where users can access the trail by road/parking (pages 18-22)

Recommendation	Comments	Status
Include Trailhead on map in City kiosk		Done
Include directions to Downtown on map in City kiosk	Main St Communications Comm	In Prog
Indicate where bike racks are located on map in City kiosk	Main St Communications Comm	In Prog
Include photos of Downtown in City kiosk		Done
"Welcome Trail Users" should be included in City kiosk		Done
Trail-themed artwork	Bikes in circle garden	Done

Portal – point where trail users exit the Trailhead (page 23)

Recommendation	Comments	Status
Directional sign from Trailhead to Downtown on Division St.		Review
Informational sign with amenities located Downtown		Review

Pathway – corridor trail users follow from Portal to central business district (pages 23-24)

Recommendation	Comments	Status
Paint sharrows on Division St.	Complete on one side of street	Partial
Directional signs to Downtown along Pathway		Review

Gateway – point where trail users enter the business district (page 24)

Recommendation	Comments	Status
Designate Festival Square as the Gateway		Done
Bike racks		Done
Install kiosk with directions to businesses	Main St working on new map	Review
Indicate where free WiFi is available	Need input from city	Review
Install large "Welcome Trail Users" sign	Need to discuss location	Review
Directional signs for restrooms	Need input from city	Review
Install bike fix-it station		Done

Center – central business district (pages 24-25)

Recommendation	Comments	Status
Create trail-themed window display in vacant storefront		Done
Install bike racks at various locations	City to install 2018	In Prog
Install trail-themed artwork	Murals on buildings?	Review

Business Amenities (page 30)

Recommendation	Comments	Status
Install bike racks – possibly artistic ones	City to install August 2018	In Prog
Restaurants - "Trail Special" menu item or drink	This is being done by some	Done
Motels - should be bicyclist friendly	Presentation at Visitor Bureau	Review
Retail Stores – trail merchandise, option to ship, extended hours	Discussed with businesses	Done
All businesses should have knowledge about the trails system	Presentation at Visitor Bureau	Review

Trail Connections

Recommendation	Comments	Status
Cheboygan State Park/LTC Duncan Bay property to Downtown	Signs installed July 2018	Done
Create Major City Park trail and connect to Downtown	City Recreation Commission	Review
Trail to Black Mountain area (or at least promote this area)	Working w/DNR on brochure	In Prog

Water Trails

Recommendation	Comments	Status
Install ADA kayak launches – Lincoln Bridge area/Major City Park area	Discuss in 2019	
Install kayak racks/lockers	Discuss in 2019	
Install directional signs to businesses providing waterfront services	Discuss in 2019	
Install informational signs at launch sites	Discuss in 2019	

Miscellaneous

Recommendation	Comments	Status
Provide courtesy bikes at various locations	At County Marina	Partial
Public transportation for routes between Trail Towns		
Business Opportunities – outfitter, shuttle service, tour operators		
Generic building design ideas (pages 31-33)		
Safe Routes to School (not part of Master Plan, but needed)	Sidewalks/paved path/sharrows	Partial

'ATTACHMENT J'
CHEBOYGAN PARKS AND RECREATION COMMISSION 5-YEAR PLAN
2011 Recreation Authority Executive Summary
Let's Build A Swimming Pool!

Citizen's Indoor Swimming Pool Committee (CISPC) Preparation Summary

- 6/25/08 Cheboygan County Citizen's Pool Committee presentation to Cheboygan County Townships.
- 7/15/08 Citizen's Indoor Swimming Pool Committee established.
- 7/08 – 11/09 Establish need for an indoor swimming pool for the Cheboygan area.
Fact finding visitations to area swimming pools.
Establish criteria for a Cheboygan area pool.
Approval for funding from the Spies Trust to hire an architect for feasibility study.
Call for/review of credentials of architect firms.
Neumann/Smith architect firm selected (team of Neumann/Smith, Ballard-King, Barker Rinker Seacat).
- 12/09 – 6/10 Market Analysis – Ballard-King
Operations Analysis – Ballard-King
Design Study – Barker Rinker Seacat
- 6/21/10 CISPC and Neumann/Smith presentation to Cheboygan County Townships and Cheboygan City Council @ Cheboygan Area Library.
- 7/29/10 CISPC presentation to MTA.
- 8/10 – 2/11 Decide method for funding swimming pool project.
Approval for funding from the Spies Trust to hire an attorney.
Hire attorney for guidance/assistance to CISPC.

The Building/Operating Of An Indoor Swimming Pool Facility

1. CISPC members present RA information at municipality meetings – March/April 2011
2. Municipalities show interest in participating by verbal commitment to CISPC – by June 2011
3. Establish a Recreation Authority. Joint meeting of municipalities and CISPC – September 2011 (The Recreational Authorities Act, M.C.L. 123.1131)

After the Recreation Authority is formed, the RA will:

- a. Adopt Articles of Incorporation.
- b. Form a Board of Directors. (Each municipality represented.)
- c. Make funding decisions. (One possibility is to levy a tax for voter approval at August 2012 election.)
- d. Build an indoor pool facility. (CISPC recommends that the Neumann/Smith Design Study be approved by the RA. Projected cost in April 2011 – \$6.8 million)

The Recreational Authorities Act Information

Purpose: Public swimming pool; public recreation center; public auditorium; public conference center; public park; public museum; public historic farm are examples.

Participating Municipalities:
Two or more counties, cities, villages, townships and/or districts with no population requirements.

Authority Territory:
Combined territory of participating municipalities.

Adoption of Articles of Incorporation:
By majority of members of each legislative body of participating municipalities after publication.

Board of Directors:
As determined by participating municipalities as set forth in Articles. There must be an odd number of Board members.

Levy a Tax: Not to exceed one mill for a period not to exceed 20 years within participating municipalities.

Tax Subject to Voter Approval:
Yes. Voting can occur at a statewide general election or at a primary election.

Election Costs:
Yes. The Authority is required to pay its share of election costs.

Borrowing Money/Issuing Bonds:
Yes. The Authority can borrow money and issue bonds or notes.

OPERATIONS

2013 - 1st year of operation:

20,500 population in primary service area

29,000 population in secondary service area

Total expense: \$623,081/year

Total revenue: \$333,871/year

Difference: \$289,210 in year #1
245,546 by year #5

Funding possibilities: Lottery

Gifts – your name on or in the facility

RA – will need a millage vote for 1.0

Citizens Indoor Swimming Pool Committee

Meeting Notes – Monday 8/29/11

Present: L Charboneau, P Gilner, T Lofgren, M Orloff, D Orr

1. Welcome to all.

2. Municipality approval report:		<u>2000</u>	<u>2010</u>
Aloha	DNR	1041	949
Beaugrand	No	1157	1168
Benton	Yes	3080	3206
Burt	DNR	654	680
Cheboygan	No	5295	4867 (City of)
Grant	DNR	947	846
Hebron	No	303	269
Inverness	No	2278	2261
Koehler	No	1168	1283
Mackinaw	No	321	239 (Mackinaw City village – 321/300)
Mullett	DNR	1284	1312
Munro	No	679	571
Tuscarora	No	3091	3038

Action: Since all township clerks have been contacted, no further action is required. Townships that have DNR will not be contacted. DNR will be considered a NO vote.

3. There was a discussion about informing the public about the swim pool project. After discussion it was decided that informing the public would entail a lot of work and possibly money that we don't have to spend.

4. There was a discussion about future meetings of the committee.

Motion: Recess until the last week in September 2012, dependent on approval of committee members when polled via phone. **Motion - Pat**
Second – Trudy Motion passed.

Action: Martha will poll committee members via phone or face to face the beginning of September 2012.

September 2012:

Via phone – Orr, no Roznowski, no Charboneau, will pursue on his own
Face to face – Ball, no Lofgren, no Gilner, no
Orloff, no

Citizens Indoor Swimming Pool Committee will not continue to meet.

**Citizens Indoor Swimming
Pool Committee Members**
(Updated 5/20/11)

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